



City of Richmond Capital Improvement Plan Fiscal Years 2023- 2024 through Fiscal Year 2027-2028



Adopted Version

Last updated 04/26/24





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INTRODUCTION



City Officials

City Council

Mayor (At-large)
Eduardo Martinez

Vice-Mayor (District 5)
Gayle McLaughlin

Councilmember (District 1)
Melvin Willis

Councilmember (District 2)
Cesar Zepeda

Councilmember (District 3)
Doria Robinson

Councilmember (District 4)
Soheila Bana

Councilmember (District 6)
Claudia Jimenez

Administration and Executive Management

City Manager
Shasa Curl

Director of Community Services
Lina Velasco

Deputy City Manager – Internal Services
Nickie Mastay

Director of Economic Development
Nannette Beacham

Deputy City Manager – Community Services
LaShonda White

Chief of Fire
Angel Montoya

City Attorney
Dave Aleshire

Chief of Police
Bisa French

City Clerk
Pamela Christian

Director of Public Works
Daniel Chavarria

Fiscal Year 2023-24 Operating Budget Team

City Manager
Shasa Curl

Deputy City Manager – Internal Services
Nickie Mastay

Deputy Director of Finance
Mubeen Qader

Deputy City Manager – Community Services
LaShonda White

Accounting Manager
Antonio Banuelos

Interim Director of Human Resources
Sharrone Taylor

Senior Budget Analyst
Vrenesia Ward

Human Resources Manager
Catherine Selkirk

Budget Analyst II
Bert Jones

Project Manager I
Patrick Seals

Senior Accountant
Jerry Gurule

Office Clerk
Ruben Calvario

Senior Accountant
Rita Gurule



Fiscal Year 2023-24 - 2027-28 Five-Year Capital Improvement Program Budget Team

Deputy Director of Finance
Mubeen Qader

Senior Budget Analyst
Vrenesia Ward

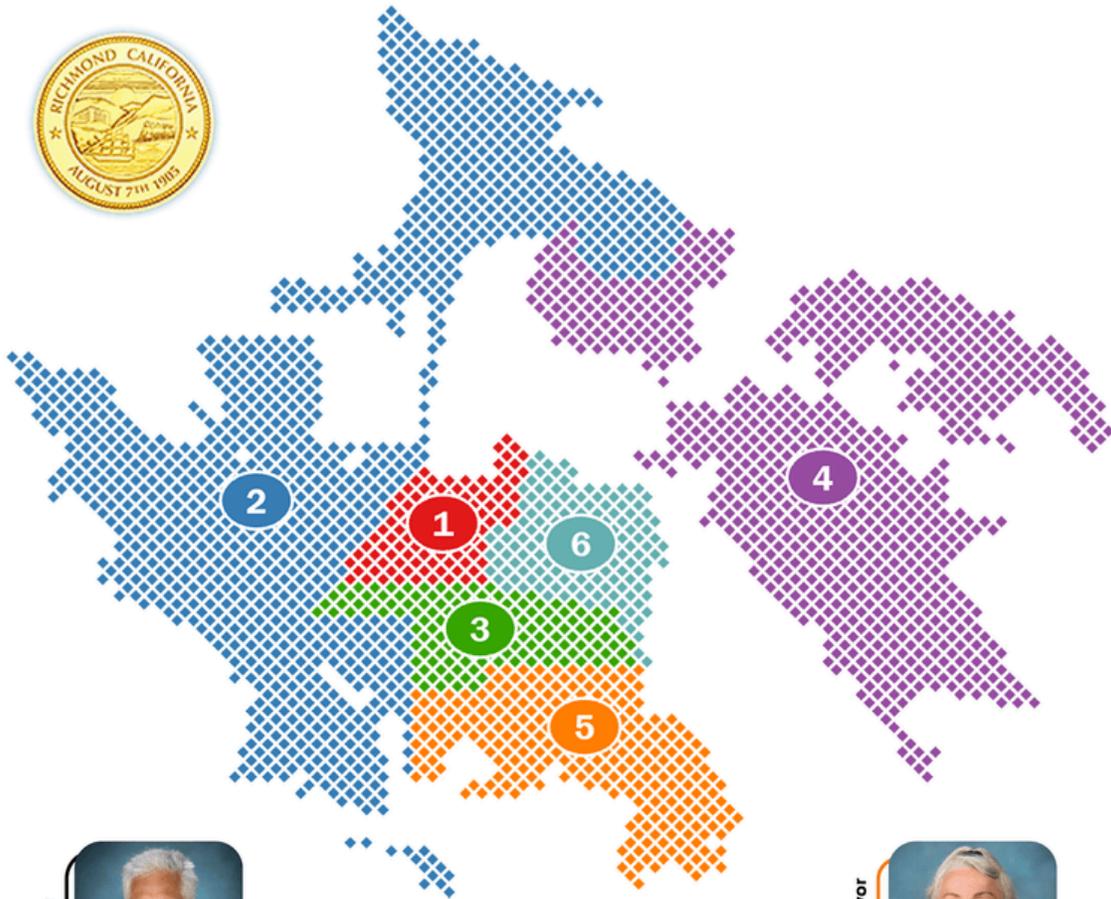
Senior Accountant
Avinesh Nadan

Project Manager
Mary Phelps

Capital Projects Manager
Josef Munoz



Richmond City Council



Mayor

Eduardo Martinez
AT-LARGE



Vice-Mayor

Gayle McLaughlin
DISTRICT 5

COUNCIL DISTRICTS



Melvin Willis
DISTRICT 1



Cesar Zepeda
DISTRICT 2



Doria Robinson
DISTRICT 3



Sohelia Bana
DISTRICT 4



Claudia Jimnez
DISTRICT 6



Agenda Report

Date:	June 20, 2023
To:	Mayor Martinez and Members of the City Council
From:	Shasa Curl, City Manager Nickie Mastay, Deputy City Manager, Internal Services LaShonda White, Deputy City Manager, Community Services Mubeen Qader, Deputy Director of Finance Antonio Banuelos, Accounting Manager
Subject:	ADOPT Fiscal Year (FY) 2023-2024 Proposed Operating Budget and Fiscal Year 2023-2024 through 2027-2028 Capital Improvement Projects (CIP) Program Budget.
Financial Impact:	There is no financial impact associated with adopting the FY 2022-2023 Annual Operating Budget and FY 2022-2023 through FY 2026-2027 Five-Year Capital Improvement Program. At this point, the General Fund budget is structurally balanced with revenue and expenditures equal to \$225,374,607.
Previous Council Action:	May 2, 2023; May 16, 2023; May 23, 2023; June 6, 2023
Statement of the Issue:	City staff is submitting the Fiscal Year (FY) 2023-2024 Annual Operating Budget and the FY 2023-2024 to FY 2027-2028 Five-Year Capital Improvement Projects Program Budget to City Council for adoption.
Recommended Action:	ADOPT resolutions approving: (1) Fiscal Year (FY) 2023-2024 Annual Operating Budget, and (2) FYs 2023-2024 to 2027-2028 Five-Year Capital Improvement Plan Budget – City Manager’s Office/Finance Department (Shasa Curl 510-620-6512/ Nickie Mastay 510-620-6609/ Mubeen Qader 510-412-2077).



DISCUSSION:

On April 20, 2021, the Richmond City Council adopted fiscal guidelines to enhance transparency, fiscal responsibility, and sustainability, and provided a set of budgeting principles to navigate through economic challenges. The guidelines were developed to help City staff, City Council, and the community at-large address community needs and services throughout the budget process. The guidelines were developed to maximize public participation and require City staff to engage with the City Council and the public to reflect community aspirations in the budget. During the budget development process, per the City of Richmond Charter, the City Manager met with the Mayor several times, the City staff facilitated four community budget meetings, and one meeting with the labor unions to receive input from various stakeholders. The City Council also held Goal Setting public sessions, facilitated by Henry Gardner on May 22, 2023, May 31, 2023, and June 15, 2023, to determine City Council priorities. City staff also met with several City Councilmembers to address specific questions regarding various aspects of the budget development process. In accordance with Richmond Municipal Code Section 2.61.010, on May 2, 2023, the City Manager submitted the first draft of the FY 2023-2024 operating budget that was balanced with General Fund Revenue and Expenditure at \$221,330,130, and FYs 2023- 2024 through 2027-2028 Five-Year Capital Improvement Plan. On June 6, 2023, the City staff presented a second draft of the FY 2023-2024 budget with revised revenue and expenditure balanced at \$225,374,607. The proposed budget incorporated several new appropriations encompassing several Community Services, Public Safety and Public Works areas. This agenda item presents a balanced General Fund budget for FY 2023-2024, and requests that City Council adopts resolutions approving: (1) FY 2023-2024 Annual Operating Budget, and (2) FYs 2023-2024 to 2027-2028 Five-Year Capital Improvement Program Budget (Attachment 1 and Attachment 2, respectively).

General Fund

The updated draft FY 2023-24 budget is balanced with revenue and expenditures equal at \$225,374,607.

Figure 1: Updated General Fund Draft Budget FY 2023-2024 Revenue & Expenditures

GENERAL FUND	FY 2023-2024 DRAFT BUDGET
TOTAL REVENUE	225,374,607
TOTAL EXPENSE	225,374,607
Net (-Gap)/+Surplus	-

General Fund Revenues

The total proposed General Fund revenue for the FY 2023-2024 budget is unchanged from the June 6, 2023, presentation (see Attachment 3 for a detailed explanation). Figure 2 below shows the revenue and expenditure budget.

Figure 2: General Fund Revenue Draft Budget

GENERAL FUND	REVISED BUDGET FY 2022-23	PROPOSED BUDGET FY 2023-2024	PCT CHANGE
Property Taxes	(48,608,929)	(50,567,173)	4.03%
Sales & Use Tax	(55,554,137)	(56,752,495)	2.16%
Utility Users Tax	(50,861,279)	(55,775,083)	9.66%
Other Taxes	(22,452,187)	(23,237,723)	3.50%
Licenses, Permits & Fees	(11,080,956)	(13,286,195)	19.90%
Fines & Forfeitures	(465,275)	(331,144)	-28.83%
Use Of Money & Property	(1,021,047)	(1,011,535)	-0.93%
Charges For Services	(3,568,792)	(2,561,992)	-28.21%
Other Revenue	(192,545)	(238,480)	23.86%
Rental Income	(874,506)	(777,028)	-11.15%
Intergovernmental State Taxes	(125,000)	(125,000)	0.00%



Intergovernmental State Grant	(175,000)	(110,000)	-37.14%
Intergovernmental Other Grant	(263,569)	(250,000)	-5.15%
Proceeds From Sale of Property	(100,000)	-	-100.00%
Loan/Bond Proceeds	(39,400)	(40,400)	2.54%
Operating Transfers-In	(19,720,418)	(20,310,358)	2.99%
TOTAL REVENUES	(215,103,041)	(225,374,607)	4.78%

General Fund Expenditures

FY 2023-2024 total proposed expenditures are unchanged from the June 6, 2023, presentation (see Attachment 3 for the detailed assumptions). Figure 3 below details the summary of expenditures.

Figure 3: General Fund Expenditures

GENERAL FUND	REVISED BUDGET FY 2022-23	PROPOSED BUDGET FY 2023-2024	PCT CHANGE
Salaries and Wages	76,715,696	83,176,695	8.42%
Payroll/Fringe Benefits	66,846,458	63,042,611	-5.69%
Professional and Administrative	20,043,782	20,045,191	0.01%
Other Operating	6,954,201	9,180,842	32.02%
Utilities	5,387,756	5,295,865	-1.71%
Equipment and Contract Services	2,718,982	6,018,370	121.35%
Provision for Insurance Loss	29,641	34,200	15.38%
Cost Pool	15,277,766	21,593,734	41.34%
Asset/Capital Outlay	5,756,590	1,893,500	-67.11%
Debt Services Expenditure	1,037,009	841,353	-18.87%
A87 Cost Plan Reimbursement	(3,531,610)	(3,531,611)	0.00%
Grant Expenditures	117,990	19,155	-83.77%
Operating Transfers Out	17,785,428	17,764,702	-0.12%
TOTAL EXPENDITURES	215,139,689	225,374,607	4.76%

Operating Transfers Out – There are two changes to this expenditure item when compared to the June 6, 2023, draft budget.

1. There is a \$300,000 Climate Resiliency Contingency item.
2. The contract compliance function is now budgeted in the Finance Department for FY2023-24; therefore, the Employment & Training subsidy was reduced by \$250,000. The remaining Operating Transfers Out items remain unchanged. See Figure 4 for the details of the General Fund Operating Transfers Out.

The remaining Operating Transfers Out items remain unchanged. See Figure 4 for the details of the General Fund Operating Transfers Out.

Figure 4: General Fund Operating Transfers Out Draft Budget FY 2023-2024

Operating Transfers Out	Draft Budget FY 2023-2024
Debt Service	4,849,954
Hilltop Lighting and Landscaping District	235,988
Marina Bay Lighting and Landscaping District	476,309
Employment and Training	486,201
Information Technology Equipment Replacement	100,000
Department of Children and Youth	6,453,091
Richmond Housing Authority	1,261,082



Pension Fund	152,077
Reimagining Public Safety -Unhoused Intervention	1,320,000
Reimagining Public Safety -Youthworks	1,980,000
Rent Program General Liability Subsidy	150,000
Climate Resiliency Contingency	300,000
Total	17,764,702

General Fund Additional Appropriations

The June 6, 2023 draft budget staff report detailed several additional appropriations. Upon further review and analysis of the proposed budget, additional modifications were made. Figure 5 details the items that were incorporated into the proposed budget in addition to the appropriations detailed in the June 6, 2023, staff report.

Figure 5: General Fund Additional Appropriations

Department	Appropriation	Description
Public Works	25,000	City Council Chairs Upholstery
Community Services	100,000	Administrative Costs and Community Stewards
Non-Departmental	100,000	User Fee Study
Non-Departmental	100,000	Special Events & Fee Subsidy
Non-Departmental	750,000	Public Bank
Non-Departmental	300,000	Climate Resiliency Contingency/Built Environment Mitigations
Fire/Public Works	500,000	Climate Resiliency Contingency/Wildfire Safety
Police	200,000	Flock Pan Tilt Cameras
Total	2,075,000	

NON-GENERAL FUND/OTHER FUNDS

Non-General Fund Revenue

The total Non-General Fund proposed revenue budget is \$229,254,599. Figure 6 below shows total revenue by each fund type.

Figure 6: Non-General Fund Proposed Revenue Budget FY 2023-24

FUND	PROPOSED BUDGET FY 2023-24 REVENUE
Total Capital Improvement Fund	(44,435,732)
Total Debt Service Fund	(19,551,216)
Total Enterprise Fund	(41,443,141)
Total Housing Funds	(1,911,772)
Total Housing Authority Funds	(5,563,388)
Total Internal Service Funds	(30,919,340)
Total Other Operations Funds	(32,931,748)



Total Pension Funds	(152,897)
Total Special Revenue Funds	(52,345,364)
Total Trust Funds	-
	-
Total All Funds	(229,254,599)

Capital Improvement Funds (\$44,435,732)

Major sources of revenue in this fund type include Fund 1006-Outside Funded services at \$22 million and Fund 1054-Engineering Grants at \$12 million.

Debt Service Funds (\$19,551,216)

Major sources of revenue in this fund type include; fund 3001-Pension Obligation Bonds, \$11 million, transfer in from General Fund and Pension Tax Override allocation. The 2016 JPFA Lease Revenue Bonds track the Civic Center debt service - \$8 million, receives transfer in from the General Fund and other Non-General Funds.

Enterprise Fund (\$41,443,141)

This fund type includes revenues in the Wastewater Fund at \$28 million, and the Port Fund at \$11.5 million.

Housing Funds (\$1,911,772)

Major funds in this category are Fund 1200-Housing Administration Fund at \$647,000, Fund 2125-Housing In Lieu Fee Developer Fee fund at \$496,000, and the Fund 2125- Iron Triangle/EPA Program fund at \$277,000.

Internal Service Funds (\$30,919,340)

This category includes Fund 5001-Insurance Reserves at \$22 million, Fund 5003- Equipment Services at \$6 million, and Fund 5008-Compensate Absences fund at \$2.6 million.

Other Operations (\$32,931,748)

Major funds in this category include 1050-CR Planning & Building at \$17.6 million, 1012-Employment & Training Fund at \$8.5 million, and 4006-Stormwater Fund at \$3.4 million.

Special Revenue (\$52,345,364)

Major funds in this category are Fund 1001-Secured Pension Override at \$26.4 million, Fund 1005-Library Fund at \$10.2 million, Fund 1303-Kids First Initiative at \$6.5 million, Fund 1017-Chevron Community Benefits fund at \$4 million, and Fund 1018-Rent Control Fund at \$3.1 million.

Non-General Fund Expenditure

Total Non-General Fund expenditures for the proposed FY 2023-2024 budget are \$326,104,928. Figure 7 below shows totals by each fund type and the detailed budget report for each fund is available in Attachment 4.

Figure 7: Non-General Fund Expenditure

FUND	PROPOSED BUDGET FY 2023-24 REVENUE
Total Capital Improvement	70,620,922
Total Debt Service	19,174,879
Total Enterprise Fund	86,084,855
Total Housing Funds	6,249,305
Total Housing Authority	5,570,438
Total Internal Service Funds	36,799,838
Total Other Operations	33,182,604
Total Pension Funds	-



Total Special Revenue Funds	68,422,088
Total All Funds	326,104,928

Capital Improvement Funds (\$70,620,921)

Major sources of the expenditures in this fund type are Fund 1006-Outside Funded services at \$22 million, Fund 1054-Engineering Grants at \$12 million, Fund 2001- General Capital at \$22 million, Fund 2002-Measure J at \$6.1 million, and Fund 1002- State Gas Tax at \$3 million.

Debt Service Funds (\$19,174,878)

Fund 3001-Pension Obligation Bonds debt service payments, \$11 million and 2016 JPFA Lease Revenue Bonds Civic Center debt service, \$8 million.

Enterprise Fund (\$86,084,855)

This fund type includes revenues in the Wastewater Fund at \$71 million, and Port Fund at \$12.6 million.

Housing Funds (\$6,249,305)

Major funds in this category are Fund 1200-Housing Administration at \$636,000, Fund 2125-Housing In Lieu Fee Developer Fee at \$2.6 million, Fund 1208-COR Successor Housing at \$1.2 million, and Fund 1201-Community Development Block Grant at \$972,000 thousand.

Internal Service Funds (\$36,799,838)

Funds in this category include Fund 5001-Insurance Reserves at \$24.5 million, Fund 5003-Equipment Services at \$9.7 million, and Fund 5008-Compensate Absences fund at \$2.6 million.

Other Operations (\$33,182,604)

Major funds in this category include Fund 1050-CR Planning & Building at \$17.8 million, Fund 1205-Employment & Training Fund at \$8.3 million, and Fund 4006-Stormwater at \$3.3 million.

Special Revenue (\$68,422,088)

Major funds in this category are Fund 1001-Secured Pension Override at \$28.6 million, Fund 1005-Library at \$10.2 million, Fund 1303-Kids First Initiative at \$6.1 million, Fund 1017-Chevron Community Benefits fund at \$9.7 million, and Fund 1018-Rent Control Fund at \$3.2 million.

Non-General Additional Appropriations

The budget presentation on June 6, 2023, included several Non-General Fund appropriations with explanations. In addition to those appropriations, the proposed budget includes a \$250,000 professional services budget for the Port's Strategic Planning.

Focus on Enhanced Service Levels

FY 2023-24 proposed budget focuses on enhanced service levels around the City Council priority areas. Two new promotional Accounting Manager Positions included, and one Contract Compliance position has been added to the Finance department for enhanced support, and to focus on strengthened financial and contract management.

Three new positions have been added to the Community Development Department. One (1) Housing Program Analyst will support providing services to the unhoused community members within the City. Two new positions, one Project Coordinator, and an Associate Administrative Analyst position have been added to administer the \$35 million Transformative Climate Communities (TCC) grant.

The Community Services Department is recommending the addition of the following positions within different divisions to support the development and implementation of current and existing programs:

- Community Services-Library received several new positions during FY 2022-23 Mid-Year Budget Review for expanded operations at the Main Library. In addition to the previously approved positions, Library requested the addition of a Head-of References position in the proposed FY 2023-2024 Budget. This position will allow for appropriate support and supervision of Library staff and will serve as an additional Library staff person to assist with staffing for expanded hours, outreach and programming.
- Community Services-Recreation is requesting the addition of four (4) new fulltime positions. Two (2) positions will allow for the expansion of the mobile tool lending library to access other areas outside of



North Richmond, and support the expansion of hours at the tool lending library located at the Recreation Complex. The two (2) Recreation Program Coordinators, one of which was a reclassification of a permanent part-time position, will support enhanced sports programs and extension of weeknight and Saturday hours at the Recreation Complex. These new full-time positions are in addition to the 60-80 part-time temporary positions that support existing and expanded services to the community. The Administrative Services Analyst will support the administrative functions of the Recreation Division, including but not limited to support of the registration office, budget development and oversight, program implementation, policy development, and outreach.

- A new Project Manager position within the Community Services Department is requested to support Social Services, coordination with the Contra Costa County, and the implementation of a future Community Crisis Response Program and any other Council-directed social service-related programs. The individual hired to fill this position will have the expertise needed to successfully manage, oversee, and implement programs that will benefit the Richmond community.
- The Transportation Division is requesting one (1) Associate Administrative Analyst, which shall be completely grant-funded and a term position, to support the acquisition, development, implementation and reporting of various transportation grant and greenhouse gas reduction-related programs.

See Attachment 5 for complete list of City-wide position listing by department.

Capital Improvement Projects Program

The City has Capital Improvement type funds to track the Capital Improvement Projects (CIP); however, several capital projects are tracked in their respective operating funds such as Wastewater, Stormwater, and the Port of Richmond fund. Below are some of the major projects that are proposed in the FY 2023-2024 CIP Budget.

Community Services, Library, Revitalizing the Main Library, \$29,569,469: The project is funded by several funding sources, such as Grants, Developer Impact Fee, and the General Fund. The scope of the project is to address critical maintenance and life-safety issues throughout the building and recreate interior spaces for enhanced library experience for the community.

Community Services, Recreation, Auditorium Convention Center Upgrades, \$500,000: This project includes several upgrades to the main floor lighting and electrical switchboards along with removing the fire curtains from the stage area.

Economic Development, Port, Terminal 4 Wharf Removal, \$6,102,815: The scope of this project is to remove the wharf, warehouse, and piles to restore the Point Molate Shoreline. Completion of the project will allow for eelgrass to expand along the shoreline improving water quality and enhance the marine ecological system.

Economic Development, Terminals 7 & 8 Berth Electrification, \$1,700,000: The scope of this project is to install a shore power system that is consistent with the California Air Resources Board requirements.

Public Works, Water Resource Recovery, Wastewater Treatment Plant, \$34,314,184: This project rehabilitates or replaces treatment plant process equipment and structures that have reached the end of their useful life and require upgrades. Project elements include grit and screening, aeration system for the biological secondary treatment process, sludge thickening, dechlorinating, and protecting plant assets and property from rockslides.

Fleet Analysis

FY 2023-2024 budget includes a placeholder budget of \$9.7 million for vehicles and large equipment. The Fleet division of Public Works will work collaboratively with the City Manager's Office and the Finance department to draft a long-term plan for fleet procurement and present it to the City Council for approval in the coming months. This is in addition to the Zero-Emission Fleet and Infrastructure Ten-Year transition Plan.

NEXT STEPS

City staff recommends ADOPTING resolutions approving: (1) Fiscal Year (FY) 2023- 2024 Annual Operating Budget, and (2) FYs 2023-2024 to 2027-2028 Five-Year Capital Improvement Program Budget. The City Council is currently working with Henry Gardner on developing City Council Priorities and Goals and upon conclusion of the process, the City Council may amend the Budget in September/October 2023.



Date:	June 6, 2023
To:	Mayor Martinez and Members of the City Council
From:	Shasa Curl, City Manager Nickie Mastay, Deputy City Manager, Internal Services LaShonda White, Deputy City Manager, Community Services Mubeen Qader, Deputy Director of Finance Antonio Banuelos, Accounting Manager
Subject:	State Audit Corrective Action Plan, Pension funding Policies Click here for Subject
Financial Impact:	There is no financial impact to receiving this report.
Previous Council Action:	May 2, 2023; May 16, 2023; May 23, 2023
Statement of the Issue:	On May 2, 2023, City Council received a draft of the balanced FY 2023-24 operating budget and FY 2023-2028 Capital Improvement Plan budget. Currently, the draft General Fund budget is balanced with revenue and expenditure at \$225,374,607. The purpose of this item is to provide the City Council with an overview of the budget documents, discuss potential future revenue and expenditure adjustments, and receive direction from the City Council prior to final budget adoption. The agenda item also presents a five-year forecast with three scenarios and CalPERS update as well as cost management strategies per the State Auditor recommendation in the Corrective Action Plan.
Recommended Action:	RECEIVE an update on the draft FY 2023-2024 Annual Operating Budget and FY2023-2028 Five-Year Capital Improvement Plan Budget; and RECEIVE DIRECTION from City Council prior to final budget adoption – City Manager’s Office/Finance Department (Shasa Curl, 510-620-6512, Nickie Mastay, 510-620-6609, Mubeen Qader, 510-412-2077).



DISCUSSION:

FY 2023-2024 DRAFT BUDGET UPDATE

In accordance with Richmond Municipal Code Section 2.61.010, on May 2, 2023, the City Manager submitted the first draft of the Fiscal Year (FY) 2023-2024 Operating budget, and the draft FY 2023-2024 – 2027-2028 Five-Year Capital Improvement Plan budget. Initially, the General Fund operating budget was balanced with the revenues and expenditures at \$221,330,130. On May 23, 2023, a comprehensive Five-Year Capital Improvement Plan draft budget for FY 2023-24 – 2027-2028 was presented to the City Council.

After further review and analysis of the General Fund revenues and expenditures, the second draft General Fund budget is balanced with revised revenue and expenditure amounts of \$225,374,607. City staff will provide a FY 2023-2024 budget update, discuss proposed adjustments, and provide an opportunity for City Council to provide direction on additional modifications to the draft budget prior to final approval before June 30, 2023. It is proposed that the City Council adopt the budget on June 20, 2023, and staff will incorporate additional modifications in Quarter 1 and Mid-year to reflect the goals and objectives identified by the City Council in their facilitated meetings with Henry Gardner.

Figure 1: General Fund Budget

GENERAL FUND	FY 2022-23 REVISED BUDGET	FY 2023-24 MAY 2, DRAFT BUDGET	FY 2023-24 JUNE 6, DRAFT BUDGET	PCT CHANGE CHANGE <small>(Between FY 22-23 and 6/6/23 FY 23-24 budgets)</small>
TOTAL REVENUES	(215,103,041)	(221,330,130)	(225,374,607)	4.78%
TOTAL EXPENDITURES	215,139,689	221,330,130	225,374,607	4.76%
(-SURPLUS)/+DEFICIT	36,648	-	-	-100.00%

SUMMARY

The FY 2023-2024 city-wide expenditure budget amounts to \$543,767,651 of which \$225,374,607 is from the General Fund, and \$318,393,044 is from non-General Fund accounts.

- General Fund: The draft FY 2023-2024 is balanced with revenue and expenditure estimated at \$225,374,607. These estimates are an increase from the current FY 2022-2023 revenue and expenditure budget by 4.78 percent and 4.76 percent respectively.
 - Revenue: The proposed FY 2023-2024 revenue is estimated at \$225,374,607, which is an additional \$10.3 million in General Fund revenue in comparison to the current FY 2022-2023 revised General Fund budget. Utility Users Tax and Licenses Permits & Fees are estimated with the highest increases. The General Fund Revenue Summary is available in Attachment 1.

- Expenditures: Estimated expenditures for FY 2023-2024 are \$225,374,607. Major expenditure categories are listed below, and additional information can be found in Attachment 2 – General Fund by Department:
 - Salary/Wages and Fringe Benefits (\$148.0 million)
 - Cost Pool (\$21.8 million)
 - Professional Admin (\$23.4 million)
 - Operating Transfers Out (\$17.7 million)
 - Cost Allocation Plan (\$3.5 million)
 - Other (\$11 million)

- Multi-Year Position Listing: The proposed budget includes salaries and wages of 741 Full-Time Equivalent (FTE) positions, which are net nine (9) additional FTEs than the current FY 2022-2023 approved FTE total. The Multi-Year Position Listing is available in Attachment 3. Please note that the balanced budget contains a vacancy saving factor of six percent (6%) in addition, Raftelis has initiated a workforce analysis, per the State Audit recommendation and the City’s Corrective Action Plan.



- Non-General Fund: The total non-General Fund budget is estimated at \$318,393,044 and primarily includes funds dedicated to housing, debt service, enterprise funds, and other city operations. The Non-General Fund by Category summary is included in Attachment 4.
- Capital Improvement Plan (CIP): The CIP includes essential capital projects and has a total budget of \$126,585,340 spread across several funds (Attachment 5 – List of CIP Projects). The CIP lists many projects that are unfunded; however, the funded projects are budgeted on an annual basis.
- American Rescue Plan Act (ARPA): To support Covid-19 relief, the City received Commented [LW1]: The total of the five categories is approx \$214.4M which leaves ~\$11M unaccounted for Page 4 of 23 June 6, 2023 \$27.7 million in ARPA funds, and the City Council has already approved \$11.96 million in allocations and the remaining balance of \$15.78 million is available for the City Council to allocate The City Council received an ARPA update at the May 16, 2023, City Council meeting.
- Reimagining Public Safety Intervention Programs: Programs implemented as part of Youthworks (\$1,980,000 million), Office of Neighborhood Safety (\$2,057,898 million), Unhoused Intervention (\$1,800,000 million), and Community Crisis Response Program (\$1 million) are budgeted at an estimated total of \$6.8 million for FY 2023-2024.
- The Environmental and Community Investment Agreement (ECIA): The ECIA includes \$80 million in investments over a ten-year period in community-based greenhouse gas (GHG) reduction programs and community programs. Currently, the City has received \$70 million of the \$80 million and is in the 8 th year of implementation. There is currently approximately \$10 million remaining for future expenditures aligned with the GHG reduction programs and approximately \$5 million for community programs (this does not include budgeted and unexpended amounts for FY 2022-23), which can be allocated per City Council direction. An updated ECIA budget can be provided after the close of FY 2022-23.

GENERAL FUND

The updated draft FY 2023-24 budget is balanced with revenue and expenditures equal at \$225,374,607.

Figure 2: Updated General Fund Draft Budget FY 2023-2024 Revenue & Expenditures

GENERAL FUND	FY 2023-2024 DRAFT BUDGET
TOTAL REVENUE	225,374,607
TOTAL EXPENSE	225,374,607
Net (-Gap)/+Surplus	-

Revenues

The total proposed General Fund revenue for the FY 2023-2024 budget is approximately \$225.4 million. City staff are projecting an additional \$10.3 million in General Fund revenue above the current FY 2022-2023 Revised General Fund Budget. Detailed information regarding revenue changes can be found in Attachment 1 – General Fund Revenue Summary.

Property Tax – Increase of \$2.0 million: In preparing the FY 2023-2024 budget, City staff forecasted Assessed Valuation (AV) growth of 3.3 percent. This was based on the combination of the valuation change of properties sold during the last calendar year, the Page 5 of 23 June 6, 2023 Chevron Refinery AV remaining flat, and all other properties increasing by two percent. Actual change in AV will not be known until the Equalized Roll is published by Contra Costa County Assessor, during the first week of July 2023. This roll will list every property in Richmond, including the updated valuations. The AV change impacts the Secure Property Taxes stream within the larger Property Tax category.



Sales Tax – Increase of \$1.2 million: This increase is based on updated estimates provided by the City's sales tax consultants, Avenue Consulting. This increase is in part due to the local economy doing well, bolstered by the big-box stores including Costco, Target, Home Depot, and Wal-Mart. In particular, the Bradley Burns one percent sales tax is projected to increase by four percent, while the two voter-approved half cent measures are expected to increase by an average of 1.3 percent in the coming year compared to the current FY 2022-2023 revised budgeted amounts. Within the Sales Tax category, there is also the Vehicle License Fee Backfill Swap which is tied to Assessed Valuation. Like Secured Property Taxes, the projected growth is 3.3 percent. The projected overall growth for the Sales Tax category is 2.2 percent. However, it should be noted that this is a volatile revenue stream.

Utility Users Tax (UUT) – Increase of \$4.9 million: UUT is an “excise” or usage tax imposed on a person or entity using utility services (i.e., electricity, gas, or communications). An increase of \$3.9 million is budgeted stemming from a forecasted increase in the UUT Cap Provision. The cap amount, paid by Chevron, is tied to the Consumer Price Index (CPI) for energy services in the San Francisco metropolitan area. This CPI through the May 2023 postings by the United States Bureau of Labor Statistics corresponds to an increase of over 13 percent. The actual amount will not be known until mid-June 2023. Additionally, UUT for gas and electricity is estimated to increase by \$1.2 million. This is an increase of 8.6 percent from the revised budgeted amount for FY 2022-2023. The increase stems from higher than budgeted amounts collected during the fiscal year which are expected to continue through next year. The other UUT streams, such as those for cable and telecommunications, will either remain flat or decrease. The projected growth for the UUT category is 9.7 percent.

Other Taxes – Increase of \$785,536: This revenue category includes the Documentary Transfer Tax, whose budgeted amount corresponds to the average Transfer Tax collected since the voter-approved tiered structure went into effect in 2019, as per instructions within the Guiding Fiscal Policies. Using that formula yields an estimate of \$13.8 million, which is \$545,332,000 less than the amount in the revised FY 2022-2023 budget. The Electricity Franchise Fee which was updated earlier this fiscal year will increase by 50 percent due to the updated Franchise Agreement with PG&E in FY2022- 2023. The projected growth for the Other Taxes category is 3.5 percent.

Licenses, Permits & Fees – Net Increase of \$2.2 million: The increase is tied to Measure U Business Tax. In FY 2023-2024 total Business Tax is estimated at \$10.5 million, a \$2.5 million increase from the revised FY2022-2023 budgeted amount. The estimated amount for the FY 2023-2024 license is based on amounts collected Year-To-Date for both the FY 2021-2022 and FY 2022-2023 Business Tax Accounts received Commented [LW2]: Correct year? Commented [MQ3R2]: @Antonio Banuelos please confirm Commented [AB4R2]: Yes Page 6 of 23 June 6, 2023 year-to-date. All other revenue streams that tie into this category are estimated to have a net decrease of \$269,761 compared to the current year's revised budget. Much of the decrease, \$230,000, is from Recreation fees based on lower than projected usage and the implementation of the fee waiver process. The projected growth for the Licenses, Permits, & Fees category is 19.9 percent.

Other Revenues – (Includes Fines & Forfeitures, Use of Money and Property, Charges for Services, Other Revenues, Rental Income, Intergovernmental State Taxes & Grants, Proceeds from Sale of Property, and Loan & Bond Proceeds) – Net decrease of \$1.4 million. Most of these adjustments are generated from revenue received year-to-date that were either not originally budgeted, nor expected in the current fiscal year. In some cases, these are one-time revenue that cannot be anticipated, or the amount received year-to-year varies significantly.

- Decrease to Fines & Forfeitures of \$134,131 or 28.8 percent. Revised amounts are on par with current year trends.
- Decrease to Use of Money & Property of \$9,512 or 0.9 percent. This revenue stream is estimated to remain flat.
- Decrease to Charges for Services of \$1 million or 28.2 percent. This is a decrease in the budgeted amount but is flat compared to estimated amounts collected. The main item is \$900,000 that was previously budgeted for Public Works related to Street Paving Management that is no longer included in the General Fund.
- Increase to Other Revenue of \$45,935 or 23.9 percent. Other revenue is unpredictable. Budgeted amounts are the department's best estimates of what might be received.
- Decrease in Rental Income of \$97,479 or 11.1 percent. This is mostly tied to Terminal 4 revenue being moved from the General Fund to the Port Fund.
- No change to Intergovernmental Taxes. This revenue stream is expected to remain flat next fiscal year.
- Decrease of \$65,000 or 37.1 percent in Intergovernmental State Grants. This revenue is tied to the State of California's State Mandated Claims, Reimbursements. The amount may increase if the State budget



includes additional reimbursements for cities.

- Decrease of \$13,569 in Intergovernmental Other Grants. Staff is budgeting only the known grants, which thus far is the Supplemental Law Enforcement Revenue from Contra Costa County.
- Decrease of \$100,000 or 100 percent in Proceeds from Sale of Property. The price of surplus property sales is unknown at this time.

Operating Transfers In – Increase of \$590,000 or 3 percent in Operating Transfers-In from the Pension Tax Override Fund. The revenue that flows into the Pension Tax Override fund is expected to increase at the same rate as Property Taxes. In July 2023, the City will begin paying off the 2022 Pension Obligation Bonds that were part of the bond refinancing last year. Payment directly out of this fund will be less than in previous years while the revenue generated will increase, which will result in higher transfers to the General Fund. This has a positive impact on the General Fund.

Proposed General Fund revenue adjustments in the FY 2023-2024 budget for July 1, 2023, are listed below in Figure 3 and in Attachment 1.

Figure 3: General Fund Revenue Draft Budget

GENERAL FUND	REVISED BUDGET FY 2022-23	PROPOSED BUDGET FY 2023-2024	PCT CHANGE
Property Taxes	(48,608,929)	(50,567,173)	4.03%
Sales & Use Tax	(55,554,137)	(56,752,495)	2.16%
Utility Users Tax	(50,861,279)	(55,775,083)	9.66%
Other Taxes	(22,452,187)	(23,237,723)	3.50%
Licenses, Permits & Fees	(11,080,956)	(13,286,195)	19.90%
Fines & Forfeitures	(465,275)	(331,144)	-28.83%
Use Of Money & Property	(1,021,047)	(1,011,535)	-0.93%
Charges For Services	(3,568,792)	(2,561,992)	-28.21%
Other Revenue	(192,545)	(238,480)	23.86%
Rental Income	(874,506)	(777,028)	-11.15%
Intergovernmental State Taxes	(125,000)	(125,000)	0.00%
Intergovernmental State Grant	(175,000)	(110,000)	-37.14%
Intergovernmental Other Grant	(263,569)	(250,000)	-5.15%
Proceeds From Sale of Property	(100,000)	-	-100.00%
Loan/Bond Proceeds	(39,400)	(40,400)	2.54%
Operating Transfers-In	(19,720,418)	(20,310,358)	2.99%
TOTAL REVENUES	(215,103,041)	(225,374,607)	4.78%

Expenditures

FY 2023-2024 total proposed expenditures are \$225,374,607. Overall, total expenditures are increasing by 4.8 percent from the FY 2022-2023 revised budget. Figure 4 outlines proposed Operating Transfers Out in the budget and below are some of the assumptions used to develop the draft budget:

Salaries and Wages increase of \$7,143,040 – The budget is based on the approved MOUs with bargaining units of Executives, Mid-Management, General Employees, Fire, and Police Officers, and include the costs for the implementation of Class and Compensation study and Cost of Living Adjustments in the FY 2023-2024. The budget also includes some estimated place holder amounts for the pending negotiations with Police Management, and Fire Management bargaining units.



The proposed budget includes salaries and wages of 741 Full-Time Equivalent (FTE) positions, which represents a net increase of 9 additional FTEs when compared to the current FY 2022-2023 approved total. A complete list of proposed positions by department for FY 2023-2024 is provided in Attachment 3 – Draft Multi-year Position Listing.

The proposed positions include additions in Community Services, Economic Development, Finance, and Housing to assist with work in progress, as requested by the City Council.

Vacancy Saving -- The June 6 draft budget assumes approximately \$11,156,230 in vacancy savings, which is an approximate 6 percent vacancy rate. In FY 2022-2023, the City used a 6 percent vacancy rate that was approximately \$8.3 million. The 6 percent vacancy rate will be further refined before the budget is adopted by June 30, 2023.

Payroll/Fringe Benefits, decrease of \$2,689,978 – The budget includes the current benefits rates for health care costs, Worker Compensation, and actuarially determined contribution for Other Post Employment Benefits. Retirement costs are based on the rates for the normal cost and Unfunded Actuarial Liability (UAL) annual payment that is provided by CalPERS.

Professional & Administrative, increase of \$3,649,980 – The budget includes baseline recurring line items for all departments plus approximately 5 percent of inflation factor. This category also includes about \$4.8 million in additional appropriations that is discussed below in this document.

Other Operating, Utilities, Equipment and Contract Services, increase of \$111,653 – This provides a baseline budget with about five percent (5%) inflation factor.

Cost Pool, increase of \$6,499,531 – The vehicle replacement budget is a placeholder pending a prioritized list from the Fleet Services Division, and the General Liability budget is a placeholder pending further analysis from Matrix Consulting. Civic Center rent is allocated based on the debt payment and the square footage.

Asset Capital Outlay, decrease of \$4,114,090 – The budget includes information technology equipment replacement project costs and several other small projects.

Debt Service, decrease of \$195,656 – Debt service payments are based on the following repayments: Recovery Zone Economic Development Series 2010, California Energy Commission Loan, and Bank of America Merrill Lynch - Street Light Lease.

A87 Cost Plan Reimbursement, no change – The budget is unchanged from FY 2022-2023 pending a new cost plan by Matrix Consulting.

Grant Expenditures, decrease of \$98,835 – Budget for Love Your Block Mini Grants program. Only remaining balances of a grant are budgeted in the beginning of a fiscal year, additional budget is appropriated as new grants are received.

Operating Transfers Out, decrease of \$70,726 – The draft budget includes recurring subsidies for the Hilltop and Marina districts that are increased by three percent (3%). Department of Children and Youth at 3 percent of the General Fund revenue, Richmond Housing Authority and Employment and Training subsidies are placeholders pending final budgets in the respective departments. The budget also includes Reimagining Public Safety contributions to Unhoused Intervention and Youthworks programs. The budget also includes a placeholder subsidy for the Rent Program in lieu of the increase in their General Liability budget. Transfers out are listed below in Figure 4.

Figure 4: General Fund Operating Transfers Out Draft Budget FY 2023-2024

Operating Transfers Out	Draft Budget FY 2023-2024
Debt Service	4,849,954
Hilltop Lighting and Landscaping District	235,988
Marina Bay Lighting and Landscaping District	476,309
Employment and Training	736,201



Information Technology Equipment Replacement	100,000
Department of Children and Youth	6,453,091
Richmond Housing Authority	1,261,082
Pension Fund	152,077
Reimagining Public Safety -Unhoused Intervention	1,320,000
Reimagining Public Safety -Youthworks	1,980,000
Rent Program General Liability Subsidy	150,000
Total	17,714,702

Figure 5: General Fund Expenditures

GENERAL FUND	FY 2022-23 REVISED BUDGET	FY 2022-23 JUNE 6, DRAFT BUDGET	CHANGE
Salaries and Wages	76,715,696	83,176,695	8.42%
Payroll/Fringe Benefits	66,846,458	63,042,611	-5.69%
Professional and Administrative	20,043,782	20,045,191	0.01%
Other Operating	6,954,201	9,180,842	32.02%
Utilities	5,387,756	5,295,865	-1.71%
Equipment and Contract Services	2,718,982	6,018,370	121.35%
Provision for Insurance Loss	29,641	34,200	15.38%
Cost Pool	15,277,766	21,593,734	41.34%
Asset/Capital Outlay	5,756,590	1,893,500	-67.11%
Debt Services Expenditure	1,037,009	841,353	-18.87%
A87 Cost Plan Reimbursement	(3,531,610)	(3,531,611)	0.00%
Grant Expenditures	117,990	19,155	-83.77%
Operating Transfers Out	17,785,428	17,764,702	-0.12%
TOTAL EXPENDITURES	215,139,689	225,374,607	4.76%

General Fund Additional Appropriations

The proposed draft budget includes additional appropriations of about \$5.07 million. The additional appropriations are for local arts organizations and for several departments and divisions including, but not limited to Library, Recreation, Fire, Police, Public Works, and Information Technology. The appropriations are focused on enhanced Community Services such as expanded library hours, enhanced programming and hours at the Community Centers and Aquatic Centers, strengthening Public Safety, City staff wellbeing, and investment in technological infrastructure for efficient service delivery.

- **Economic Development (\$135,000)**
 - \$135,000 -- Increased contribution by \$45,000 to NAID, Richmond Art Center, and East Bay Performing Arts Center (total \$100,000 each)
- **City Manager (\$5,000)**
 - \$5,000 -- Increase funding for part-time student administrative intern to assist with City Council and City Manager directed priorities as required.



o **Library (\$121,568)**

- \$25,000 -- The library has experienced considerable turnover in staff and leadership and would like to offer staff trainings and workshops focused on workstyles, diversity and inclusion, and support effective communication, and emotional intelligence to ensure a professional and collegial work environment to maintain focus on community needs and service delivery. The requested funds will be used for professional services of consultants and trainers to address these departmental needs.
- \$25,500 -- The strategic planning process will raise community awareness of existing library services and direct the library's future investment in programs, services, and materials.
- \$71,068 -- Administrative Student Intern(s) to provide ongoing support for neighborhood councils and volunteer services as well as complete special projects related to volunteer services and community outreach.

o **Recreation (\$255,924)**

- \$47,355 -- Additional resources and supplies to meet the need of inperson enrollment for the community to prepare for enhanced programming and extended hours at the community centers.
- \$50,008 -- Additional funds will be required to restore programs (youth soccer, basketball, tennis and volleyball, adult softball, outdoor adventure activities).
- \$36,959 -- Part-time staff for the Developing Personal Resources Center (DPRC)
- \$42,993 -- Part-time staff for the following special events: Chinese New Year, Black History Experience, Senior Info Day, Third of July, and Tree Lighting.
- \$29,309 -- Additional staff required due to enhanced precautionary measures in place for rescue scenarios at the swimming pools (as advised by American Red Cross and other CA and regional public pool operators)
- \$9,300 -- Postage for mailing additional Community Services program guides.
- \$40,000 -- Allocation of \$2,000 for each neighborhood council for community events and festivities. The budget would help activate and empower the councils, engage residents, and build community.

o **Fire (\$491,200)**

- \$2,000 -- General employee's overtime for special projects that need to be completed in a timely manner such as billing businesses after engine/truck company program inspections (mercantile, apartment).
- \$17,200 -- Acting pay of line personnel (Suppression) to fill vacant roster assignments, to meet the minimum staffing requirements, and to support the department's strategic goal of providing safer communities through fire and medical response coverage to the community.
- \$10,000 -- The cost for plan reviews by third party needs to be outsourced to expedite the review process for FY23-24. It will allow the Fire Marshal and Deputy Fire Marshal to focus on the additional responsibilities as both have been assigned to perform due to the current staffing ratio. Completing plan reviews are vital to ensuring that new constructions and tenant improvements in the City are compliant with fire codes.
- \$1,500 -- Public educational materials (e.g., junior fire hats, stickers, pamphlets) for community and school events.
- \$16,000 -- Maintenance, diagnostic, and repair of chest compression devices and AED defibrillators.
- \$2,000 -- Fire apparatus (APD) and boat (PRISM) insurance due to the increase in premiums.
- \$2,000 -- HAZMAT registration fee which was previously funded by a grant.
- \$14,500 -- Office of Emergency Services CERT supplies
- \$8,800 -- Firecom/DC headset replacement, wildland/structure nozzles, and rescue materials (MPD and Ropes).
- \$260,700 -- The Fire Department intends to conduct another fire academy in FY23-24 to fill future vacancies due to anticipated promotions. The additional funding will be used to buy new personal protective equipment for firefighter trainees and replacement of expired turnouts, and medical supplies.
- \$8,500 -- Small equipment such as generators and portable lights used by the Emergency Operations division.
- \$120,000 -- The Fire Department plans to conduct another series of promotional examinations (Battalion Chief, Fire Engineer, and Fire Inspector), and background investigations, (New Hires) in FY23-24. Part of the funds will be used for fire fighter's medical exam and screening.



- \$28,000 -- The additional appropriation will be used by the Training Division: for (a) EMS Training due to the decrease in overall EMS funding from Chevron Community Benefit fund and HAZMAT grant.
- **Public Works (\$127,800)**
 - \$36,000 -- Overtime budget in Streets Maintenance division
 - \$7,000 -- Updated tools are needed to increase the efficiency and safety of traffic signs and lines installations.
 - \$32,000 -- Overtime budget to support Police Department around the Bart Station
 - \$2,900 -- Stationary Engineers training and travel for asbestos and swimming pool certification. Personnel training for all 4 modules of APWA advance management skills in public works.
 - \$9,900 -- Small tools, supplies, and materials
 - \$40,000 -- Carpenters and Painters, building materials
- **Police (\$893,505)**
 - \$125,005 -- Animal control agreement cost increase
 - \$110,000 -- Police station lease increase
 - \$253,500 -- Maintenance for Automated License Plate Reader
 - \$50,000 -- RPD entered into a contract with RippleWorx to provide officers and non-sworn staff with a mental health application to monitor and provide improvement solutions to the users.
 - \$180,000 -- RPD entered into a contract with Public Safety Family Counseling Group to provide officers and non-sworn staff with specialized law enforcement counseling services provided by a physician aimed at mental health improvements and support. The amount requested is the amount due annually.
 - \$100,000 -- Increase in training and ammunition supplies to account for the hiring of 30+ positions.
 - \$50,000 -- Rental expenses to account for the hiring of 30+ positions.
 - \$25,000 -- New speed trailer to address over speeding in the City
- **Information Technology (\$3,039,978)**
 - \$3,039,978 -- Software replacement, network security, and other costs, final list pending to be finalized

NON-GENERAL FUND/OTHER FUNDS

The total Non-General Fund budget is estimated at \$318,393,044 and primarily includes funds dedicated to housing, debt service, enterprise funds, and other city operations. Other than the General Fund, the City has several funds and each fund's draft budget is listed in detail in the Attachment 4 – Non-General Fund by Category. A Comprehensive Capital Improvement draft presentation was made to the City Council on May 23, 2023. Below is the list of Non-General Fund requests for new appropriations:

Non-General Fund Requests for New Appropriations (\$4,261,200)

- Housing, \$250,000 -- Financial consultants to support 12th & Macdonald project and Home-key program for homeless housing.
- Housing, \$1,200 -- Amerinational Loan Service expense
- Housing, \$500,000 -- CalHome Loan Housing Improvement Loan Program
- Planning & Building, \$2,300,000 -- Pass through environmental impact review planning projects
- Planning & Building, \$750,000 -- Consultant to implement Priority Development Area grant program
- Planning & Building, \$450,000 -- Pass through legal services for planning projects
- Planning & Building, \$10,000 -- Additional legal notice requirement for Planning projects

Reimagining Public Safety

In June 2021, the City Council approved the recommendations of the Reimagining Public Safety Community Task Force, which included an allocation of \$6.38 million for the four (4) interventions listed below. is noted below:

- YouthWORKS: \$1,980,000
- Office of Neighborhood Safety: \$2,057,898
- Community Crisis Response Program: \$1,000,000
- Unhoused Interventions: \$1,800,000



Port of Richmond Capital Improvement Projects

Currently, the draft Five Year Capital Improvement Plan includes annual appropriation of \$9,282,158 in the FY 2022-2023 budget for the following projects in the Port of Richmond/Economic Development:

PORT OF RICHMOND - 5 YEAR CIP BUDGET				FISCAL YEAR			
DESCRIPTION	LOCATION	TOTAL	FY24	FY25	FY26	FY27	FY28
AREA FM CAP	-	924,842	924,842				
Terminals 7 and 8 Electrification	PPMT	1,700,000	1,700,000				
Terminal 4 Demolition	T4	2,500,000	2,500,000				
Terminal 4 Wharf Removal	T4	2,687,316	2,687,316				
PPMT Electrical and Water Metering	PPMT	365,000	365,000				
Processing Building Window Repair	PPMT	350,000	350,000				
Electrical Maintenance	PPMT	200,000	60,000	30,000	35,000	35,000	40,000
Pavement Maintenance	PPMT	765,000	150,000	150,000	150,000	155,000	160,000
Riggers Loft Painting	PPMT	285,000	285,000				
Processing Building Ventilation	PPMT	55,000	55,000				
OU1 and OU2 Monitoring	PPMT	370,000	70,000	72,000	74,000	76,000	78,000
General Warehouse Monitoring	PPMT	80,000	25,000	15,000	10,000	18,000	12,000
Terminals 7 and 8 Dredging	PPMT	1,265,000	65,000		1,200,000		
Yacht Entrance Harbour Dredging	Channel	845,000	45,000	800,000			
	TOTAL	12,392,158	9,282,158	1,067,000	1,469,000	284,000	290,000

Fleet Analysis

FY 2023-2024 budget includes a total of \$11 million for vehicles and large equipment. The \$11 million includes a \$740,000 carry forward from FY 2021-2022, and a \$2,710,000 carry forward from FY 2022-2023. Approximately \$7,570,000 is currently proposed for FY 2023-2024. The equipment and vehicle replacement budget is a placeholder as the City staff continue to develop a five-year equipment/vehicle replacement plan and Zero Emission Fleet Infrastructure Ten-Year Transition Plan. Upon completion of the plans, the budget will be revised for the next fiscal year, the budget will also change based on the prioritized list of the equipment/vehicle.

Paving Index

The proposed Capital Improvement budget for the FY 2023-2024 has a total of \$5,755,099 allocated to paving improvement in Gas Tax and Road Repair and Accountability Act (SB1) funds combined. Based on a 2021 study by Pavement Engineering Inc., the City's average Pavement Condition Index (PCI) was fair (60), and the City needed \$22.9 million annually to maintain the PCI at 60. With the current average annual investment of about \$5 million, the City's PCI is expected to drop by 9 points by 2026. As such, City staff will continue to work collaboratively with the City Council to refine the budget and allocate funding to improve the PCI as funds become available. For example, the Fleet budget may decrease to increase the Paving Management Program and Traffic Calming Program.

Risk Reserve

The City's Risk Reserve is funded through Worker's Compensation and General Liability charges to the departments. The City Council approved the minimum desired confidence level for the Risk Reserve at 80 percent; however, the City also approved a Page 15 of 23 June 6, 2023 professional services contract with Matrix Consulting to review the rate structure for Workers Compensation and General Liability. At this juncture, the City's General Liability and Workers Compensation rates are draft and aspire gradually increase towards achieving an 80 percent confidence level over approximately five years. However, the final rates for General Liability and Workers Compensation are pending completion of the Matrix Consulting analysis and further review.

GENERAL FUND FIVE YEAR FORECAST

On April 4, 2022, the City of Richmond was notified by the California State Auditor that they will be conducting an audit of the City, as approved by the Joint Legislative Audit Committee on June 30, 2021. The State Auditor's local audit program identifies and supports local government agencies that might be at high risk based upon analysis of the City's audited financial statements. Richmond's risk assessment began in February 2021.



At the conclusion of audit, the State Auditor formalized eleven (11) recommendations that the City has grouped into three broad areas: (1) Budget Strategy, (2) Housing Authority Administration, and (3) Operations.

One of the State Auditors recommendations is regarding a Five-Year Forecast:

“Richmond should include multiple scenarios in its financial projections, including scenarios with potential additional risks, such as economic downturns or recessions, and how the city would continue to fund its operations under those circumstances.” (California State Auditor’s 2021-806-Audit)

Following the State Auditor’s Recommendation and the City’s Corrective Action Plan, the City staff prepared three scenarios: Optimistic, Middle of the Road, and Pessimistic with the following assumptions. The scenarios also assume steady staffing and service levels with no major changes in organizational structure or service delivery model.

Revenue Scenarios & Assumptions

The General Fund Revenue Forecast Scenarios stem from a detailed review of all the General Fund Revenue categories and streams. Even within each category, many of the main revenue streams change year to year based on different criteria. A great example is the Utility Users Tax where the amounts are increasing for some of the items and decreasing for the others. Generally, staff examined historical trends, actual year to date amounts for FY 2022-2023, and where we expect to land, budgeted amounts for FY 2023-2024, and merged that with any known variables. The detailed description below of the revenue assumptions focuses on the middle of the road scenario revenue forecast. Generally, the pessimistic scenario assumes some of the more volatile revenue streams will grow at a much lower pace while in the optimistic scenario, those same revenue streams will grow at a higher pace.

Property Tax – Increase of four percent in FY 2024-2025 and increases averaging five percent in the subsequent years. The last three years, Property Taxes have increased Page 16 of 23 June 6, 2023 by 3.9 percent while the average growth for the last ten years has been 5.8 percent. The valuation changes in this category can have significant impacts year to year caused by items such as the valuation changes of the Chevron Refinery or significant increase in large sales.

Sales Tax – Average increase 3.5 percent for the forecasted years. Forecast for the regular Sales Tax and the two voter approved sales tax measures is provided by the City’s sales tax consultant. The consultants assumed FY 2023-2024 would see the economy slowing down a bit, and then going back up again in FY 2024-2025. Within this category we also have the Vehicle License Fee Backfill Swap (VLF) which is directly tied to the City’s yearly AV growth. For the VLF, staff used the same assumptions as that for the Secured Property Taxes.

Utility Users Tax (UUT) – Average increase of 1.1 percent. As mentioned above, this revenue category has individual revenue streams going in very distinct directions. This revenue category also includes the Chevron Tax Settlement which ends in FY 2024- 2025, meaning the City will have a revenue loss of \$4 million annually. For all years on the forecast UUT on cable, telecommunications, and prepaid wireless is forecasted to decrease while that on Gas & Electricity and the Cap Amount are both forecasted to increase.

Other Taxes – Average increase of 8.6 percent. Like other revenue streams, this one also includes items that change very independently from each other. This category includes revenues such as the Hotel Tax, Transfer Tax and Franchise Fees. The largest item within this category is Transfer Tax and for that the forecast, although the budget is based on a specific formula tied to the average amount collected since passage by the voters, the forecast incorporates modest growth. One item in this category that will see a significant bump is the Electricity Franchise Fee which was updated earlier this fiscal year and will double in FY 2024-2025 and modest growth thereafter. For the category as whole, because of this change to the Electricity Franchise Fee, an increase of nearly 15 percent is expected in FY 2024-25 while the subsequent years, the yearly growth is a more modest 7.2 percent.

Licenses, Permits & Fees – Average increase of 5.4 percent. Like in Other taxes, there is one year with a significant bump then steady growth thereafter. Here, the year with the increase is FY 2023-2024. For clarification, the increase is tied to Measure U Business Tax and the comparison here is between budgeted amounts for FY 2023- 2024 versus Revised Budgeted amounts for FY 2022-2023. Actuals amount in FY 2022-2023 will be higher than future years as we continue with the implementation of the new tax and transition all businesses to have an expiration date of December 31. This transition calls for some businesses to pay both the 2022 and the 2023 Business Taxes within FY 2022-2023. More normal and predictable amounts are expected moving forward at an average rate of four percent per year for the category.



Other Revenues (Includes Fines & Forfeitures, Use of Money and Property, Charges for Services, Other Revenues, Rental Income, Intergovernmental State Taxes & Grants, Page 17 of 23 June 6, 2023 Proceeds from Sale of Property, and Loan & Bond Proceeds) – These various revenues are expected to remain relatively flat. For these revenue categories, City staff only budget what is known that the City will receive. For FY 2023-2024, there is a reduction of 20 percent in this revenue stream creating a new base that going forward is expected to stay flat. thereafter.

Operating Transfers In – Nearly all the revenue that gets transferred into the General Fund comes from the Pension Tax Override Fund. This revenue stream is increasing and decreasing through the forecast. The revenue that flows into the Pension Tax Override fund is expected to increase at the same rate as Property Taxes, the expenditures are lower this year and thus a higher excess amount available to be transferred to the General Fund. In FY 2025-2026 there is significantly higher payment out of this fund, reducing the excess amount and thus less revenue available to transfer into the General Fund. Subsequent years we see the revenue stream becoming more consistent.

Proposed General Fund revenue assumptions for FY 2023-2024 through FY 2027-2028 are found in the table below.

Figure 6: Five-Year Revenue Forecast Scenario Assumptions

General Fund Revenues	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30
30 - PROPERTY TAXES	5.04%	3.97%	5.12%	5.77%	5.98%	4.02%
31 - SALES & USE TAXES	6.03%	4.28%	3.03%	2.52%	2.56%	2.80%
32 - UTILITY USERS TAXES	2.26%	1.52%	0.96%	0.85%	0.53%	0.51%
33 - OTHER TAXES	15.42%	8.14%	9.63%	7.68%	6.31%	4.27%
33 - TRANSFER TAXES	15.42%	8.14%	9.63%	7.68%	6.31%	4.27%
34 - BUSINESS TAXES	12.57%	6.76%	2.50%	4.78%	2.41%	3.52%
34 - LICENSES, PERMITS & FEES	12.57%	6.76%	2.50%	4.78%	2.41%	3.52%
35 - FINES & FORFEITURES	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
36 - USE OF MONEY & PROPERTY	-1.14%	0.00%	0.00%	0.00%	0.00%	0.00%
37 - CHARGES FOR SERVICES	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
38 - OTHER REVENUE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
39 - RENTAL INCOME	14.80%	2.00%	2.00%	2.00%	2.00%	2.00%
3A - INTERGOV STATE TAXES	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
3B - INTERGOV FED GRANT	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
3C - INTERGOV STATE GRANT	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
3D - INTERGOV OTHER GRANT	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
60 - PROC FR SLE PROP	0.00%	0.00%	0.00%	0.00%	0.00%	2.00%
61 - LOAN/BOND PROCEEDS	0.00%	0.00%	0.00%	0.00%	0.00%	2.00%
90 - OPER XFERS IN	3.05%	-8.95%	2.41%	2.46%	2.46%	2.51%
TOTALS	6.64%	2.42%	3.33%	3.29%	3.75%	2.51%

Expenditure Scenarios & Assumptions

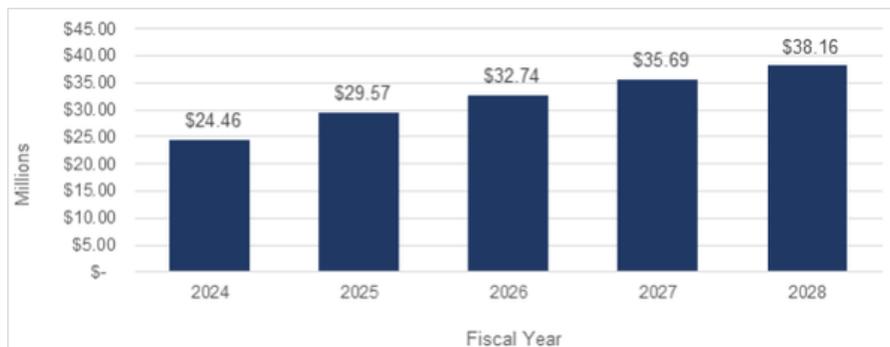
Salaries and Benefits -- all three scenarios use same universal assumptions regarding the personnel costs, the forecasts assume in-place MOUs for all bargaining units through FY 2024-2025 and a three percent (3%) annual increase in the years thereafter.

- Retirement Costs -- The City's financial consultant GovInvest anticipates the City's Unfunded Accrued Liability (UAL) with PERS will increase over the next few years. The main reason for the increase is, PERS had a - seven- and one-half percent (7.5%) return (loss) on investment last year and to date has



approximately a four percent (4%) return on investment. Both, negative return (loss) and the lower than assumed return in the longterm plan will increase the Unfunded Accrued Liability. Additionally, given the general economic conditions that exist, it may be difficult for PERS to make its projected earnings next year as well. The chart below shows the estimated UAL annual payments for the coming years. The UAL is the present value of future employer contributions for service that has already been earned (retirees) and is in addition to future normal cost contributions for active members.

Figure 7: Unfunded Accrued Liability Payment Forecast



Non-Personnel Costs: for the Pessimistic and Middle of the Road Scenarios all nonpersonnel categories use a zero percent growth rate for FY 2024-2025 and a three percent (3%) annual growth rate for the years thereafter.

For the Optimistic scenario, there is a two percent (2%) growth rate for FY 2024-2025 and a four percent (4%) annual growth rate for the years thereafter. The table below summarizes the growth rates in a table format.

Figure 8: Five-Year Forecast Scenario Assumptions

	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28
Universal Growth Rates (Personnel Costs)					
Salaries & Wages	Proposed Budget	MOU	3%	3%	3%
Benefits	Proposed Budget	MOU	3%	3%	3%
CalPERS Normal Cost	PERS Rates	PERS Rates	PERS Rates	PERS Rates	PERS Rates
CalPERS Unfunded Liability	CalPERS	GovInvest	GovInvest	GovInvest	GovInvest
Non-Personnel Costs					
Pessimistic Scenario	Proposed Budget	0%	3%	3%	3%
Middle of the Road Scenario	Proposed Budget	0%	3%	3%	3%
Optimistic Scenario	Proposed Budget	2%	4%	4%	5%

Figure 9: Five-Year Forecast, Pessimistic Scenario

	2023	2024	2025	2026	2027	2028
Revenues	215,103,041	225,374,607	238,843,933	243,243,012	250,092,434	257,279,354
Expenditures	215,139,687	225,374,607	240,503,329	249,276,243	258,213,985	266,846,849
Surplus/(Deficit)	(36,647)	-	(1,659,396)	(6,033,231)	(8,121,551)	(9,567,495)

Table 1: Five-Year Forecast, Pessimistic Scenario



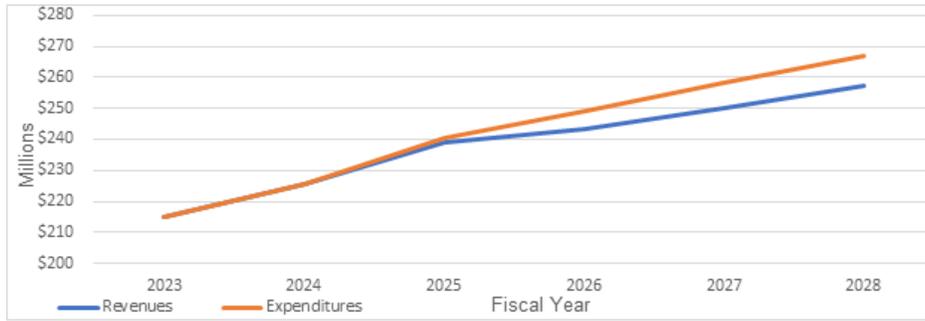


Figure 10: Five-Year Forecast, Middle of the Road Scenario

	2023	2024	2025	2026	2027	2028
Revenues	215,103,041	225,374,607	240,336,167	246,144,984	254,347,132	262,707,395
Expenditures	215,139,687	225,374,607	240,574,735	249,349,990	258,290,142	266,925,489
Surplus/(Deficit)	(36,647)	-	(238,567)	(3,205,006)	(3,943,009)	(4,218,095)

Figure 11: Five-Year Forecast, Middle of the Road Scenario

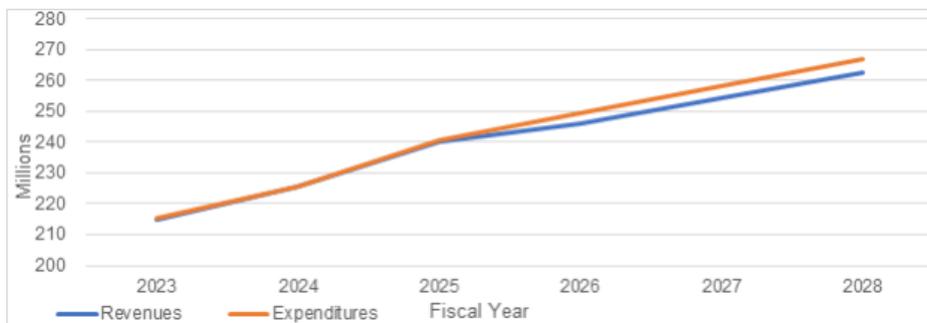
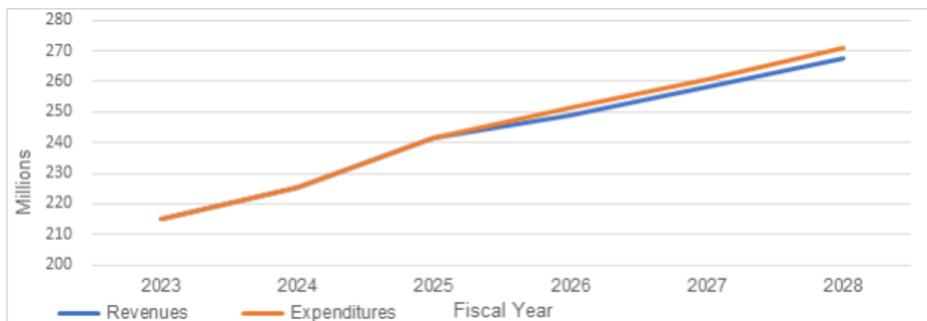


Figure 12: Five-Year Forecast, Optimistic Scenario

	2023	2024	2025	2026	2027	2028
Revenues	215,103,041	225,374,607	241,697,698	248,791,175	258,227,107	267,656,166
Expenditures	215,139,687	225,374,607	241,742,538	251,148,408	260,761,915	270,759,775
Surplus/(Deficit)	(36,647)	-	(44,841)	(2,357,232)	(2,534,808)	(3,103,608)

Figure 12s: Five-Year Forecast, Optimistic Scenario



CALPERS UPDATE AND COST MANAGEMENT STRATEGIES

The City of Richmond's (the "City") unfunded accrued liability ("UAL"), also known as the net pension liability ("NPL"), has grown from \$263 million as of fiscal year end 2015, to a projected \$381 million, as of fiscal year end 2022. Annual costs to amortize this debt with CalPERS have risen from \$14 million, to \$29 million, over the last 6



years and are projected to grow another 46 percent (46%) by fiscal year 2031. Rising pension costs are one of the largest financial challenges facing agencies state-wide and are projected to impact the City's budget significantly soon, potentially crowding out other critical priorities and projects.

NHA Advisors will provide a presentation that will provide an overview of recent pension cost trends, projected future cost trends, and several cost-management strategies for City Council consideration. Their presentation is intended to follow the GovInvest pension education presentation received on May 16, 2023, and 2022 Pension Refunding Bonds presentation update on July 19, 2022. The June 6, 2023, presentation will reiterate essential CalPERS concepts previously presented, but also include more detail relating to (1) the City's Pension Tax Override Revenues, (2) the 2022 Pension Refunding Bonds Restructuring and (3) pension cost management strategies that can be explored.

The City of Richmond, like most cities in California, has a UAL associated with its CalPERS pension plans for Safety and Non-Safety employees. A UAL occurs when current pension plan assets are not projected to be sufficient to pay projected pension costs in future years. As of June 30, 2021 (the most recent CalPERS valuation), the City's UAL was \$249 million. However, CalPERS reported an investment return of -7.5 percent for fiscal year 2022, which is projected to increase the City's UAL to approximately \$381 million.

CalPERS investment earnings for fiscal year 2023 were not meeting its target as of the end of March, which, if unchanged, may increase the UAL to more than \$409 million at the plan's June 30, 2023, valuation. CalPERS effectively charges the City of Richmond a 6.8 percent interest rate on this debt and requires a repayment schedule that escalates quickly over the next decade, as shown in the chart above. Payments to amortize this debt have risen from \$14 million in fiscal year 2018, to \$29 million in fiscal year 2023, and are projected to rise to close to \$43 million by the end of the decade. In addition to the City's \$29 million in UAL costs, other pension costs include \$12 million for CalPERS Normal Costs and \$6 million for the 2022 Pension Obligation Bonds, bringing overall pension costs for FY 2023 to approximately \$47 million.

Unique to the City of Richmond, and approximately 20 other public agencies statewide, is a property tax override (PTO) levied to cover a portion of pension costs, related to benefits was in place prior to 1978. This provides the City of Richmond a tool to assist with managing rising pension costs. Based on the most recent independent actuarial report, approximately 82 percent of overall (UAL, Normal Cost and POB) pension costs can legally be paid for by the PTO revenues (PTORS). However, the City of Richmond also has a constraint on the PTO levy of 0.14 percent of assessed valuation, which currently generates approximately \$25 million of revenue (covering approximately 53 percent of the total \$47 million of annual pension costs). Additionally, secured annual debt service on the City's 2022 Pension Refunding Bonds have a first lien on PTO revenues received by the City. As such, the City will want to consider all available cost management options for addressing the UAL.

Historical Efforts: The City has taken some proactive steps to control pension costs already. In July 2022, the City approved the establishment of a Section 115 Trust with PARS. Benefits of a Section 115 Trust include (1) the ability to use the funds in the future to pay down the plan's UAL or help smooth required CalPERS expenses; (2) enhanced budgetary flexibility; (3) investment diversification of pension assets away from CalPERS; and (4) increased investment earnings vs. other City reserves.

The City has also historically taken advantage of the prepayment discount offered by CalPERS by making a lump sum UAL payment at the beginning of each fiscal year. Currently, the prepayment discount is approximately 3.3 percent. Additionally, the City issued Pension Refunding Bonds in August 2022, to strategically restructure prior pension obligation bonds and eliminate the City's exposure to interest rate swaps. By matching the term of the bonds with the UAL, the City was able to restructure a portion of its pension expenses to better align with projected PTO revenues, generating significant savings to the General Fund over the next decade. However, with pension costs increasing significantly due to poor CalPERS investment performance, in conjunction with PTORs being limited by the 0.14 percent levy cap, it is imperative that the City continue to evaluate ways to manage growing expenses and implement cost management strategies to help stabilize future pension cost volatility.

Cost-Management Strategies: As noted above, the NHA Advisors presentation will provide an overview of the recent pension cost trends, as well as projected future trends. Most importantly, it will provide options for the City Council to consider implementing in the short- and long term. Thereby, proactively preparing for imminent cost increases. Specifically, the presentation will discuss the benefits of setting aside reserves and/or surplus funds to build up the City's Section 115 Trust. The presentation will also discuss other alternatives, such



as Additional Discretionary Payments (ADPs) directly to CalPERS and the UAL Restructuring concept. With guidance from the City Council, it is anticipated that City staff will continue to explore the viability of all these pension cost management strategies over the next several months.

NEXT STEPS

The next step in this process is for the City staff to proceed with the additional adjustments based on direction from the City Council, and update the FY 2023-2024 budget for final adoption. City staff will bring back a balanced FY 2023-2024 budget for adoption on June 20, 2023. City staff will also present CalPERS funding options to the City Council in the coming weeks. Additional adjustments can continue throughout the fiscal year to implement the City Council's adopted goals and objectives.



History of City



History

The following are highlights of Richmond, California's varied and colorful history.

Ohlone Period

The earliest inhabitants of Richmond were the Ohlone Indians, who settled here an estimated 5,000 years ago. Distinct and separate groups lived a stable and peaceful existence, with a culture based on strong community ties, spiritualism, and rich artistic creativity. The Ohlone were hunters and gatherers that built extensive shell mounds along the Bay. Amid the coming of the Europeans, the Ohlone way of life gradually came to an end and was destroyed.

Spanish Era

The first Europeans to visit the City's future site were the Spanish explorers Pedro Fages and Reverend Juan Crespi, who passed through the East Bay in 1772. After Mexico won independence from Spain in 1821, large tracts of land in California were granted to military heroes and loyalists. In 1823, Don Francisco Castro was given 17,000 acres of land in Contra Costa, which became known as Rancho San Pablo. The City of Richmond was established on a portion of Castro's land grant about seventy years after his death.

Early Industry (1895-1901)

In 1895, Augustin S. Macdonald visited Point Richmond and conceived the idea of a transcontinental rail terminal and ferry service to provide a direct route from Richmond to San Francisco. Macdonald presented his idea to the Santa Fe Railroad, and in 1899 the railroad established its western terminus in Point Richmond. The first overland passenger train arrived in Richmond from Chicago in 1900. In 1901, Santa Fe moved its shops to Richmond, and the Standard Oil Company built its refinery.

Industrial Growth (1900-1940)

When Richmond incorporated as a city in 1905 it had a population of 2,150 and was already an established industrial town. The City charter was adopted in 1909, and by 1910 the town numbered 7,500. Within a few years, the following substantial industries located to Richmond: Winehaven, Pullman Palace Car Shops, American Radiator, Standard Sanitary Company, Stauffer Chemical Company, and several others that were less well known. Town sites began to emerge around these industries, as Rancho San Pablo's vast grain fields were subdivided into uniform City lots.

As the City grew during the 1920s and 1930s, Richmond's Downtown emerged as the City's business and retail center. The elegant Carquinez Hotel (later renamed Hotel Don) opened its doors in 1925 and soon became the center of the City's social and civic life. Construction of shipping port terminals began in this period. By 1907 harbor construction was being promoted, and major dredging and terminal construction was authorized by bond issues in 1912 and 1920. Tideland filling as part of the harbor dredging in the 1920s made possible the opening of the Ford Motor Assembly Plant and the Felice and Perelli Cannery in 1931. The prohibition era forced the closing of Winehaven. The City's population, meanwhile, had grown from 2,150 in 1905 to 23,600 in 1940.



World War II and the Shipyards (1940-1945)

The next chapter was by far the most dramatic and earth-shaking in Richmond's history. World War II began, and the Kaiser Richmond Shipyards, one of the biggest wartime shipbuilding operations on the West Coast, sprang up on Richmond's South Shoreline in January 1941. The result was explosive growth, large scale migration of workers, a "boomtown" atmosphere, and profound long-term effects on the City. The shipyards covered much of the vacant industrial land in the South Shoreline harbor area, requiring extensive additional tideland filling. Richmond's population increased dramatically from 23,600 in 1940 to over 93,700 in 1943, as tens of thousands of new residents, white and black, migrated from the economically depressed South and Southwest to work in the shipyards. Much of the new population was housed in temporary structures. Dormitories, demountable houses, and apartment buildings were built; more than 60,000 persons lived in public housing. Many "temporary" housing units remain today.

Postwar Adjustment (1945-1960)

At the end of the war, the shipyards closed in 1945 and a far-reaching readjustment began. Industrial production rapidly declined and the population decreased steadily from 101,500 persons in 1947 (a special census count) to 71,900 in 1960. A number of new industries moved in to occupy vacated shipyard structures. Among them were Kaiser Aircraft, Garwood, Butler, Southwest Welding, Pacific Vegetable Oil, United Heckathorn, and the first of the major warehousing operations, Ford Parts Depot and International Harvester. The Richmond Redevelopment Agency was formed in 1949 and undertook several redevelopment projects starting in the mid-1950s. Three of these were industrial projects (Harbor Gate, Galvin, and Terrace). The Harbor Gate Redevelopment Project cleared war housing in 1955, thereby providing sites for additional major warehouses such as Safeway and United Grocers. As new industries arrived, a number of old ones moved out. Ford moved to Milpitas in 1955 and the Pullman Shops closed in 1959. A strong growth in warehousing, distribution, and chemical and research facilities were evident among the post-war developments. Throughout this history Standard Oil, now called Chevron USA, and its subsidiaries, Chevron Chemical and (later) Chevron Research, have grown steadily and have remained the City's major industry and employer, with the exception of the brief war-time shipbuilders.

Land annexations by the City between 1953 and 1957 to the east, north, and northwest resulted in a geographically enlarged but barely contiguous city.

Richmond (1960 to 1995)

Four major developments since 1960 -- Marina Bay, Hilltop Shopping Center, the new Knox Freeway, and the Richmond Parkway -- have transformed Richmond's geography, as well as its economy. Starting in the mid-1970s, the Harbour Redevelopment Project on the City's South Shoreline led to the transformation of the old Inner Harbor Basin (the site of the wartime shipyards) into the Marina Bay development, a 350-acre master-planned waterfront community that will eventually comprise 2,100 residential units, 650,000 square feet of commercial space, several restaurants, a 1,500-berth pleasure boat marina, and a chain of lagoons, parks, and waterfront promenades. Opening in 1976, Hilltop Mall Regional Shopping Center had a major impact on Richmond's economy and its old downtown area in particular. Hilltop is a 1.3 million square foot enclosed shopping center located in the northern corner of the City along Interstate 80. Richmond's downtown business district began to decline in the early 1970s as its major retailers (Macy's, J.C. Penney's, Thrifty, and Woolworth's) all either moved to Hilltop or closed their Richmond operations entirely. Another major event occurred in 1978 when the proposed Hoffman Freeway (now the Knox Freeway, Interstate 580) was designated a part of the Interstate freeway system, thereby ensuring its construction. Funding (90% Federal, 10% State) was attained in late 1982, crowning more than 25 years of efforts. Construction began in 1985 and was mostly completed by the end of 1991. The new freeway passes across Richmond's South Shoreline and connects Interstate 80 with the Richmond-San Rafael Bridge. The freeway provided seven new interchanges along the South Shoreline, and has made it a very attractive corridor for new high-tech industrial, business park, and commercial development. The fourth major development transforming Richmond has been the construction of the Richmond Parkway, which began around 1990 and is still in progress. A "drivable route" along all sections of the Parkway was achieved by the end of 1994. The Parkway is a 7 1/2-mile, four lane scenic expressway providing a speedy link between the northern edge of Richmond (Interstate 80 at Hilltop) and the City's southwest corner (the new I-580 freeway and the Richmond-San Rafael Bridge). The Parkway has fostered development of a large industrially-zoned area in northwest Richmond that has historically remained largely underdeveloped, due to poor access.

Population Changes (1960-1995)

The City's population remained within the 71,000 - 79,000 range from 1960 to 1987, with little new development until the early 1980s. Between 1987 and 1995, however, Richmond's population grew steadily from 78,900 in



1987 to 93,000 in 1995. This dramatic increase was due primarily to the large number of new homes that were built in the El Sobrante, Hilltop, Brickyard Cove, Marina Bay, and City Center/Downtown areas during that period. The high rate of new housing construction, however, dropped off sharply beginning in 1992.

Ethnic Composition

Two dramatic demographic changes occurred in Richmond's population between 1980 and 1990. First, the Asian and Pacific Islander population increased by almost 3 times, from 3,600 persons in 1980 (4.9% of the City's total population) to 10,300 in 1990 (12% of the City total). Second, persons of Hispanic Origin increased by almost 5,000 in this 10-year period -- from 7,700 persons in 1980 (10.3% of the City's total population) to 12,700 (14.5% of the total). In the latest census (1990), Richmond's population was 44% Black, 36% White, 0.5% American Indian or Eskimo, 12% Asian and Pacific Islander, and 7.5% "Other."

Richmond Today

Richmond covers 56 square miles and has a population estimated at 116,448 (source: U.S. Bureau Census 2020 American Community Survey). Richmond's economy is currently undergoing a major transition from its former heavy industrial character toward more high technology ("high tech"), and light industrial companies with new business parks accommodating light industrial and "office/flex" land uses. Biotechnology, in particular, has developed as an important new "niche" in Richmond's growing economy. At the same time, the City's major manufacturer, Chevron, has continued to upgrade their Richmond facilities, making major investments to modernize and expand their facilities. Richmond is a growing maritime, industrial, and residential community with a thriving and changing economy, a dynamic business environment, and a strong potential for further growth.



Population Overview



TOTAL POPULATION

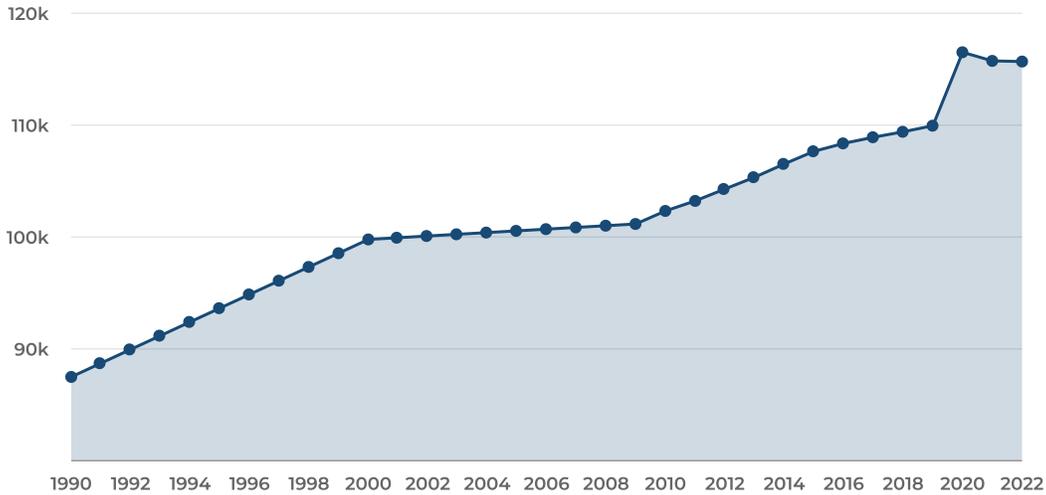
115,619

▼ **.05%**
vs. 2021

GROWTH RANK

197 out of **498**

Municipalities in California



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



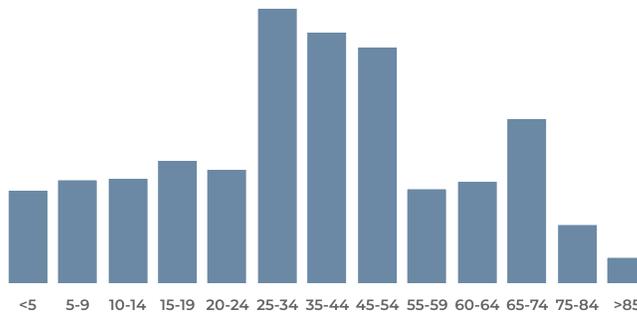
DAYTIME POPULATION

106,450

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

* Data Source: American Community Survey 5-year estimates

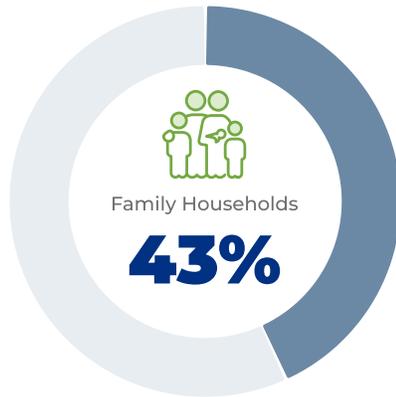


Household Analysis

TOTAL HOUSEHOLDS

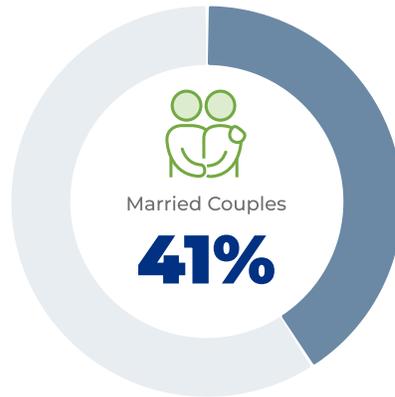
39,618

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



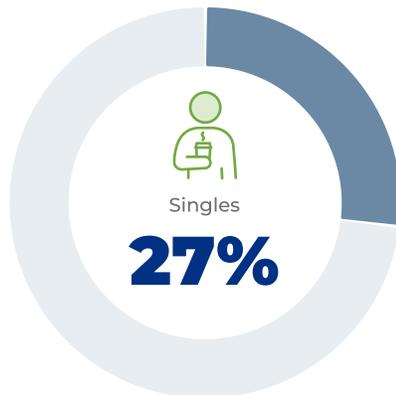
▼ 12%

lower than state average



▼ 18%

lower than state average



▲ 12%

higher than state average



▲ 12%

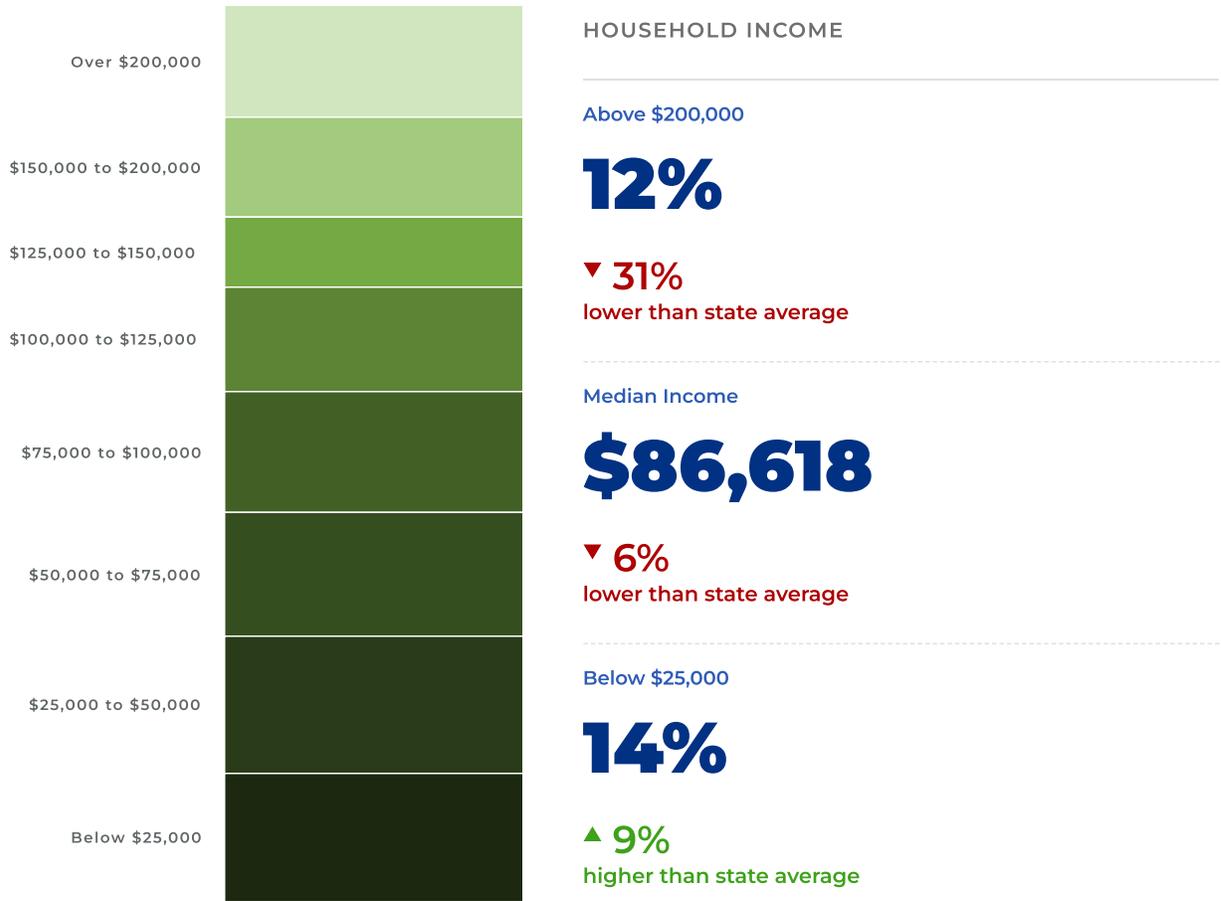
higher than state average

** Data Source: American Community Survey 5-year estimates*



Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



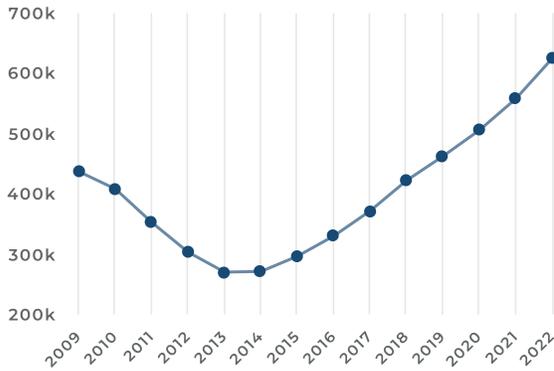
* Data Source: American Community Survey 5-year estimates



Housing Overview



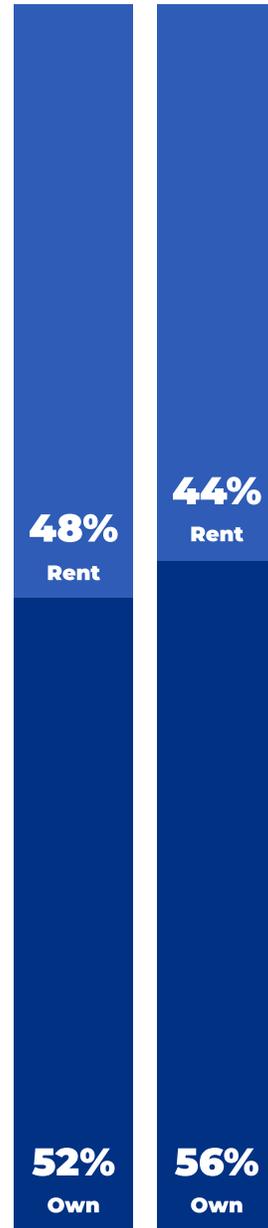
2022 MEDIAN HOME VALUE
\$624,800



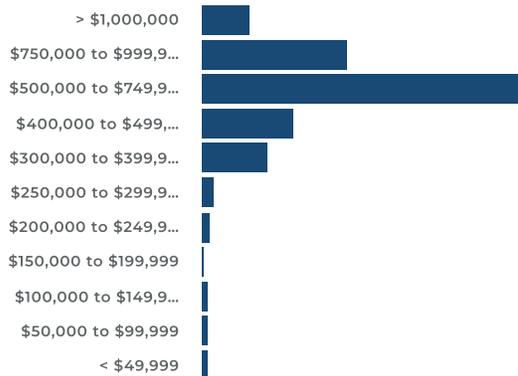
* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

Richmond State Avg.



HOME VALUE DISTRIBUTION



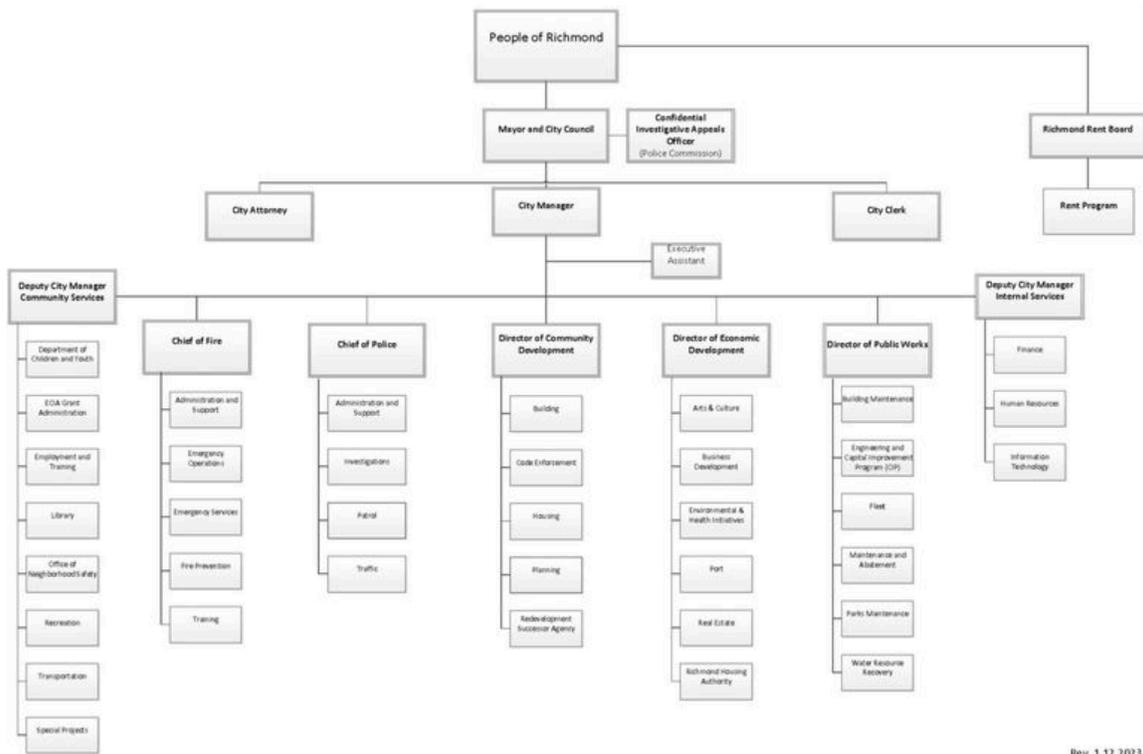
* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

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Organization Chart

in the general fund significantly in excess of this recommended minimum level. In any case, such measures should be applied within the context of long-term forecasting, thereby avoiding the risk of placing too much emphasis upon the level of unrestricted fund balance in the general fund at any one time. In establishing a policy governing the level of unrestricted fund balance in the general fund, a government should consider a variety of factors, including:



Rev. 1.12.2023



Budget Timeline



Budget Assumptions

Revenue

Property Tax:

Assuming 3.3% growth for secured, and other revenue streams flat, based on year-to-date (YTD) actuals (not budgeted amount).

Sales and Use Tax:

Using Avenue Consulting Sales Tax (Regular, two-voter approved, and Prop 172) forecast models and reducing by amount paid to City of El Cerrito.

Utility User Tax:

Using percentage growth estimates from Avenue Consulting coupled with YTD amounts from current fiscal year.

Other Taxes:

Utility Users Tax amounts for gas and electricity, cable, and telecommunications based on projected FY 2022-23 revenues times growth in Avenue Consulting's forecast. Operation based on the formula in RMC and estimate of CPI change with actual postings through May (June CPI posting pending).

Licenses, Permits, and Fee:

Main item is Business Tax at \$10.5M - which is the expected base going forward. Estimate is based on gross receipts payments received YTD which corresponded to both calendar years 2022 and 2023.

Fine and Forfeitures:

Based on YTD amounts.

Use of Money and Property:

Flat, based on YTD actuals. If interest rates and cash balances remain high, this could be revisited.

Charges for Services:

Decrease from budgeted amount but in line with YTD actuals and flat from there.

Other Revenue:

Other revenue is unpredictable. Budgeted amounts are department's best estimates.

Rental Income:

Terminal 4 Lease (\$80K) moved from GF Port Fund.

Intergovernmental State Taxes:

Flat - only item is Motor Vehicle Fees.

Intergovernmental State Grant:

Flat - main item is State Mandated Costs Reimbursement.

Intergovernmental Other Grant:

Flat - only grant is Supplemental Law Enforcement.

Proceeds form Sale of Property:

No surplus property planned for sale.

Loan/Bond Proceeds:

Flat - based on current year actuals.

Operating Transfers-In:

Pension Tax Override Fund - Assesed Valuation Growth of 3.3% plus adjustments to the new 2022 Bond Schedule - leftover funds get rolled to GF.

Expenditures



Salaries and Wages:

Approved MOUs for Fire L188, Police and Local 1021. Estimated costs for pending MOUs for Fire and Police Management, Executives, and Local 21.

Payroll Fringe Benefits:

Healthcare costs at current rates as of FY 2022-23. Other Post-Employment Benefits per current Actuarial report. Retirement rates per current CalPERS rates. Worker's Compensation rate 3.35 percent overall decrease in rates.

Professional and Admin Services:

Baseline budget plus \$5.5 million for additional appropriations including an inflation factor of \$761K.

Other Operating:

Baseline budget with one-time appropriations removed plus an inflation factor of \$258K.

Utilities:

Baseline budget plus an inflation factor of \$257K.

Equipment and Contract Services:

Baseline budget based plus an inflation factor of \$130K.

Provision for Insurance Loss:

Insurance Premiums.

Cost Pool (Vehicle Replacement):

Placeholder budget based on the Fleet Services provided list of equipment - the budget will change, and the list of equipment will be revised.

Cost Pool (General Liability):

Based on Risk Reserve Analysis.

Cost Pool (Cost Allocation Plan - Admin Charges):

Unchanged pending new Cost Allocation Plan (draft - the budget may change).

Cost Pool (Civic Center Debt Allocation):

Charge derived from the debt service, cash balance, and square footage used by the City departments.

Asset Capital Outlay:

As needed.

Debt Service Expenditure:

Based on the Debt Service Schedule.

A87 Cost Plan Reimbursement:

Unchanged pending new Cost Allocation Plan (draft - the budget may change).

Grant Expenditures:

Based on the awarded grants.

Operating Transfers-Out:

Recurring and one-time subsidies to non-General Fund programs.



FUND SUMMARIES





CAPITAL PROJECT FUNDING

Funded

	FUND	Gas Tax	RMRA SB1	Engineering Grants	Capital Outlay Fund	Measure C/J	Improvements Total
Estimated Beginning Balance 07/01/2023		1002	1019	1054	2001	2002	
		1,310,911	787,516	(8,605,228)	22,170,449	2,176,029	17,839,677
Revenues							
Federal Grant Revenue				5,000			5,000
Other Grant Revenue				312,099		2,992,882	3,304,981
State and Local Taxes		3,289,455	2,864,927			1,300,000	7,454,382
State Grant Revenue				11,626,357			11,626,357
Transfer-In							-
Total Revenues		3,289,455	2,864,927	11,943,456	-	4,292,882	22,390,720
Expenditures							
Public Works Department							
13TH STREET COMPLETE						2,775,063	2,775,063
AMERICANS WITH DISABILITIES ACT (ADA)							
MISCELLANEOUS SIDEWALK REPAIRS					3,115,181		3,115,181
ATP QUICK BUILD - CUTTING/HOFFMAN				211,793			211,793
ATP QUICK BUILD - HARBOUR WAY SOUTH				154,721			154,721
BOORMAN PARK REVITALIZATION				3,324,489			3,324,489
BRIDGE PREVENTIVE MAINTENANCE		248,340		1,873,395			2,121,735
CARLSON BLVD. CROSSTOWN CONNECTIONS AND IMPROVEMENTS				214,599			214,599
CARLSON BLVD. CROSSTOWN CONNECTIONS AND IMPROVEMENTS - PHASE II					750,000		750,000
CORPORATION YARD BATHROOM REMODEL					131,235		131,235
CORPORATION YARD FUEL SITE UPGRADES					179,211		179,211
FIRE STATION 66 - GENDER SPECIFIC RESTROOM					275,052		275,052
GREENING THE YELLOW BRICK ROAD				351,769			351,769
GREENWAY REHAB AND BIKE EDUCATION		27,310		97,500			124,810
HARBOUR 8 PARK EXPANSION				513,190			513,190
HARBOUR WAY & WRIGHT SECTION 130				1,197,000			1,197,000
HILLTOP FIRE STATION CARD READER					50,000		50,000
I-80 CENTRAL INTERCHANGE PHASE II						2,192,740	2,192,740
MARTIN LUTHER KING JR. CENTER					267,692		267,692
NATIVE AMERICAN HEALTH CENTER					50,000		50,000
PARKS YARD FUEL SITE SYSTEM UPGRADES					220,000		220,000
S.F. BAY TRAIL PT. MOLATE					606,873		606,873
STREET PAVING		2,810,455					2,810,455
STREET PAVING - SB1 - CUTTING/HARBOUR WAY S. BIKEWAY			79,717				79,717
STREET PAVING - SB1 - VARIOUS STREETS			2,864,927				2,864,927
SURFACE DRAINAGE						300,000	300,000
TRAFFIC CALMING PROGRAM					900,000	300,000	1,200,000
TRAFFIC SAFETY IMPROVEMENT						375,000	375,000
YELLOW BRICK ROAD				5,000			5,000
YELLOW BRICK R CLEAN, GREEN AND BEAUTIFUL				4,000,000			4,000,000
Other Operations		34,000					34,000
Sub-Total - Public Works Department		3,120,105	2,944,644	11,943,456	6,545,244	5,942,803	30,496,252
Public Works Projects - Chevron Settlement Agreement 2018-19							
AUDITORIUM UPGRADES (Main floor lighting, electrical & switch board upgrade, and remove curtains from stage area)					497,955		497,955
SHIELDS-REID COMMUNITY CENTER HVAC					127,250		127,250
Sub-Total - Public Works Projects - Chevron Settlement Agreement 2018-19		-	-	-	625,205	-	625,205
Community Services							
RICHMOND MAIN LIBRARY REMODEL					15,000,000		15,000,000
Sub-Total - Community Services Department		-	-	-	15,000,000	-	15,000,000
Total Expenditures		3,120,105	2,944,644	11,943,456	22,170,449	5,942,803	46,121,457



	Gas Tax	RMRA SB1	Engineering Grants	Capital Outlay Fund	Measure C/J	Improvements Total
FUND	1002	1019	1054	2001	2002	
Transfers in from:						-
Total transfers in	-	-	-	-	-	-
Transfers out to:						
Total transfers out	-	-	-	-	-	-
Net transfers in/out	-	-	-	-	-	-
Net Surplus/Deficit	169,350	(79,717)	-	(22,170,449)	(1,649,921)	(23,730,737)
Projected Ending Balance 6/30/2024	1,480,261	707,799	(8,605,228)	-	526,108	(5,891,060)



	Asset Seizure	Outside Grants	Police Impact Fee	Fire Impact Fee	Improvements Total
FUND	1004	1006	2114	2113	
Estimated Beginning Balance 07/01/2023	188,530		648,838	52,044	889,412
Revenues					
Other Grant Revenue		58,812			58,812
State and Local Taxes		21,986,200			21,986,200
Total Revenues	-	22,045,012	-	-	22,045,012
Expenditures					
Police Department					
BREACHING EQUIPMENT AND TOOLS	50,000				50,000
K9 AND TRAINING COURSES	40,000				40,000
POLICE - EDWARD BYRNE JUSTICE GRANT 2020 - SAFTEY VEST		58,812			58,812
FY2022-23		235,000			235,000
POLICE - UPSTAIRS RECARPETING TRIP HAZARD			100,000		100,000
POLICE- CCTV EQUIPMENT			55,000		55,000
SPECIAL TEAMS BREACHING EQUIPMENT	50,000				50,000
Sub-Total Police	140,000	293,812	155,000	-	588,812
Fire Department					
FIRE - NON CAPITAL/PPE/TURNOUT REPLACEMENT (EXPIRED)				72,000	72,000
FIRE - NON CAPITAL/SCOTT SCBA				45,000	45,000
Sub-Total Fire	-	-	-	117,000	117,000
ONS Department					
ONS - PROF & ADMIN - CALIFORNIA VIOLENCE INTERVENTION PREVENTION (CALVIP)		75,000			75,000
ONS - PROF & ADMIN - CALIFORNIA VIOLENCE INTERVENTION PREVENTION (CALVIP) 2023		2,549,937			2,549,937
Sub-Total ONS	-	2,624,937	-	-	2,624,937
Public Works Department					
CALRECYCLE ILLEGAL DUMPING PREVENTION		400,360			400,360
DIRT WORLD BIKE PARK REVITALIZATION		444,800			444,800
Sub-total Public Works Department	-	845,160	-	-	845,160
Community Services Department					
RICHMOND COMMUNITIES CLEAN COLLOBORATIVE		4,954,838			4,954,838
SHIELDS-REID COMMUNITY PARK REVITALIZATION		6,437,609			6,437,609
YOUTH OUTDOORS RICHMOND		579,592			579,592
Sub-Total Community Services	-	11,972,039	-	-	11,972,039
Economic Development Department					
CA ENERGY COM PHASE II (TWO YEAR TERM EMPLOYEE)		157,049			157,049
CANABIS EQUITY PROGRAM		1,254,251			1,254,251
TERMINAL 4 WHARF REMOVAL		3,602,815			3,602,815
Sub-Total Economic Development	-	5,014,115	-	-	5,014,115



	Asset Seizure	Outside Grants	Police Impact Fee	Fire Impact Fee	Improvements Total
FUND	1004	1006	2114	2113	
Transportation Department					
TRANSPORTATION - BIKE SHARE PROGRAM (STAFF TIME)					-
TRANSPORTATION - CEC PHASE II EV READY COMM P2 GRANT		504,949			504,949
TRANSPORTATION - MTC NYSTROM VILLAGE HUB		190,000			190,000
TRANSPORTATION - ON DEMAND SHUTTLE		600,000			600,000
Sub-Total - Transportation		1,294,949	-	-	1,294,949
Total Expenditures	140,000	22,045,012	155,000	117,000	22,457,012
Transfers in from:					
Total transfers in	-	-	-	-	-
Transfers out to:					
Total transfers out	-	-	-	-	-
Net transfers in/out	-	-	-	-	-
Net Surplus/Deficit	(140,000)	-	(155,000)	(117,000)	(412,000)
Projected Ending Balance 6/30/2024	48,530	-	493,838	(64,956)	477,412



	Traffic Impact Fee	Facility Open Space Impact Fee	Library Impact Fee	Storm Drainage Impact Fee	Wastewater Impact Fee	Improvements Total
FUND	2111	2116	2117	2119	2120	
Estimated Beginning Balance 07/01/2023	1,176,999	2,488,615	1,693,196	1,023,067	922,588	7,304,465
Revenues						
Fees						-
Total Revenues	-	-	-	-	-	-
Expenditures						
Public Works Department						
PT MOLATE BAY TRAIL		373,264				373,264
Sub-total Public Works Department	-	373,264	-	-	-	373,264
Library & Cultural Services Department						
LIBRARY - ENCLOSE COURTYAR NEXT TO CHILDRENS ROOM			364,188			364,188
LIBRARY - CAP OUTLAY/AUTO EQUIPMENT >5,000 (NEW DELIVERY VAN)			70,000			70,000
LIBRARY - CAP OUTLAY/AUTO EQUIPMENT >5,000 (NEW BOOKMOBILE)			70,000			70,000
RICHMOND MAIN LIBRARY REMODEL			700,000			700,000
Sub-total - Library & Cultural Services	-	-	1,204,188	-	-	1,204,188
Public Works - Wastewater						
MANHOLE REHABILITATION					250,000	250,000
Sub-total - Public Works Wastewater					250,000	250,000
Total Expenditures	-	373,264	1,204,188	-	250,000	1,827,452
Transfers out to:						
Total transfers out	-	-	-	-	-	-
Net transfers in/out	-	-	-	-	-	-
Net Surplus/Deficit	(508,000)	(373,264)	(1,204,188)	-	(250,000)	(1,827,452)
Projected Ending Balance 6/30/2024	668,999	2,115,351	489,008	1,023,067	672,588	5,477,013



	Port	Wastewater	Marina	Equipment	Total
Estimated Beginning Balance 07/01/2023	4001	4003	4005	5003	64,923,618
	9,177,365	45,648,825	3,635,209	6,462,219	
Revenues					
Fees		36,000			36,000
Fines & Forfeitures		2,000			2,000
Other Grants	1,003,250				1,003,250
Rental Income	10,451,891		450,000		10,901,891
Charges for Services		28,250,000		5,665,733	33,915,733
Total Revenues	11,455,141	28,288,000	450,000	5,665,733	45,858,874
Expenditures					
Port					
ELECTRICAL MAINTENANCE	60,000				60,000
PAVEMENT MAINTENANCE	150,000				150,000
PPMT ELECTRICAL AND WATERING METERING	365,000				365,000
PROCESSING BUILDING VENTILATION	55,000				55,000
PROCESSING BUILDING WINDOW REPAIR	350,000				350,000
RIGGERS LOFT PAINTING	285,000				285,000
TERMINAL 4 DEMOLITION	2,500,000				2,500,000
TERMINALS 7 & 8 DREDGING	65,000				65,000
TERMINALS 7 & 8 ELECTRIFICATION	1,700,000				1,700,000
YACHT ENTRANCE HARBOUR DREDGING	45,000				45,000
Port Operations	7,072,414				7,072,414
Sub-Total - Port Department	12,647,414	-	-	-	5,575,000
Water Resource Recovery - Wastewater					
COGENERATION		3,000,000			3,000,000
CUTTING BLVD. & HARBOUR WAY S. SEWER		2,000,000			2,000,000
DORNAN DRIVE FORCE MAIN REHABILITATION		4,000,000			4,000,000
GRIT AND AERATION REPLACEMENT		20,000,000			20,000,000
S. 33RD WET WEATHER SEWER LINE		2,000,000			2,000,000
SANITARY SEWER REPAIRS		2,500,000			2,500,000
WWTP SLUDGE THICKENER		13,500,000			13,500,000
Wastewater Operations		24,053,312			24,053,312
Sub-Total - Water Resource Recovery - Wastewater Department	-	71,053,312	-	-	71,053,312
Public Works					
AREA FM CAP			924,842		924,842
Marina Operations			206,815		206,815
Sub-Total - Public Works	-	-	1,131,657	-	1,131,657
Equipment Services					
FIRE VEHICLES				3,310,000	3,310,000
OTHER CITY VEHICLES				470,000	470,000
OTHER CITY EQUIPMENT				5,570,000	5,570,000
POLICE VEHICLES				1,400,000	1,400,000
Equipment Services - Debt Service - Fire				326,018	326,018
Sub-total - Equipment Services	-	-	-	9,596,751	11,076,018
Information Technology					
DESKTOP REFRESH				100,000	100,000
Sub-total - Information Technology	-	-	-	100,000	100,000
Total Expenditures	12,647,414	71,053,312	1,131,657	9,696,751	88,935,988
Transfers in from:					
General Fund for Equipment				100,000	100,000
General Fund for Debt Service				326,018	326,018
Total transfers in	-	-	-	426,018	426,018
Transfers out to:					
General Fund			86,778		86,778
Total transfers out	-	-	86,778	-	86,778
Net transfers in/out	-	-	(86,778)	426,018	339,240
Net Surplus/Deficit	(1,192,273)	(42,765,312)	(768,435)	(3,605,000)	(42,737,873)
Projected Ending Balance 6/30/2024	7,985,092	2,883,513	2,866,774	2,857,219	22,185,745



	LIBRARY	CDBG	ARPA	STORMWATER	Total
	1005	1201	1306	4006	
Estimated Beginning Balance 07/01/2023	482,631	1,059,993	15,305,413	1,977,030	18,825,067
Revenues					
Interest					
Interest and Investment Income		19,567			19,567
Licenses, Permits and Fees				75,000	75,000
Charges for Services				1,930,300	1,930,300
Rental Income				4,380	4,380
State Grants	10,175,752			1,341,278	11,517,030
Other Grants	60,000				60,000
Loan/Bond Proceeds		142,356			142,356
Total Revenues	10,235,752	161,923	-	3,350,958	13,748,633
Expenditures					
AMERICANS WITH DISABILITIES ACT (ADA) BOOKER T. ANDERSON (BTA)		485,000			485,000
AMERICANS WITH DISABILITIES ACT (ADA) PARCHESTER CENTER		441,480			441,480
CDBG Operations		45,246			45,246
Sub-Total - Community Services Department Recreation Capital	-	971,726	-	-	971,726
Public Works Department					
13TH STREET COMPLETE STREET			1,000,000		1,000,000
MAIN LIBRARY REMODEL			4,560,490		4,560,490
NEVIN CENTER HVAC - ARPA			450,000		450,000
RECREATION CENTER HVAC - ARPA			451,000		451,000
RICHMOND MUSEUM HVAC - ARPA			467,400		467,400
NON CAP/ENVIRONMENTAL PLANNING			160,000		160,000
NON CAP/RAPID RESPONSE			493,750		493,750
NON CAP/TECHNICAL SUPPORT			150,000		150,000
Sub-Total - Public Works Department Capital	-	-	7,732,640	-	7,732,640
Community Services Library - Capital					
BOOKMOBILE - NEW	250,000				250,000
MAIN LIBRARY REMODEL	9,697,979				9,697,979
Other Operations	287,773				287,773
Sub-Total - Community Services Department Library Capital	10,235,752	-	-	-	10,235,752
Expenditures - continued					
Public Works Department - Stormwater					
FLOOD RISK REDUCTION - RHEEM CREEK				1,298,344	1,298,344
FULL TRASH CAPTURE FACILITIES				42,934	42,934
Stormwater Operations				1,980,533	1,980,533
Sub-Total - Public Works Department Stormwater Capital	-	-	-	3,321,811	3,321,811
Total Expenditures	10,235,752	971,726	7,732,640	3,321,811	22,261,929
Transfers in from:					
Total transfers in	-	-	-	-	-
Transfers out to:					
Total transfers out	-	-	-	-	-
Net transfers in/out	-	-	-	-	-
Net Surplus/Deficit	-	(809,803)	(7,732,640)	-	(8,513,296)
Projected Ending Balance 6/30/2024	482,631	250,190	7,572,773	-	10,311,771



Unfunded

	Adopted FY2023-24	Proposed FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	*Fiscal Year Not Yet Assigned	Total
Public Works Department							
6th and Macdonald Traffic Signal		300,000					300,000
ADA Facilities needs . ADA Improvements/priorities 1,2,3						10,000,000	10,000,000
ADA Ramps . ADA/Ramps						2,000,000	2,000,000
Annual Roof Repair		2,000,000	2,000,000	2,000,000	2,000,000		8,000,000
Art Center . Upgrade existing HVAC/system						500,000	500,000
Corp Yard ADA Bathroom		620,000					620,000
Corp Yard Fuel Site		1,180,000					1,180,000
Corporation Yard Replacement of Fence Greenway/Only						135,000	135,000
Corporation Yard Two additional heavy duty/lifts						65,000	65,000
Corporation Yard . yr equipment replacement/thru 2026						20,000,000	20,000,000
Corporation Yard Facility Relocate						10,000,000	10,000,000
Crosswalk Improvements		150,000	150,000	150,000	150,000		600,000
Emergency Climate Repair Work Account		1,000,000					1,000,000
Hilltop Green Fire Emergency Exit Route		230,000					230,000
Illegal Dumping Hotspots Camera Installation		150,000	100,000	100,000	100,000		450,000
Martin Luther King (MLK) Jr. Community Center			1,000,000	13,000,000			14,000,000
Native American Health Center						150,000	150,000
Parks Yard Fuel Site Upgrades		1,520,000					1,520,000
Pedestrian Signal . Install Pedestrian/Signals						2,000,000	2,000,000
Regatta and S34th Wayside Horn		250,000					250,000
Richmond Electrical Pull-Box Replacement		215,000					215,000
Richmond Parkway		500,000	1,000,000	1,000,000	1,000,000	1,000,000	4,500,000
Richmond Tunnel Lighting		450,000					450,000
Smart Signals Project - San Pablo to 23rd		182,336					182,336
Street Sweeping Signs at Richmond Annex		500,000					500,000
Traffic Signals LED light replacement		250,000					250,000
Various FY23-24 Gap Funded Projects		3,000,000					3,000,000
Zero Emission Fleet Infrastructure Transition Plan		250,000					250,000
Unfunded Public Works - Total	-	12,747,336	4,250,000	16,250,000	3,250,000	45,850,000	82,347,336

	Adopted FY2023-24	Proposed FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	*Fiscal Year Not Yet Assigned	Total
Fire Department							
Fire Department Regional Training Center		2,000,000					2,000,000
Fire Station 66 Gender Specific Restroom		475,000					475,000
Replace Station 66						8,000,000	8,000,000
Replace Station 67						8,000,000	8,000,000
Training Tower at New Facility						800,000	800,000
Unfunded Fire Department - Total	-	2,475,000	-	-	-	16,800,000	19,275,000

	Adopted FY2023-24	Proposed FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	*Fiscal Year Not Yet Assigned	Total
Community Services Department - Recreation							
Auditorium . Auditorium Hallways Lighting/Improvement						750,000	750,000
Auditorium . Replace Asbestos Fire/Curtains						500,000	500,000
Auditorium Lighting System on Stage						1,500,000	1,500,000
Booker T. Anderson - Transformer Pole Removal		150,000					150,000
Equipment Services . ADA/Improvements						500,000	500,000
Parks Improvements Citywide		6,000,000					6,000,000
Replace Windows at the Recreation Complex (energy efficient)		65,000					65,000
Shields Reid Community Center . HVAC/Improvements						500,000	500,000
Wendell Park Irrigation		150,000					150,000
Unfunded Community Services Department - Total	-	6,365,000	-	-	-	3,750,000	10,115,000

	Adopted FY2023-24	Proposed FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	*Fiscal Year Not Yet Assigned	Total
Information Technology Department							
Broadband Accessibility Project		500,000					500,000
Computer Replacement/Upgrades		1,473,333	1,473,333				2,946,667
Fiber Expansion		600,000	600,000	600,000			1,800,000
Unfunded Information Technology Department - Total	-	2,573,333	2,073,333	600,000	-	-	5,246,667

	Adopted FY2023-24	Proposed FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	*Fiscal Year Not Yet Assigned	Total
Police Department							
New Police Facility						80,000,000	80,000,000
Unfunded Police Department - Total	-	-	-	-	-	80,000,000	80,000,000

	Adopted FY2023-24	Proposed FY2024-25	Proposed FY2025-26	Proposed FY2026-27	Proposed FY2027-28	*Fiscal Year Not Yet Assigned	Total
Economic Development							
Marina Bay Switchgear Replacement		500,000					500,000
Unfunded Economic Development Department - Total	-	500,000	-	-	-	-	500,000

Total	-	24,660,669	6,323,333	16,850,000	3,250,000	146,400,000	197,484,003
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DEPARTMENTS



Public Works Engineering

Mission

To enhance the City's physical environment, including infrastructure, community facilities and City-owned properties, to the greatest degree possible as efficiently as possible, in order to promote economic vitality and enhance the quality of life of the citizens in Richmond

Overview

The CIP Department undertakes the planning and design of the City's Capital Improvement Plan and administers public and public-private partnership projects that enhance the City's infrastructure and overall physical environment, consistent with the policies of the General Plan. As part of its mission, the CIP Department also manages city-owned properties and former Successor Agency properties held by the City for development. The City has over 280 miles of streets, 130 traffic signals, and 9,000 streetlights.



Design Division

A major function of engineering is the design of public infrastructure, which includes streets, bridges, parks, and public buildings. Most projects include a community engagement component where the projects are designed with public participation.

Construction Division

After projects are designed, publicly bid, and constructed by private contractors, engineering inspectors inspect the projects to ensure quality work is achieved. Staff also inspects new subdivision improvements and encroachment permits within the City's right-of-way.

Traffic Division

The Traffic Engineering Division handles all citizen service requests, including traffic safety concerns, speed hump requests, signage and striping upgrades, and parking control. The Division is responsible for traffic signal timing and coordination at City-owned traffic signals, in addition to the coordination of signal operations at state-owned traffic signals. Traffic Engineering staff also provide traffic counts for prospective businesses and commercial developers.

Land Development Division

The City is continuously studying new technology to maximize limited funds and better preserve the existing pavement infrastructure. The staff is exploring the option of using asphalt rubber as a pavement material. To add to the City's existing array of pavement preservation applications, staff will be utilizing several different pavement preservation techniques, such as more extensive crack sealing, use of fog seals and pavement rejuvenators, and applying thicker, double applications of seal coats. In this next fiscal year, we will continue to rehabilitate pavement. We will also be applying preventative maintenance seal treatments to various streets in an effort to extend the service life of the pavement. Areas with significant ride-ability issues, such as large failed areas, potholes, and other safety concerns, will be addressed through localized spot rehabilitation. Response to customer complaints and other corrective maintenance requests will continue in order to keep streets in a safe, operable condition.

Pavement Improvements

The City is continuously studying new technology to maximize limited funds and better preserve the existing pavement infrastructure. The staff is exploring the option of using asphalt rubber as a pavement material. To add to the City's existing array of pavement preservation applications, staff will be utilizing several different pavement preservation techniques, such as more extensive crack sealing, use of fog seals and pavement rejuvenators, and applying thicker, double applications of seal coats. In this next fiscal year, we will continue to rehabilitate pavement. We will also be applying preventative maintenance seal treatments to various streets in an effort to extend the service life of the pavement. Areas with significant ride-ability issues, such as large failed areas, potholes, and other safety concerns, will be addressed through localized spot rehabilitation. Response to customer complaints and other corrective maintenance requests will continue in order to keep streets in a safe, operable condition.

Pedestrian Improvements

The annual sidewalk repair and curb ramp program will continue. This program eliminates tripping hazards created by the roots of city trees uplifting the sidewalk. This program has been implemented to reduce the number of trip and fall claims against the city. As part of the City's Americans with Disabilities Act (ADA) program, we will be preparing a Transition Plan that will outline the City's policy of installing curb ramps throughout the City. We will continue to meet the requests for curb ramps as funding permits.

Street Light Improvements

A Citywide project to replace all existing streetlights with energy efficient Light-Emitting Diode (LED) fixtures is complete. During the same period of time, the city has added 1,800 new streetlights totaling 9,000 streetlights city-wide. Most of the decorative fixtures such as those along Macdonald Avenue in the downtown areas were also converted to LED. The lighting of many freeway underpasses, pathways and the Richmond Greenway were improved, with new LED fixtures installed. Several wire-theft related projects have also been completed, such as Richmond Parkway, Fred Jackson Way and 23rd Street walkway. A number of City Parks have received LED fixture upgrades, including J.F. Kennedy Park and Nichol Park tennis courts. Staff will continue to upgrade the rest of the City parks as funding allows.



Traffic Safety Improvements

The Traffic Safety Program continues to successfully mitigate traffic impacts in neighborhoods by funding the most basic traffic mitigation such as traffic control signs and roadway markings. The Department will continue having an independent speed hump contract and also looking into the possibility of using traffic circles and bulb-outs. This year, we will have an outreach component to the program and solicit from each neighborhood council their number one traffic safety concern. Based on an objective analysis, each concern will be prioritized with an appropriate solution and preliminary cost estimate and programmed into multiple future fiscal years of the CIP program.

Plan Highlight

13th Complete Street

Project Cost: \$4,892,102

Project Fund: Measure J, ARPA

Transformation of a 4-lane arterial street from Harbour Way to Costa Avenue into multi-modal complete streets. Eliminating one vehicular travel lane in each direction and using the space to create continuous directional cycle tracks along the length of the corridor will be a key element of the Complete Streets transformation. Sidewalks will be widened in some areas, and bus stop and crosswalk improvements will be made throughout the corridor. The project will close a gap between the Active Transportation Program (ATP) funded Rumrill Boulevard Complete Streets project in the City of San Pablo and the ATP funded Yellow Brick Road project in the City of Richmond.

I-80 Central Avenue Interchange Improvements Phase II

Project Cost: \$3,833,868

Project Fund: Measure J

This project is the second in a two-phase effort to improve traffic congestion in the I-580/I-80/Central Avenue area. Phase I included signalization of intersections along the corridor and the installation of variable message signs (VMS) prohibiting left turns onto westbound I-80 from Central Ave during weekend peak periods. Phase II, the local roads realignment project, will improve traffic flow along Central Avenue by increasing the spacing between signalized intersections and reducing the backup of through traffic along Central Avenue by eliminating left turns onto Pierce Street. The traffic signal on Pierce Street will be removed and access at this intersection will be restricted to "right-in/right-out" so that no left turns will be allowed. Left turns into and out of Pierce Street will be accommodated by realigning San Mateo Street to connect with Pierce Street. San Mateo Street will be signalized and widened to provide adequate storage for left turns.

Santa Rita Road Stabilization Project

Project Cost: \$650,000

Project Fund: General Capital Fund

During the winter storm events in 2023, a landslide was formed next to Santa Rita Road. The road is the only access route to approximately 80 households in the neighborhood. Emergency short term tarping was completed to protect the slides from further rain damage. As part of a long-term solution to mitigate the landslide, the project will construct a soldier pile wall to protect the public roadway.

Shields-Reid Park Revitalization

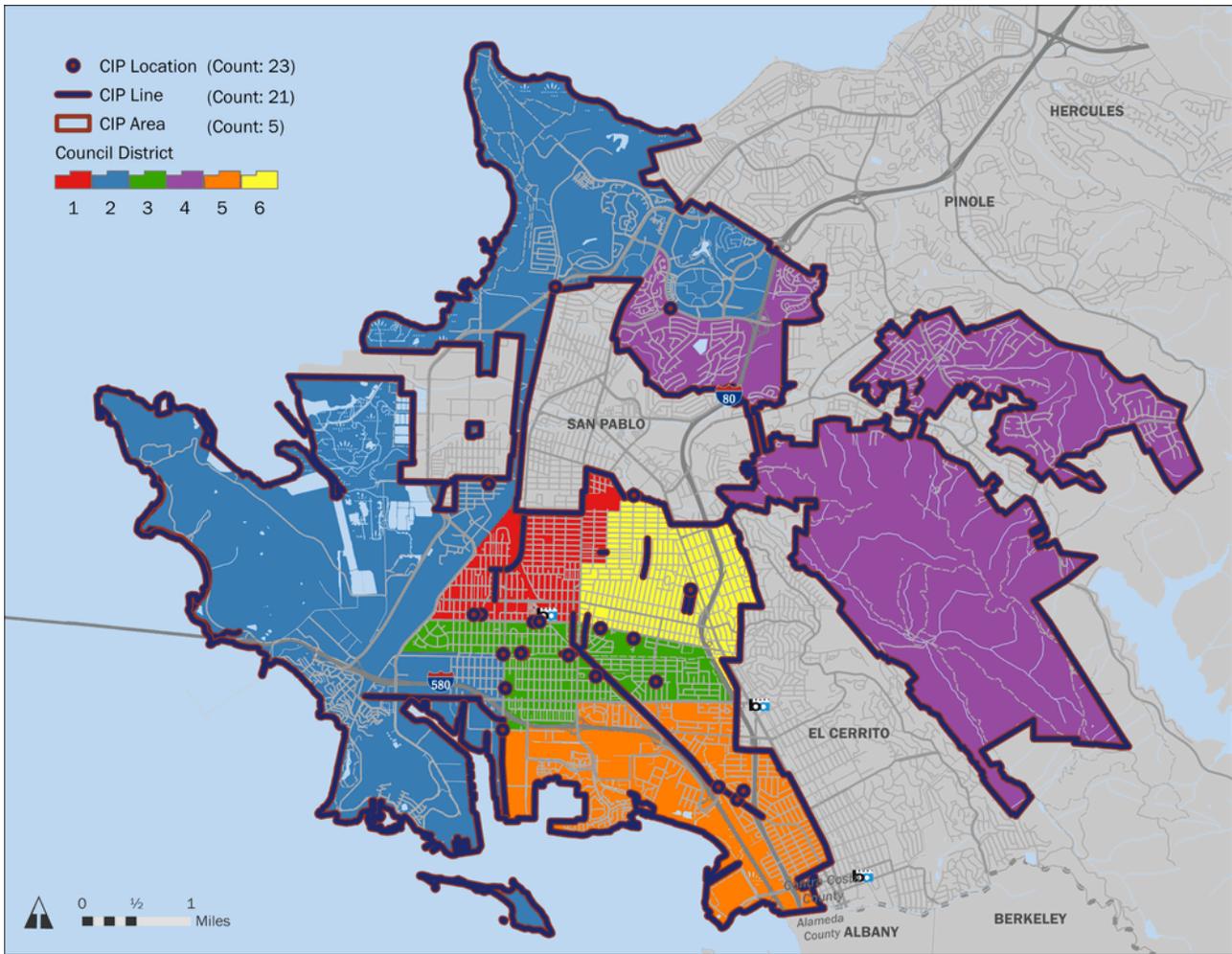
Project Cost: \$6,427,609

Project Fund: Outside Grant

The Project improves Shields-Reid Park in the City of Richmond. Construct new children's play area, bike pump track, stage and performance area, fitness zone, public art installation, habitat garden and tree shade area throughout the park, lighting and fencing through the park.



Project Map



Financial Summary Engineering



Public Works Department CIP Overview

	FY2022-23 Adopted	FY2022-23 Actuals 3/31/2023	FY2023-24 Proposed	FY2024-25 Proposed	FY2025-26 Proposed	FY2026-27 Proposed	FY2027-28 Proposed	5 Year Total
SOURCES BY FUND								
Gas Tax-1002	2,831,431	1,665,574	3,086,105	2,866,664	2,923,997	2,982,477	3,042,127	14,901,371
Outside Funded Grants-1006	484,000	250,000	6,882,409					6,882,409
Environmental & Community Investment Agreement (ECIA)- 1017	1,535,992	145,080						-
Road Maintenance and Rehabilitation Account (RMRA)- 1019	4,924,446	3,510,822	2,944,644	500,000	-	-		3,444,644
Engineering Grants-1054	18,091,793	1,686,346	11,943,456					11,943,456
ARPA-1306	1,614,725	150,000	2,368,400					2,368,400
General Capital-2001	2,338,286	264,472	7,195,244					7,195,244
Measure J-2002	4,969,035	611,835	5,942,803	1,160,000	1,160,000	1,160,000	1,160,000	10,582,803
Traffic Impact Fee-2111	370,434	7,168						-
Open Space Impact Fee-2116	642,783	269,519	373,264					373,264
TOTAL SOURCES BY FUND	37,802,924	8,560,814	40,736,325	4,526,664	4,083,997	4,142,477	4,202,127	57,691,591
USES BY PROJECT								
13th Street Complete Street	1,161,526	185,809	3,775,063	500,000				4,275,063
Americans with Disabilities Act (ADA) Misc. Sidewalk Repairs	496,049	219,506	3,115,181	600,000	600,000	600,000	600,000	5,515,181
ATP Quick Build Cutting/Hoffman	625,212	10,000	211,793					211,793
ATP Quick Build Harbour Way S. Cycle Track	184,300	29,579	154,721					154,721
Boorman Park Revitalization	3,987,457	208,338	3,324,489					3,324,489
Bridge Preventive Maintenance	2,138,521	6,245	2,121,735					2,121,735
Carlson Crosstown Connections and Improvements	421,268	178,811	214,599					214,599
Carlson Crosstown Connections and Improvements - Phase II			750,000					750,000
Castro Ranch Road	477,335							-
Corporation Yard Bathroom Remodel	150,000	8,623	131,235					131,235
Corporation Yard Fuel Site Upgrades	332,149	37,363	179,211					179,211
Developing Personal Resources Center (DPRC) Roof Replacement	100,000							
Dirt World Bike Park			444,800					444,800
Fire Station 66 Gender Specific Restroom	275,052		275,052					275,052
Greening the Yellow Brick Road	2,376,117	456,474	351,769					351,769
Greenway Gap and Connectivity Greenway Rehab and Bike Education	149,926	133,559						-
Harbour 8 Park Expansion	127,310		124,810					124,810
Harbour Way & Wright Section 130	6,312,278	398,431	513,190					513,190
Hilltop Fire Station Card Reader	1,199,075		1,197,000					1,197,000
I-80 Central Interchange Phase II	50,000		50,000					50,000
Martin Luther King Jr. Center	2,385,476	183,502	2,192,740					2,192,740
Martin Luther King Jr. Park Turf Field Replacement	267,692		267,692					267,692
Native American Health Center	634,000	400,000						-
Nevin Center HVAC American Rescue Plan Act (ARPA)	50,000		50,000					50,000
Parks Yard Fuel Site Upgrades	489,750		450,000					450,000
Recreation Center HVAC American Rescue Plan Act (ARPA)	220,000		220,000					220,000
	474,975		451,000					451,000

FY2023-24 to FY2027-28 Capital Improvement Plan



Public Works Department CIP Overview

	FY2022-23 Adopted	FY2022-23 Actuals 3/31/2023	FY2023-24 Proposed	FY2024-25 Proposed	FY2025-26 Proposed	FY2026-27 Proposed	FY2027-28 Proposed	5 Year Total
Richmond Museum HVAC - American Rescue Plan Act (ARPA)	500,000		467,400					467,400
Rubberized Surfacing at Various Parks	269,519	269,519						-
Santa Rita Rd. Stabilization			650,000					650,000
SF Bay Trail Goodrick Avenue	21,350							-
SF Bay Trail Pt. Molate	1,019,967	13,190	980,137					980,137
Shields-Reid Park Revitalization			6,437,609					6,437,609
Shimada Park Restroom	246,690	205,296						-
Street Paving	3,119,676	1,665,574	2,810,455	2,866,664	2,923,997	2,982,477	3,042,127	14,625,721
Street Paving - SB1 37th Street	155,354							-
Street Paving - SB1 Annual Allocation			2,864,927					2,864,927
Street Paving - SB1 Castro Ranch Road	593,346	10,094						-
Street Paving - SB1 Cutting/Harbour Way S. Bikeway	865,822	368,861	79,717					79,717
Street Paving - SB1 Marina Way - Wellness Trail	109,923	3,570						-
Street Paving - SB1 Richmond Parkway	1,000,000	936,529						-
Street Paving - SB1 San Pablo Ave. Resurface	2,200,000	2,191,767						-
Surface Drainage	300,000		300,000	300,000	300,000	300,000	300,000	1,500,000
Traffic Calming Program			1,200,000					1,200,000
Traffic Safety Improvements	411,173	30,186	375,000	260,000	260,000	260,000	260,000	1,415,000
Yellow Brick Road	1,904,636	409,988	5,000					5,000
Yellow Brick Road Clean, Green and Beautiful			4,000,000					4,000,000
TOTAL USES BY PROJECT	37,802,924	8,560,814	40,736,325	4,526,664	4,083,997	4,142,477	4,202,127	57,691,591
USES BY FUND								
Gas Tax-1002	2,831,431	1,665,574	3,086,105	2,866,664	2,923,997	2,982,477	3,042,127	14,901,371
Outside Funded Grants-1006	484,000	250,000	6,882,409	-	-	-	-	6,882,409
Environmental & Community Investment Agreement (ECIA)- 1017	1,535,992	145,080	-	-	-	-	-	-
Road Maintenance and Rehabilitation Account (RMRA)- 1019	4,924,446	3,510,822	2,944,644	500,000	-	-	-	3,444,644
Engineering Grants-1054	18,091,793	1,686,346	11,943,456	-	-	-	-	11,943,456
ARPA-1306	1,614,725	150,000	2,368,400	-	-	-	-	2,368,400
General Capital-2001	2,338,286	264,472	7,195,244	-	-	-	-	7,195,244
Measure J-2002	4,969,035	611,835	5,942,803	1,160,000	1,160,000	1,160,000	1,160,000	10,582,803
Traffic Impact Fee-2111	370,434	7,168	-	-	-	-	-	-
Open Space Impact Fee-2116	642,783	269,519	373,264	-	-	-	-	373,264
TOTAL USES BY FUND	37,802,924	8,560,814	40,736,325	4,526,664	4,083,997	4,142,477	4,202,127	57,691,591

FY2023-24 to FY2027-28 Capital Improvement Plan



13th Street Complete Street



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$4,392,102

Project Location

13th Street from Harbour Way to Costa Avenue

Description

Install complete streets elements: improve lighting to increase safety and walkability after dark; reduce traffic speeds; improve sidewalks and Americans with Disabilities Act (ADA) curb ramps; install better street crossings; plant shade trees and other landscaping; install bicycle facilities to expand network; separate sidewalk from street; provide better access to bus stops; install bus shelters with benches and trash receptacles.

Project Information

Project ID	29120
Staff Time	
Planning & Design	
Construction	\$3,775,063
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2019
Estimated Completion Date	01/31/2025



Status

Design - Submitted Request for Authorization to Caltrans and awaiting E-76 approval for Construction

Justification

The 13th Street corridor is a key connection to Harbour Way South in Richmond via the Pennsylvania Overcrossing, as well as to Rumrill Boulevard in neighboring San Pablo, connecting Central Richmond to Contra Costa College and the Hilltop Mall area. This project will significantly improve pedestrian and bicycle safety and will connect to existing and proposed facilities in Richmond and in San Pablo.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1306 - ARPA		\$1,000,000					\$1,000,000
2002 - Measure J	\$617,039	\$2,775,063					\$3,392,102
Total	\$617,039	\$3,775,063					\$4,392,102
<i>Unfunded</i>		<i>\$500,000</i>					<i>\$500,000</i>



Americans with Disabilities Act (ADA), Sidewalk, Curbs



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$3,115,181

Project Location

City-wide

Description

This annual program is dedicated to complying with (ADA) within the street right-of-way through: Curb Ramp Upgrades - by upgrading or installing reported curb ramp deficiencies. Damaged Sidewalks - repair sidewalk, curb, gutter, and adjacent pavement damaged by the roots of City owned trees. Sidewalk Gaps - install missing sidewalk and associated curb, gutter or driveways, and adjacent pavement to eliminate pedestrian access barriers.

Project Information

Project ID	01A04
Staff Time	
Planning & Design	
Construction	\$ 3,115,181
Equipment	
Contingency/Other	
Estimated Start Date	Annual
Estimated Completion Date	Ongoing



Status

Design - Identifying work for future work order package for both sidewalks and curb ramps.

Justification

The 1990 ADA requires public agencies to identify, plan, and modify barriers of access to the disabled. A regular curb ramp upgrade program is required to ensure public safety and reduce liability exposure.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital	Ongoing	\$3,115,181					\$3,115,181
2002 - Measure J			\$600,000	\$600,000	\$600,000	\$600,000	\$2,400,000
Total		\$3,115,181	\$600,000	\$600,000	\$600,000	\$600,000	\$5,515,181



ATP Quick Build Cutting/Hoffman



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$492,864

Project Location

W. Cutting Blvd between S. Garrard and S. 2nd St, Cutting Blvd between S. 2nd St and Hoffman Blvd, Hoffman Blvd between Cutting Blvd. and Harbour Way S.

Description

This project includes installing a separated two-way bikeway along portions of Cutting Boulevard, Hoffman Boulevard, and Harbour Way South, as well as an asphalt berm, traffic striping, pavement markings, signage, asphalt slurry sealing, and traffic signal work.

Project Information

Project ID	23G06
Staff Time	
Planning & Design	
Construction	\$211,793
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2021
Estimated Completion Date	12/31/2023



Status

Construction

Justification

Implementing the recently adopted Ferry to Bridge to Greenway (F2B2G) Plan. The project aligns with the Richmond's Local Road Safety Plan and Master Bike Plan.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1054 - Engineering Grant	\$281,071	\$211,793					\$492,864
Total	\$281,071	\$211,793					\$492,864



ATP Quick Build Harbour Way S. Cycle Track



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$475,597

Project Location

Harbour Way S. between Hoffman Blvd and South Terminus

Description

This project includes installing a separated two-way bikeway along portions of Cutting Boulevard, Hoffman Boulevard, and Harbour Way South, as well as an asphalt berm, traffic striping, pavement markings, signage, asphalt slurry sealing, and traffic signal work.

Project Information

Project ID	23G07
Staff Time	
Planning & Design	
Construction	\$154,721
Equipment	
Contingency/Other	
Estimated Start Date	09/1/2021
Estimated Completion Date	12/31/2023



Status

Construction

Justification

Implementing the recently adopted Ferry to Bridge to Greenway (F2B2G) Plan. The project aligns with the Richmond's Local Road Safety Plan and Master Bike Plan.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1054 - Engineering Grant	\$320,876	\$154,721					\$475,597
Total	\$320,876	\$154,721					\$475,597



Boorman Park Revitalization



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$3,698,108

Project Location

27th Street and Maine Avenue

Description

Total revitalization of Boorman Park.

Project Information

Project ID	23006
Staff Time	
Planning & Design	
Construction	\$ 3,324,489
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2020
Estimated Completion Date	TBD



Status

Project site cleanup in progress.

Justification

This park received a \$4,165,000 State Grant for a total park rehabilitation.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1054 - Engineering Grant	\$373,619	\$3,324,489					\$3,698,108
Total	\$373,619	\$3,324,489					\$3,698,108



Bridge Preventive Maintenance



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$2,148,218

Project Location

Richmond Parkway Via Duct and Giant Highway

Description

Clean bridge deck and treat with Methacrylate: Giant Highway Connector Undercrossing (Bridge No. 28C0472) and Richmond Parkway Viaduct (Bridge Nos. 28C0474L and 28C0474R). Joint seal repairs on Bridge No. 28C0474L. Replace bent anchor bolts and joint seal at abutment 1 of 13th Street Overcrossing (Bridge No. 28C0317).

Project Information

Project ID	23G02
Staff Time	
Planning & Design	
Construction	\$2,121,735
Equipment	
Contingency/Other	
Estimated Start Date	03/01/2021
Estimated Completion Date	06/30/2024



Status

Design - Working with Caltrans to program funds

Justification

A RESO to accept and appropriate federal grant funds is on the 10/20/2020 Council Agenda; with a \$5,735 design phase local match in the current fiscal year, and then a \$248,340 construction phase local match in FY2021-22.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1002 - Gas Tax		\$248,340					\$248,340
1054 - Engineering Grants	\$26,483	\$1,873,395					\$1,899,878
Total	\$26,483	\$2,121,735					\$2,148,218
<i>Unfunded</i>		<i>\$100,000</i>					<i>\$100,000</i>



Carlson Blvd. Crosstown Connections Improvements



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$681,314

Project Location

Carlson Blvd between 22nd St and Tehama Ave, 22nd St between Nevin Ave to Carlson Ave, 24th St between Nevin Ave and Broadway Ave, Broadway Ave between 24th St and Carlson Blvd

Description

This project includes the design and construction of bicycle lanes along Carlson Boulevard to provide a continuous bikeway from the existing bike lanes on Carlson Boulevard at San Pablo Avenue in El Cerrito north to Broadway, near Richmond Civic Center. Additionally the project includes state-of-the-art bus shelters at select locations prepped for Wi-Fi and real-time transit information. This project's conceptual design and environmental review were completed concurrently with the Bicycle Master Plan. The Project is partially funded by a Safe Routes to Transit grant awarded by the Metropolitan Transportation Commission.

Project Information

Project ID	29122
Planning	
Design	
Construction	\$214,599
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2019
Estimated Completion Date	12/31/2023



Status

Construction

Justification

Carlson Boulevard is designated as a Key Corridor in both the Pedestrian Plan and the Bicycle Master Plan (BMP). The BMP also recommends a road diet to improve pedestrian safety.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1054 - Engineering Grants	\$466,715	\$214,599					\$681,314
Total	\$466,715	\$214,599					\$681,314



Carlson Blvd. Crosstown Connections Improvements Phase II



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$750,000

Project Location

Carlson Blvd between 22nd St and Tehama Ave, 22nd St between Nevin Ave to Carlson Ave, 24th St between Nevin Ave and Broadway Ave, Broadway Ave between 24th St and Carlson Blvd

Description

This project intends to complete Carlson Blvd Crosstown Connection Improvements Project by completing the construction of bicycle lanes, cameras and bus shelters along Carlson Boulevard to provide a continuous bikeway from the existing bike lanes on Carlson Boulevard at San Pablo Avenue in El Cerrito north to Broadway, near Richmond Civic Center.

Project Information

Project ID	23033
Staff Time	\$26,605
Planning & Design	\$53,750
Construction	\$616,075
Equipment	\$0
Contingency/Other	\$53,570
Estimated Start Date	7/1/2023
Estimated Completion Date	10/31/2024



Status

Planning - Identifying project scope that needs to be completed per Phase I scope and address nearby traffic calming where feasible.

Justification

Carlson Boulevard is designated as a Key Corridor in both the Pedestrian Plan and the Bicycle Master Plan (BMP). The BMP also recommends a road diet to improve pedestrian safety. Carlson Boulevard is designated as a Key Corridor in both the Pedestrian Plan and the Bicycle Master Plan (BMP). The BMP also recommends a road diet to improve pedestrian safety.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital		\$750,000					\$750,000
Total		\$750,000					\$750,000



Corp Yard Bathroom Remodel



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$150,000

Project Location

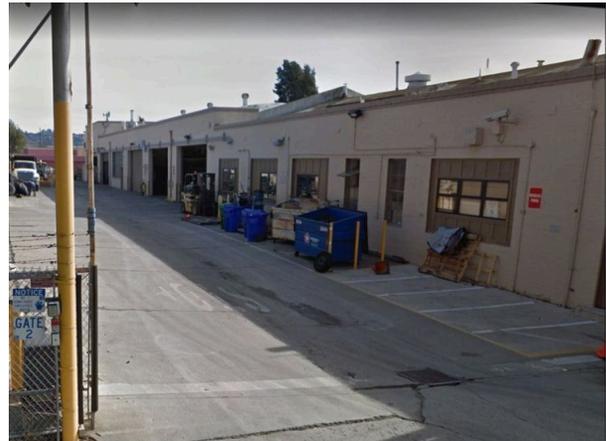
6 13th St, Richmond, CA 94801

Description

Public Works Corporation Yard bathroom remodel to improve sanitation, greater comfort and easier access while complying with general requirements based on the California Building Code, Electrical Code, Green Building Standards, Mechanical Code, Plumbing Code and Energy Efficient Standards.

Project Information

Project ID	23034
Staff Time	
Planning & Design	
Construction	\$131,235
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2023
Estimated Completion Date	TBD



Status

Planning

Justification

The bathrooms were last upgraded approximately fifty years ago and are in very poor condition. We are not in compliance with the ADA requirements and need to be addressed

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital	\$18,765	\$131,235					\$150,000
Total	\$18,765	\$131,235					\$150,000
<i>Unfunded</i>		<i>\$620,000</i>					<i>\$620,000</i>



Corp Yard Fuel Sites Upgrades



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$275,000

Project Location

6 13th St, Richmond, CA 94801

Description

Replace existing fuel system with a new dual compartment above-ground storage tank, including installation of fuel dispensers, monitoring system, steel canopy, and vapor recovery system.

Project Information

Project ID	23012
Staff Time	
Planning & Design	
Construction	\$179,211
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2023
Estimated Completion Date	TBD



Status

Design - Project team submitted and received conditional design approval from the Design Review Board.

Justification

The current Corporation Fuel Station is out of Environmental Regulations Compliance.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital	\$95,789	\$179,211					\$275,000
Total	\$95,789	\$179,211					\$275,000
<i>Unfunded</i>		<i>\$1,180,000</i>					<i>\$1,180,000</i>



Dirt World Bike Park



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$1,170,000

Project Location

4 21st St, Richmond, CA 94801

Description

The Prop 68 grant award \$1,170,000 scope of work includes: reconstruction and improvement of the BMX tracks and bike terrain features for multiple skill levels; renovation of a 2-block long segment of the multi-use Class I Richmond Greenway Trail; low-maintenance landscaping; murals, signage, fencing, and other park amenities.

Project Information

Project ID	23029
Staff Time	
Planning & Design	
Construction	\$444,800
Equipment	
Contingency/Other	
Estimated Start Date	04/01/2023
Estimated Completion Date	03/01/2025



Status

Design

Justification

The Dirt World Bike Park Renovation will establish a new city park by constructing a recreational facility for bikes and accessible park infrastructure for bike programs, improved safety, and enjoyment. Project is coordinated with adjacent urban greening and stormwater projects resulting in over two acres of sustainable green space, improving park access and equity in the City of Richmond.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1006 - Outside Grants	\$36,950	\$444,800					\$481,750
Total	\$36,960	\$444,800					\$481,750



Fire Station 66 - Gender Specific Restrooms



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$341,052

Project Location

4100 Clinton Ave, Richmond, CA 94805

Description

Construct a gender specific restroom facility.

Project Information

Project ID	05G01
Staff Time	
Planning & Design	
Construction	\$275,052
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2019
Estimated Completion Date	06/28/2024



Status

Design

Justification

A gender specific restroom facility is needed to accommodate female firefighter needs

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital	\$66,000	\$275,052					\$341,052
Total	\$66,000	\$275,052					\$341,052
<i>Unfunded</i>		<i>\$475,000</i>					<i>\$475,000</i>



Greening the Yellow Brick Road



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$8,500,000

Project Location

Pennsylvania from 7th Street to 9th Street, 8th Street from Barrett Avenue to Pennsylvania Avenue.

Description

Bicycle and pedestrian safety elements including bicycle lanes, curb ramps, elevated crosswalks, bulb-outs, flashing beacons, pavement striping, traffic circles, signage, lighting.

Project Information

Project ID	29125
Staff Time	
Planning & Design	
Construction	\$351,769
Equipment	
Contingency/Other	
Estimated Start Date	04/01/2019
Estimated Completion Date	07/31/23



Status

Construction

Justification

To create safe bicycle and pedestrian routes, and to add greening elements in the Iron Triangle Neighborhood.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1054 - Engineering Grant	\$2,181,830	\$351,769					\$2,533,599
Total	\$2,181,830	\$351,769					\$2,533,599



Greenway Rehab and Bike Education



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$124,810

Project Location

Richmond Greenway between 20th Street and 23rd Street

Description

The project includes Bicycle Safety Education Program, Richmond Greenway Maintenance, Multi-Use Path Rehabilitation and Richmond Greenway Path Widening. Two segments of the Richmond Greenway multi-use path need rehabilitation between 20th and 23rd Streets along Dirt World, the 2-acre, free, public bicycle terrain park. The multi-use path is deteriorating, and grant funds would be used to add a 2-inch asphalt overlay and refresh the pavement markings. On the 23rd Street side, a 5-foot-wide sidewalk.

Project Information

Project ID	23023
Staff Time	
Planning & Design	
Construction	\$124,810
Equipment	
Contingency/Other	
Estimated Start Date	09/01/2021
Estimated Completion Date	TBD



Status

Planning

Justification

The City of Richmond and the Richmond Bicycle/Pedestrian Advisory Committee (R-BPAC) propose a three-part project including bicycle safety education with Bike East Bay, maintenance of the Richmond Greenway in collaboration with Safe Organized Spaces Richmond (SOS! Richmond), and the rehabilitation of a critical segment of the Richmond Greenway where it is bisected by an underpass and railroad tracks.



Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1002 - Gas Tax		\$27,310					\$27,310
1054 - Engineering Grant		\$97,500					\$97,500
Total		\$124,810					\$124,810



Harbour 8 Park Extension



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$2,216,370

Project Location

1 Harbour Way, Richmond, CA 94804

Description

Acquire .42 acres of land along with a possible donation of an additional up to 2,700 sf of land, to expand the Harbour-8 Park in the City of Richmond. Construct new community center, children’s play area, restrooms, entry gateways, zip line area, BBQ/picnic area, surveillance cameras, public art and lighting throughout the park. Renovate the existing bike/walk path.

Project Information

Project ID	23004
Staff Time	
Planning & Design	
Construction	\$513,190
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2020
Estimated Completion Date	07/31/2025



Status

Construction

Justification

This park received a \$8,500,000 State Grant for a total park rehabilitation. The Project will improve the quality of life and safety for the neighborhood.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1054 - Engineering Grant	\$1,703,180	\$513,190					\$2,216,370
Total	\$1,703,180	\$513,190					\$2,216,370



Harbour Way & Wright Section 130



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$1,198,143

Project Location

Harbour Way S and Wright Avenue

Description

Caltrans will fund and coordinate two construction projects, one performed by the railroad (BNSF) and one by the Local Agency (City of Richmond). Due to the abundance of underground utilities in the vicinity, it is not possible to install crossing arms and other typical rail crossing safety measures. Instead, a new traffic signal will provide the needed safety improvements and traffic control. Other project elements include but are not limited to: bicycle specific traffic signals, pedestrian signals and pushbuttons, “NO RIGHT TURN ON RED” active blank out signs, raised concrete medians, pedestrian curb ramps, detectable warning tiles, curb and gutter on the south edge of Wright Ave, limited repaving, and striping and signage.

Project Information

Project ID	23022
Staff Time	
Planning & Design	
Construction	\$1,197,000
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2021
Estimated Completion Date	12/31/2025



Status

Planning - Assembling a project design team and coordinating with BNSF Railway and Caltrans.

Justification

Required to upgrade the intersection with a traffic signal system to meet standards related to the bike lane installation and railway track orientation.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1054 - Engineering Grant	\$1,143	\$1,197,000					\$1,198,143
Total	\$1,143	\$1,197,000					\$1,198,143



Hilltop Fire Station Card Reader



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$50,000

Project Location

2904 Hilltop Mall Rd, Richmond, CA 94806

Description

Replace existing card reader the fire station.

Project Information

Project ID	23014
Staff Time	
Planning & Design	
Construction	\$50,000
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2023
Estimated Completion Date	06/30/2024



Status

Planning

Justification

The existing card reader is malfunctioning and the unit needs to be replaced.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital		\$50,000					\$50,000
Total		\$50,000					\$50,000



I-80 Central Interchange Phase II



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$3,833,868

Project Location

I-80 Central Avenue between Pearce Street and San Mateo Street

Description

This project is the second of a two phase effort to improve traffic congestion at the I-580/I-80/Central Avenue area. Phase I includes signalization of intersections currently configured as all-way stops and the installation of variable message signs (VMS). The VMS will be configured to prohibit left turns onto westbound I-80 from Central during weekend peak periods, redirecting this traffic to eastbound I-580. This project is wholly funded by grants, including a Federal earmark and Measure J.

Project Information

Project ID	29110
Staff Time	
Planning & Design	
Construction	\$2,192,740
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2016
Estimated Completion Date	07/01/2028



Status

Design - Project is entering the Right-Of-Way phase that is anticipated to take two years.

Justification

Central Avenue is a designated Route of Regional Significance in Contra Costa County. The four closely spaced signalized intersections along Central Avenue between Jacuzzi Street and Pierce Street lack sufficient storage capacity, resulting in poor intersection operations and heavy congestion during peak travel times, especially on weekends.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2002 - Measure J	\$1,641,128	\$2,192,740					\$3,833,868
Total	\$1,641,128	\$2,192,740					\$3,833,868



Martin Luther King Jr. Community Center



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$798,789

Project Location

Harbour Way South between Virginia Avenue and Main Avenue

Description

This project will design and construct a new community center to replace the Martin Luther King (MLK) Jr. Community Center that was damaged by flooding, and demolished in 2010. The new MLK Center will be designed through a community process and made an integral part of the Nystrom Village Revitalization project.

Project Information

Project ID	01015
Staff Time	
Planning & Design	
Construction	\$267,692
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2015
Estimated Completion Date	TBD



Status

Planning - Additional funding and project planning needed across multiple departments.

Justification

Design and construct a new (replacement) MLK Community Center.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital	\$531,097	\$267,692					\$798,789
Total	\$531,097	\$267,692					\$798,789



Native American Health Center



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$50,000

Project Location

2566 Macdonald Ave, Richmond, CA 94804

Description

A building needs assessment to address Roof and HVAC issues.

Project Information

Project ID	23015
Staff Time	
Planning & Design	\$50,000
Construction	
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2022
Estimated Completion Date	TBD



Status

Planning

Justification

Deferred maintenance issues that need to be addressed.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital		\$50,000					\$50,000
Total		\$50,000					\$50,000



Nevin Center HVAC - ARPA



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$460,250

Project Location

598 Nevin Ave, Richmond, CA 94801

Description

The facility's HVAC system is beyond its useful life and needs to be replaced. The new unit will be more energy efficient and will provide the necessary heating, ventilation, and air conditioning for the facility.

Project Information

Project ID	AR232
Staff Time	
Planning & Design	
Construction	\$450,000
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2023
Estimated Completion Date	TBD



Status

Planning

Justification

Deferred maintenance issues that need to be addressed.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1306 - ARPA	\$10,250	\$450,000					\$460,250
Total	\$10,250	\$450,000					\$460,250



Parks Yard Fuel Site Upgrades



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$220,000

Project Location

3230 Macdonald Ave, Richmond, CA 94804

Description

The project would involve the installation of two (2) new 10,000 gallon dual compartment storage tank on a concrete slab, replacement fuel dispensers, monitoring system, vapor recovery system and a 1,836 SF steel canopy over the fuel system. The proposed steel canopy would be installed over the fuel system.

Project Information

Project ID	23017
Staff Time	
Planning & Design	
Construction	\$220,000
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2022
Estimated Completion Date	TBD



Status

Planning

Justification

The current fuel station is out of Environmental Regulations Compliance.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital		\$220,000					\$220,000
Total		\$220,000					\$220,000
<i>Unfunded</i>			<i>\$1,520,000</i>				<i>\$1,520,000</i>



Recreation Center HVAC - ARPA



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$476,025

Project Location

3230 Macdonald Ave, Richmond, CA 94804

Description

The facility's HVAC system is beyond its useful life and needs to be replaced. The new unit will be more energy efficient and will provide the necessary heating, ventilation, and air conditioning for the facility.

Project Information

Project ID	AR233
Staff Time	
Planning & Design	
Construction	\$451,000
Equipment	
Contingency/Other	
Estimated Start Date	07/1/2022
Estimated Completion Date	TBD



Status

Planning - Further coordination needed due to a possible larger proposed complete Recreation Center Renovation.

Justification

Deferred maintenance issues that need to be addressed.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1306 - ARPA	\$25,025	\$451,000					\$476,025
Total	\$25,025	\$451,000					\$476,025



ARPA/Richmond Museum



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$467,400

Project Location

400 Nevin Ave, Richmond, CA 94801

Description

The facility's HVAC system is beyond its useful life and needs to be replaced. The new unit will be more energy efficient and will provide the necessary heating, ventilation, and air conditioning for the facility.

Project Information

Project ID	AR234
Staff Time	
Planning & Design	
Construction	\$467,400
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2022
Estimated Completion Date	TBD



Status

Planning - Identifying the scope of work to establish a project design team.

Justification

Deferred maintenance issues that need to be addressed.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1306 - ARPA		\$467,400					\$467,400
Total		\$467,400					\$467,400



Santa Rita Road Stabilization Project



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$650,000

Project Location

Santa Rita Rd, between De Anza Drive and Salvino Court

Description

During the winter storm events in 2023, a landslide was formed next to Santa Rita Road. The road is the only access route to approximately 80 households in the neighborhood. Emergency short term tarping was completed to protect the slides from further rain damage. As part of a long-term solution to mitigate the landslide, the project will construct a soldier pile wall to protect the public roadway.

Project Information

Project ID	23037
Staff Time	
Planning & Design	
Construction	\$650,000
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2023
Estimated Completion Date	11/30/2024



Status

Design - 100% design being reviewed and will enter the bid/award phase Summer 2023 and construction phase during Fall 2023.

Justification

The landslide poses a safety and infrastructure concern to the roadway that provides the only access route to 80 residential homes.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital		\$650,000					\$650,000
Total		\$650,000					\$650,000



SF Bay Trail - Pt. Molate



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$2,676,565

Project Location

Stenmark Drive between Point Molate Beach and Lot 44

Description

This project will construct 1.25 miles of multi-use San Francisco Bay Trail between Point Molate Beach Park and Stenmark Drive at the northern border of the City's Point Molate property.

Project Information

Project ID	01A14
Staff Time	
Planning & Design	
Construction	\$980,137
Equipment	
Contingency/Other	
Estimated Start Date	06/26/2016
Estimated Completion Date	11/30/2024



Status

Design - Coordinating with East Bay Parks District.

Justification

For pedestrian and bicycle safety supported by the Richmond Master Bike Plan and coordinated with East Bay Park District.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital	\$1,696,428	\$606,873					\$2,303,301
2116 - Open Space - IF		\$373,264					\$373,264
Total	\$1,696,428	\$980,137					\$2,676,565
<i>Unfunded</i>			\$1,000,000				\$1,000,000



Shields-Reid Park Revitalization



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$8,000,000

Project Location

1410 Kelsey Street, Richmond, CA 94801

Description

The Shields-Reid Park Renovation includes the construction of a new children's play area, bike pump track, stage and performance area, fitness zone, public art, habitat garden, tree shade area throughout the park, and lighting and fencing throughout the park.

Project Information

Project ID	23028
Staff Time	
Planning & Design	
Construction	\$6,437,609
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2022
Estimated Completion Date	09/30/2025



Status

Design Development Phase - estimated construction start date is spring of 2024, completion is late summer of 2025.

Justification

The project aligns with community and the City plans and priorities to improve safety, activate the park, and preserve cultural history.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1006 - Outside Grant	\$29,102	\$6,437,609					\$6,466,711
Total	\$29,102	\$6,437,609					\$6,466,711



Street Paving



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$2,810,455

Project Location

City-wide

Description

This project is needed to repair deteriorated infrastructure assets and as preventive maintenance. It will improve the roadway Pavement Condition Index (PCI) and reduce routine maintenance. The pavement rehabilitation is anticipated to have a useful life of 20 years and is anticipated to be completed during fiscal year 2023-2024.

Project Information

Project ID	01A05
Staff Time	
Planning & Design	
Construction	\$2,810,455
Equipment	
Contingency/Other	
Estimated Start Date	Annual
Estimated Completion Date	Ongoing



Status

Program that will be in multiple phases within the fiscal year.

Justification

This project is needed to repair deteriorated infrastructure assets and as preventive maintenance. It will improve the roadway Pavement Condition Index (PCI) and reduce routine maintenance.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1002 - Gas Tax		\$2,810,455	\$2,866,664	\$2,923,997	\$2,982,477	\$3,042,127	\$14,625,720
Total		\$2,810,455	\$2,866,664	\$2,923,997	\$2,982,477	\$3,042,127	\$14,625,720



Street Paving - SB1 - Cutting Harbour Way S. Bikeway



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$705,355

Project Location

Cutting Boulevard (Garrard-Hoffman), Hoffman Boulevard (Cutting-Harbour Way South), Harbour Way South (HoffmanSouth Terminus)

Description

This project includes installing a separated two-way bikeway along portions of Cutting Boulevard, Hoffman Boulevard, and Harbour Way South, as well as an asphalt berm, traffic striping, pavement markings, signage, asphalt slurry sealing, and traffic signal work.

Project Information

Project ID	SB115
Staff Time	
Planning & Design	
Construction	\$79,717
Equipment	
Contingency/Other	
Estimated Start Date	09/21/2020
Estimated Completion Date	06/30/2024



Status

Construction - Project team coordinating with ATP Quick Build Harbour Way S. Cycle Track

Justification

implementing the recently adopted Ferry to Bridge to Greenway (F2B2G) Plan.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1019 - SB1	\$625,638	\$79,717					\$705,355
Total	\$625,638	\$79,717					\$705,355



Street Paving - SB1 Annual Allocation



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$2,864,927

Project Location

Locations to be provided after analysis and City Council approval.

Description

Funded with Road Maintenance and Rehabilitation Account (RMRA) revenues for basic road maintenance, rehabilitation, and critical safety projects. Communities can anticipate seeing more potholes filled, pavement repaired, lanes restriped, and crosswalks and sidewalks brought up to code.

Project Information

Project ID	TBD
Staff Time	
Planning & Design	
Construction	\$2,864,927
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2023
Estimated Completion Date	06/30/2024



Status

Planning

Justification

This project is needed to repair deteriorated infrastructure assets and as preventive maintenance. It will improve the roadway Pavement Condition Index (PCI) and reduce routine maintenance.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1019 - SB1		\$2,864,927					\$2,864,927
Total		\$2,864,927					\$2,864,927



Surface Drainage



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$300,000

Project Location

City-wide

Description

This project is intended to address various types of surface drainage issues including but not limited to the following: Repair damaged curb and gutter causing ponding; reduce isolated flooding areas; and stop ground water seepage.

Project Information

Project ID	01C09
Staff Time	
Planning & Design	
Construction	\$300,000
Equipment	
Contingency/Other	
Estimated Start Date	Annual
Estimated Completion Date	Ongoing



Status

Program that will be in multiple phases within the fiscal year.

Justification

This project is mandated by Federal Law.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2002 - Measure J		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Total		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000



Traffic Calming Program



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$1,200,000

Project Location

City-wide

Description

The Traffic Calming Program is a collection of actions that lessen the detrimental impacts of driving, change the behavior of drivers, and enhance the environment for non-motorized street users. In order to lower vehicle speeds and increase safety for bicyclists and pedestrians, traffic calming techniques are implemented on existing roads such as speed humps, speed cushions, speed tables, raised crosswalks, median islands, traffic circles, changes to lane widths, and lane shifting.

Project Information

Project ID	23035
Staff Time	
Planning & Design	
Construction	\$1,200,000
Equipment	
Contingency/Other	
Estimated Start Date	11/01/2023
Estimated Completion Date	Ongoing



Status

Design - Working with transportation engineers on evaluating and prioritizing new requests while moving forward in design implementation and construction phase for the 18 approved locations.

Justification

The program is inline with the Richmond Local Road Safety Plan, Bicycle Master Plan and Pedestrian Plan by supporting the livability and vitality of residential and commercial areas through improvements in non-motorist safety, mobility, and comfort.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital		\$900,000					\$900,000
2002 - Measure J		\$300,000					\$300,000
Total		\$1,200,000					\$1,200,000



Traffic Safety Improvements



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$375,000

Project Location

City-wide

Description

Various traffic safety improvement projects that address design and construction phases which include but are not limited to studies, striping, traffic counts, speed surveys, traffic signal related work, etc.

Project Information

Project ID	01B02
Staff Time	
Planning & Design	
Construction	\$375,000
Equipment	
Contingency/Other	
Estimated Start Date	Annual
Estimated Completion Date	Ongoing



Status

Program that will be in multiple phases within the fiscal year.

Justification

The project is needed to improve traffic safety at several locations throughout the City.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2002 - Measure J	Ongoing	\$375,000	\$260,000	\$260,000	\$260,000	\$260,000	\$1,415,000
Total		\$375,000	\$260,000	\$260,000	\$260,000	\$260,000	\$1,415,000



Yellow Brick Road



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$8,044,673

Project Location

Pennsylvania from 7th Street to 9th Street, 8th Street from Barrett Avenue to Pennsylvania Avenue.

Description

Construct a safe bike and walking route in Richmond's Iron Triangle neighborhood to connect community assets together.

Project Information

Project ID	29113
Staff Time	
Planning & Design	
Construction	\$5,000
Equipment	
Contingency/Other	
Estimated Start Date	7/1/2017
Estimated Completion Date	9/30/2023



Status

Construction

Justification

Construct a safe bike and walking route in Richmond's Iron Triangle neighborhood to connect community assets together.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1017 - ECIA	\$1,974,247						\$1,974,247
1054 - Engineering Grant	\$6,065,426	\$5,000					\$6,070,426
Total	\$8,039,673	\$5,000					\$8,044,673
<i>Unfunded</i>		<i>\$200,000</i>					<i>\$200,000</i>



Yellow Brick Road Clean, Green and Beautiful



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$4,000,000

Project Location

Pennsylvania from 7th Street to 9th Street, 8th Street from Barrett Avenue to Pennsylvania Avenue.

Description

Construct a safe bike and walking route in Richmond's Iron Triangle neighborhood to connect community assets together.

Project Information

Project ID	23032
Staff Time	
Planning & Design	
Construction	\$4,000,000
Equipment	
Contingency/Other	
Estimated Start Date	03/01/2022
Estimated Completion Date	TBD



Status

Design

Justification

Construct a safe bike and walking route in Richmond's Iron Triangle neighborhood to connect community assets together.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1054 - Engineering Grant		\$4,000,000					\$4,000,000
Total		\$4,000,000					\$4,000,000



Public Works WRR Wastewater and Stormwater

Mission

Protecting Richmond's public health and environment and transforming stormwater and wastewater into resources.

Overview

The operation and maintenance tasks are provided via a 27-year contract (expires in May 2027) with Veolia Water North America under the direction of the Director of Public Works. The wastewater collection system consists of 185 miles of sewer collection pipelines and 13 sewer lift stations. The wastewater treatment system includes screening, grit removal, primary sedimentation, conventional activated sludge (biological secondary treatment), secondary clarification, disinfection, and de-chlorination, and well as sludge thickening and anaerobic digestion.

Wastewater collection and treatment system Capital Improvement Plan (CIP) projects are evaluated using the following criteria established by the City and Veolia:

- Projects needed for health and safety.
- Projects needed to maintain the quality of effluent flow.
- Projects driven by regulatory requirements.
- Projects that ensure adequate process reliability
- Projects that improve efficiency and effectiveness
- Projects needed to meet requirements in the Baykeeper settlement agreement and Clean Water Act



Plan Highlights

Brick Manhole Rehabilitation

Project Cost: \$1,250,000

Project Fund: Wastewater

This project is the rehabilitation and sealing of brick manholes in the sanitary sewer collection system in the Richmond Municipal Sewer District. This is an annual program to restore aged brick manholes that contribute significant inflow and infiltration (I/I) into the sewer system during wet weather.

Sanitary Sewer Pipeline Rehabilitation

Project Cost: \$16,476,971

Project Fund: Wastewater

This project is the replacement or restoration of severely degraded sanitary sewer pipe segments (PACP score of Grade 5) in the Richmond Municipal Sewer District. This is an annual program mandated by the Baykeeper Settlement Agreement.

Ferry Point Pump Station Upgrades

This is for the design and construction of the Ferry Point Sanitary Sewer Pump Station located near the end of Dornan Drive and is near completion. The pump station requires upgrades and improvements due to the potential of multi-family homes which may be constructed in the area.

Dornan Drive Force Main Sanitary Sewer Upgrades

Project Cost: \$4,000,000

Project Fund: Wastewater

This project will replace the force main sanitary sewer line that is located on Dornan Drive. It has been associated with seven (7) sanitary sewer overflows (SSOs) from 2020 - 2023. This makes this project a high priority due to the environmental and safety impact to the public.

Wastewater Treatment Plant Critical Improvements (Grit & Aeration Project)

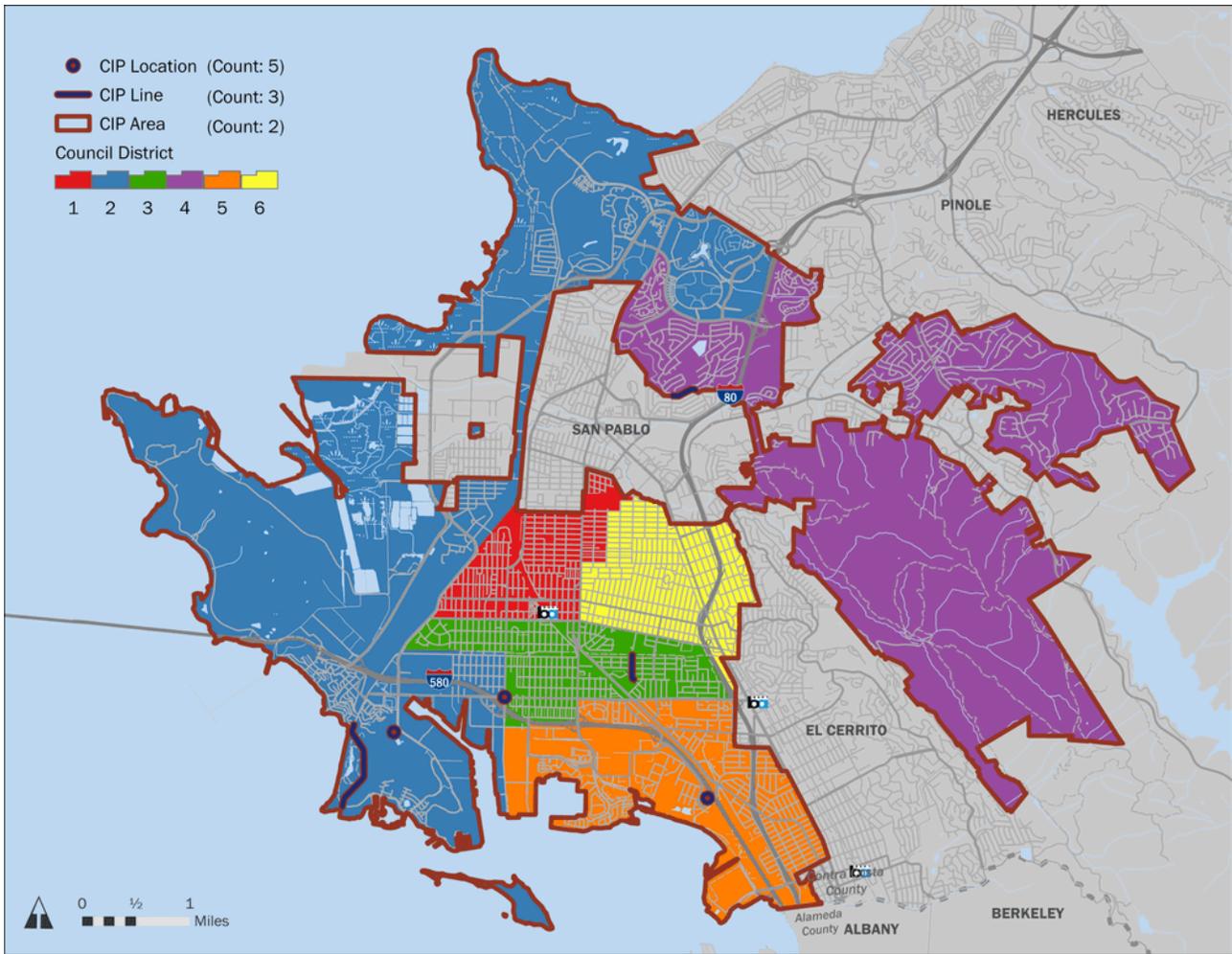
Project Cost: \$52,164,499

Project Fund: Wastewater

This project rehabilitates or replaces treatment plant process equipment and structures that have reached the end of their useful life and are a liability from a regulatory and safety standpoint. Project elements include grit and screening, aeration system for the biological secondary treatment process, sludge thickening, dechlorinating, and protecting plant assets and property from rockslides. Cost



Project Map



Financial Summary Wastewater

Public Works Department Water Resource Recovery Wastewater CIP Overview

	FY2022-23 Adopted	FY2022-23 Actual	FY2023-24 Proposed	FY2024-25 Proposed	FY2025-26 Proposed	FY2026-27 Proposed	FY2027-28 Proposed	5 Year Total
3/31/2023								
SOURCES BY FUND								
Wastewater - 4003	72,054,968	15,367,231	47,000,000	2,500,000	2,500,000	2,500,000	2,500,000	57,000,000
Wastewater Impact Fee - 2120	794,130	36,013	250,000	250,000	250,000	250,000	250,000	1,250,000
TOTAL SOURCES BY FUND	72,849,098	15,403,244	47,250,000	2,750,000	2,750,000	2,750,000	2,750,000	58,250,000
USES BY PROJECT								
Cogeneration	2,337,865	71,342	3,000,000					3,000,000
Cutting Blvd. & Harbour Way S. Sewer			2,000,000					2,000,000
Dechlorination Sodium Bisulfite Tank (SBS)	14,885,711	3,749,669						-
Design and Engineering Services	516,775							-
Design Cutting, Carlson, Hoffman Sewer Capacity	709,409							-
Dornan Drive Force Main	4,000,000		4,000,000					4,000,000
Ferry Point Dornan Drive Pump Station	3,339,991	317,911						-
First and Bissell Sewer Rehabilitation	10,433							-
First Street Wet Weather	221,248	13,677						-
Fleet Replacement/CCTV Truck	1,569,907	1,070,931						-
Fleet Replacement/City Vehicles								-
Grit and Aeration Replacement	37,139,075	9,796,427	20,000,000					20,000,000
Macdonald and Virginia Sewer Capacity	80,568							-
Marina Bay Parkway Force Main	414,608							-
Pipeline Rehab and Replacement	674,172	36,013						-
S. 33rd Street Wet Weather			2,000,000					2,000,000
Sanitary Sewer Brick Manhole Rehabilitation Project	794,130		250,000	250,000	250,000	250,000	250,000	1,250,000
Sanitary Sewer Point Repairs	475,212	15,364						-
Sanitary Sewer Repairs	4,058,835		2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	12,500,000
(SCADA) Upgrades	126,276							-
WWTP Seismic Retrofit - Phase II	348,443							-
WWTP Sludge Thickener Replacement	1,146,440	331,910	13,500,000					13,500,000
TOTAL USES BY PROJECT	72,849,098	15,403,244	47,250,000	2,750,000	2,750,000	2,750,000	2,750,000	58,250,000
USES BY FUND								
Wastewater CIP - 40322931	72,054,968	15,367,231	47,000,000	2,500,000	2,500,000	2,500,000	2,500,000	57,000,000
Wastewater Impact Fee - 22022031	794,130	36,013	250,000	250,000	250,000	250,000	250,000	1,250,000
TOTAL USES BY FUND	72,849,098	15,403,244	47,250,000	2,750,000	2,750,000	2,750,000	2,750,000	58,250,000

FY2023-24 to FY2027-28 Capital Improvement Plan



Cogeneration



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$13,778,468

Project Location

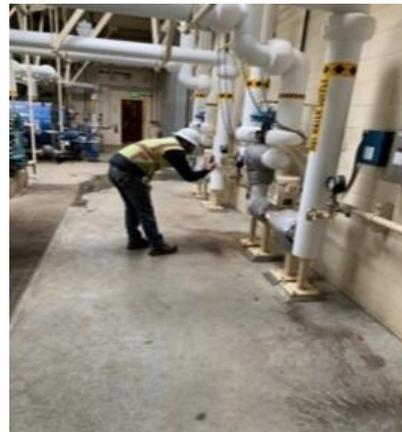
Wastewater Treatment Plant

Description

The Co-generation project install a co-generation unit at the Wastewater Treatment Plant which will beneficially reuse the digester gas to provide power for the WWTP.

Project Information

Project ID	01L10
Staff Time	
Planning & Design	\$3,000,000
Construction	
Equipment	
Contingency/Other	
Estimated Start Date	
Estimated Completion Date	12/31/2026



Status

Design

Justification

The Co-generation project will enable the WWTP to reduce its energy consumption which will provide environmental benefits and cost savings to the plant's operation.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4003 - Wastewater	\$6,396	\$3,000,000	\$10,000,000				\$13,006,396
2120 - Wastewater Impact Fee	\$772,072						\$772,072
Total	\$778,468	\$3,000,000	\$10,000,000				\$13,778,468



Cutting Blvd. & Harbour Way S. Sewer Line Wet Weather Improvement Project



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$9,000,000

Project Location

Multiple Sewer Lines located near or at Cutting Blvd and Harbour Way South

Description

Repair/replace sewer lines with defects rated as requiring replacement. This project was listed in the 2018 Baykeeper Settlement Agreement as a Capital Improvement Project that would be replaced no later than December 31, 2025.

Project Information

Project ID	22103
Staff Time	
Planning & Design	\$ 2,000,000
Construction	
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2023
Estimated Completion Date	12/31/2025



Status

Design

Justification

This project is required to reduce Inflow and Infiltration (I&I) into the Sanitary Sewer Collection system. This will result in reduction of sanitary sewer overflows (SSOs).

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4003 - Wastewater		\$2,000,000	7,000,000				\$9,000,000
Total		\$2,000,000	\$7,000,000				\$9,000,000



Dornan Drive Force Main Rehabilitation



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$4,000,000

Project Location

Replacement of force main sanitary sewer line located on Dornan Drive from Western Drive to Brickyard Cove Road

Description

Replace Force Main sanitary sewer line on Dornan Drive from Western Drive to Brickyard Cove Road.

Project Information

Project ID	01Z10
Staff Time	
Planning & Design	
Construction	\$4,000,000
Equipment	
Contingency/Other	
Estimated Start Date	09/01/2023
Estimated Completion Date	06/30/2024



Status

Design complete. Ready to bid for construction.

Justification

There have been seven (7) sanitary sewer overflows on Dornan Drive over the past five (5) years. This is due to the weakened structure and integrity of the force main line. These breaks result in costly repairs, and potential discharge of untreated sewage to the San Francisco Bay. The line needs to be replaced to prevent further damage and sewer overflows from occurring.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4003 - Wastewater		\$4,000,00					\$4,000,000
Total		\$4,000,000					\$4,000,000



Grit and Aeration Replacement



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$52,164,499

Project Location

Richmond Wastewater Treatment Plant

Description

This project will replace the aging and unreliable infrastructure, improve treatment operating efficiency, comply with future discharge regulations and improve the functionality of the existing WWTP.

Project Information

Project ID	01X10
Staff Time	
Planning & Design	
Construction	\$20,000,000
Equipment	
Contingency/Other	
Estimated Start Date	03/29/2021
Estimated Completion Date	06/30/2024



Status

Construction

Justification

This project will improve treatment operating efficiency, comply with future discharge regulations, and improve the functionality of the existing WWTP.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4003 - Wastewater	\$32,164,499	\$20,000,000					\$52,164,499
Total	\$32,164,499	\$20,000,000					\$52,164,499



S. 33rd Wet Weather Sewer Line



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$2,000,000

Project Location

Sanitary Sewer lines located at South 33rd Street.

Description

Replace sanitary sewer lines in the Richmond Municipal Sewer District located at South 33rd Street to reduce inflow and infiltration (I&I).

Project Information

Project ID	22104
Staff Time	
Planning & Design	\$750,000
Construction	\$1,250,000
Equipment	
Contingency/Other	
Estimated Start Date	10/01/2023
Estimated Completion Date	06/30/2025



Status

Planning

Justification

City is required to reduce Inflow and Infiltration (I&I) in the sanitary sewer collection system. This sanitary sewer line matrix was identified in the City of Richmond's Sanitary Sewer Master plan as a contributing factor for sanitary sewer overflows. Upsizing these sanitary sewer lines will eliminate sanitary sewer overflows in this area of the City of Richmond.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4003 - Wastewater		\$2,000,000					\$2,000,000
Total		\$2,000,000					\$2,000,000



Sanitary Sewer Brick Manhole Repairs



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$1,250,000

Project Location

Various locations throughout the sanitary sewer collection system.

Description

Replace brick manholes throughout the Richmond Municipal Sewer District and replace clean-outs with new manholes to provide better access for cleaning and maintaining the sanitary sewer lines.

Project Information

Project ID	22235
Staff Time	
Planning & Design	
Construction	\$250,000
Equipment	
Contingency/Other	
Estimated Start Date	Annual
Estimated Completion Date	Ongoing



Status

On-going

Justification

The Richmond Municipal Sewer District has records of Brick Manholes that are more than 100 years old that need to be replaced. Several sanitary sewer lines have small "clean-outs" at the end of the lines. These clean-outs are small and make it difficult for operations' crews to get equipment into the line to clean and/or operate camera equipment. These clean-outs should be replaced with full-sized manholes if the site allows it (no interference with utilities, other assets, etc.).

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2120 - Wsatewater Impact Fees	Ongoing	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Total		\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000



Sanitary Sewer Repairs



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$16,476,917

Project Location

Multiple locations throughout the Richmond Municipal Sewer District

Description

Repair or replace sanitary sewer lines in the Richmond Municipal Sewer District with Grade 5, as rated by operators certified by the National Association of Sewer Service Companies (NASSCO).

Project Information

Project ID	22230
Staff Time	
Planning & Design	
Construction	\$ 2,500,000
Equipment	
Contingency/Other	
Estimated Start Date	
Estimated Completion Date	06/30/2028



Status

On-going construction

Justification

Paragraph 32 of the Baykeeper Settlement Agreement requires the City of Richmond to repair or replace ten (10) miles of Grade 5 defective sanitary sewer lines on a ten (10) year rolling average.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4003 - Wastewater	\$3,976,917	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$16,476,917
Total	\$3,976,917	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$16,476,917



WWTP Sludge Thickener



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$14,349,373

Project Location

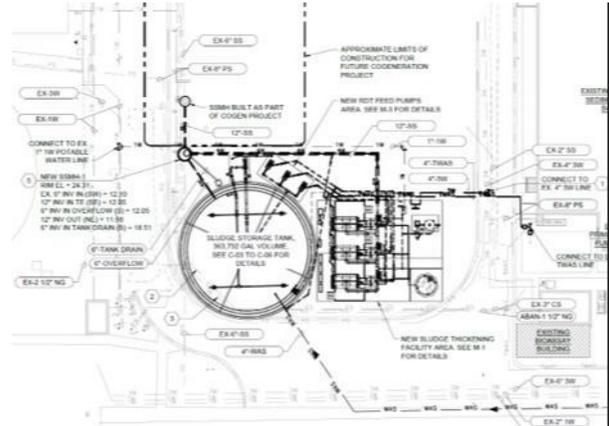
Richmond Wastewater Treatment Plant

Description

The Richmond WWTP Sludge Thickener Project will remove and replace the aging and unreliable dissolved air flotation thickener (DAFT) with efficient, reliable sludge thickener facilities compatible with the Wastewater Treatment Plant's (WWTP's) current and future treatment processes.

Project Information

Project ID	01M10
Staff Time	
Planning & Design	
Construction	\$13,500,000
Equipment	
Contingency/Other	
Estimated Start Date	
Estimated Completion Date	12/30/2025



Status

Design complete - ready to begin construction

Justification

The City of Richmond has historically utilized a DAFT to thicken waste activated sludge (WAS) generated by the secondary treatment process prior to digestion and further treatment at the WWTP. As reported in both the 2010 WWTP Richmond Master Plan and 2016 Facility Plan Update, the DAFT was constructed in 1967 and has reached the end of its useful life and should be replaced..

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4003-Wastewater	\$849,373	\$13,500,000					\$14,349,373
Total	\$849,373	\$13,500,000					\$14,349,373



Financial Summary Stormwater

Public Works Department Water Resource Recovery Stormwater CIP Overview

	FY2022-23 Adopted	FY2022-23 Actual	FY2023-24 Proposed	FY2024-25 Proposed	FY2025-26 Proposed	FY2026-27 Proposed	FY2027-28 Proposed	5 Year Total
3/31/2023								
SOURCES BY FUND								
ARPA-1306	1,800,000	1,440,797	-	-	-	-	-	-
Stormwater Grant-4006	4,868,844	180,718	1,341,778	-	-	-	-	1,341,778
TOTAL SOURCES BY FUND	6,668,844	1,621,515	1,341,778	-	-	-	-	1,341,778
USES BY PROJECT								
Flood Risk Reduction - Rheem Creek	1,598,844		1,298,844					1,298,844
Full Trash Capture Facilities	3,270,000	180,718	42,934					42,934
North Richmond Pump Station	1,800,000	1,440,797						-
TOTAL USES BY PROJECT	6,668,844	1,621,515	1,341,778	-	-	-	-	1,341,778
USES BY FUND								
ARPA-1306	1,800,000	1,440,797	-	-	-	-	-	-
Stormwater Grant-4006	4,868,844	180,718	1,341,778	-	-	-	-	1,341,778
TOTAL USES FUND	6,668,844	1,621,515	1,341,778	-	-	-	-	1,341,778

FY2023-24 to FY2027-28 Capital Improvement Plan



Flood Risk Reduction - Rheem Creek



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$1,298,344

Project Location

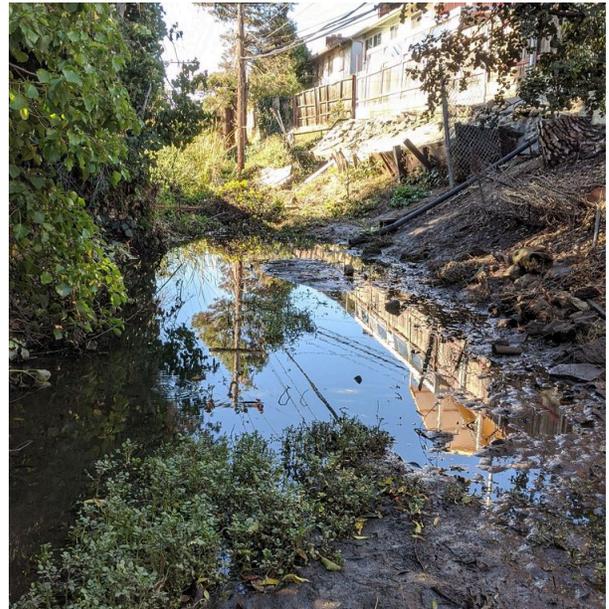
Fordham Street and Greenwood Drive, Richmond CA

Description

The project will restore 1500 lineal feet of Rheem Creek to address creek overflows and flooding in the Rollingwood community. The project includes removal of invasive species, excessive sediment, grading a geographically stable channel, replacement of two storm drain outfalls, and planting native riparian vegetation to improve creek habitat.

Project Information

Project ID	22A02
Staff Time	
Planning & Design	
Construction	\$ 1,298,344
Equipment	
Contingency/Other	
Estimated Start Date	09/01/2023
Estimated Completion Date	11/30/2023



Status

Bid/Award – The project is currently in the bidding phase.
Construction is anticipated to commence in Fall

Justification

To address creek overflows and flooding in the area.



Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4006 - Stormwater		\$1,298,344					\$1,298,344
Total		\$1,298,344					\$1,298,344



Full Trash Capture Facilities



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$3,790,487

Project Location

Bayview Avenue

Description

A hydrodynamic separator, Continuous Deflection Separation (CDS) units, will be installed at Bayview Avenue in the City of Richmond. This CDS unit will screen, separate and trap debris, sediment, and oil and grease from stormwater runoff. The units have been rated as being effective at trapping 80% of sediment at either the 140 or 175 micron level depending on unit type.

Project Information

Project ID	22A01
Staff Time	
Planning & Design	
Construction	\$42,934
Equipment	
Contingency/Other	
Estimated Start Date	08/01/2022
Estimated Completion Date	03/31/2024



Status

Under construction

Justification

This project is necessary to reduce pollutant loadings, trash, and PCBs and Mercury in sediments, in the Meeker Slough watershed and the San Francisco Bay, thus enhancing water quality for beneficial and recreational uses, and protect, restore, and enhance intertidal and subtidal habitat of the clapper rails. Also, the City will achieve 80% trash load reduction requirement as mandated by the Municipal Regional Permit, issued by the State Water Resource Control Board.



Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4006 - Stormwater	\$3,747,553	\$42,934					\$3,790,487
Total	\$3,747,553	\$42,934					\$3,790,487



Public Works Equipment Services and Replacement

Mission

To establish and maintain delivery of fleet services by departments with safe, reliable, economical, environmentally-sound transportation, and related support services that are responsive to the needs of customer departments which conserve the value of the vehicle and equipment investment. Along with the delivery of replacement vehicles and equipment based on the replacement schedule, specifications for acquisition of all vehicles and equipment will be prepared in collaboration with the using departments to ensure said vehicles and equipment are responsive to their needs.

Overview

The Equipment Services Division provides preventive maintenance and repair services for all city vehicles and equipment including police and fire. Staff develops vehicle and equipment specifications, solicits bids and participates in the procurement process, completes required build-ups relative to in-service needs, maintains, and finally disposes of all surplus units. Staff maintains a complete and comprehensive computerized fleet management program which tracks operation and maintenance costs and provides the critical information relative to fleet decisions. Division staff also coordinates compliance with all applicable regulatory agencies associated with government and commercial fleet operations including licensing, inspections, smog and opacity checks, etc. In addition to maintaining the city fleet, this division also provides fabricating and welding services for all city departments.



Plan Highlight

Vehicles and Equipment

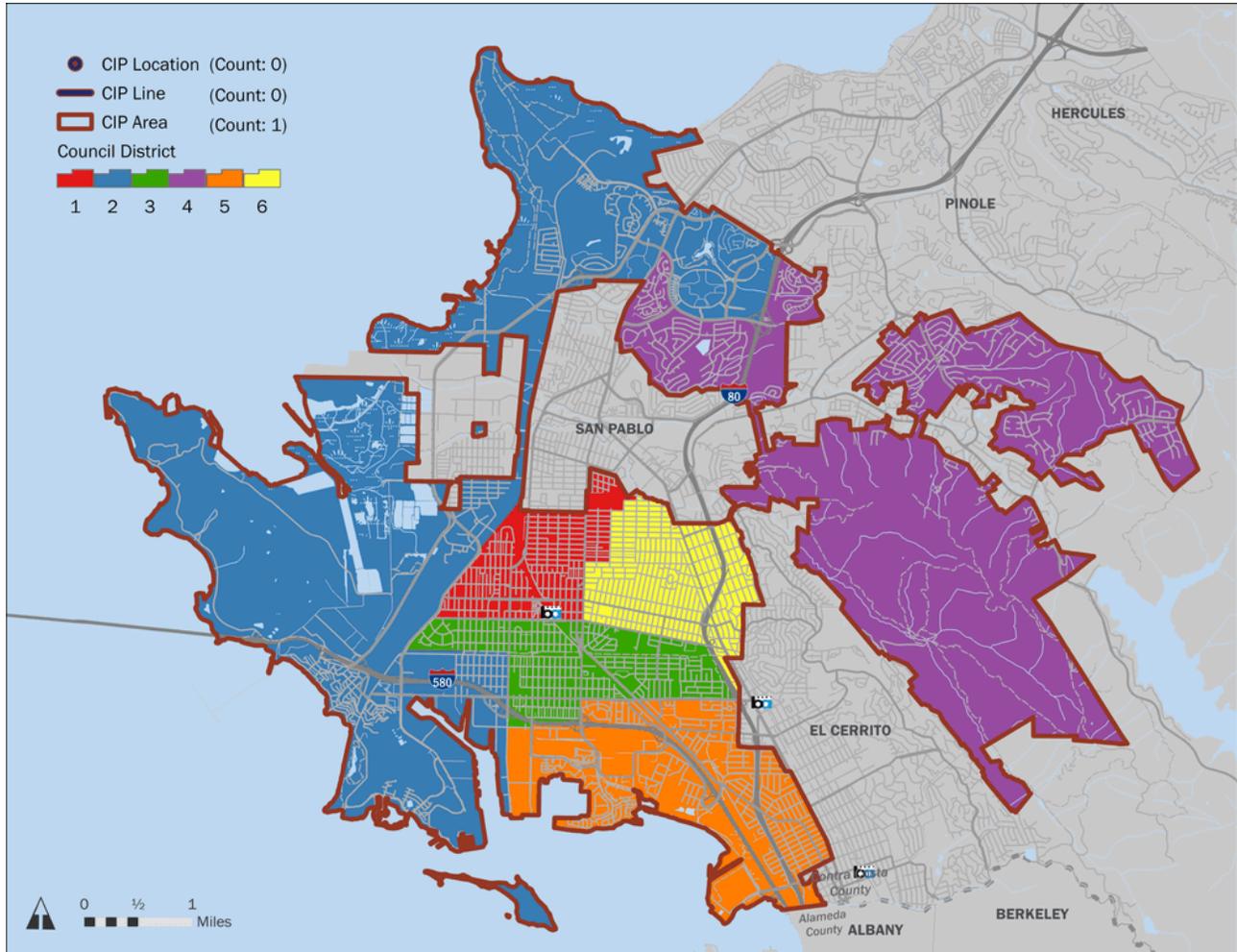
Project Cost: \$10,750,000

Project Fund: Public Works Equipment Services

This project is to provide annual, timely replacement of vehicles and equipment. Vehicles and equipment will be evaluated and replaced in accordance with serviceable life cycles. Purchases are scheduled each fiscal year.



Project Map



Financial Summary

Public Works Department - Equipment Services CIP Overview

	FY2022-23 Adopted	FY2022-23 Actual	FY2023-24 Proposed	FY2024-25 Proposed	FY2025-26 Proposed	FY2026-27 Proposed	FY2027-28 Proposed	5 Year Total
3/31/2023								
SOURCES BY FUND								
Public Works Equipment Services-5003	6,471,643	242,996	10,750,000	4,740,000	4,585,000	4,405,000	4,120,000	31,194,639
TOTAL SOURCES BY FUND	6,471,643	242,996	10,750,000	4,740,000	4,585,000	4,405,000	4,120,000	31,194,639

USES BY PROJECT								
Fire Vehicles - 03A04	875,000	64,577	3,310,000	2,700,000	2,340,000	1,875,000	2,000,000	13,164,577
Other City Equipment - 03D04	100,000		470,000	185,000	435,000	435,000	300,000	1,925,000
Other City Vehicles - 03C04	3,820,230	177,230	5,570,000	645,000	635,000	910,000	765,000	11,757,460
Police Vehicles - 03B04	1,676,413	1,189	1,400,000	1,210,000	1,175,000	1,185,000	1,055,000	6,647,602
TOTAL USES BY PROJECT	6,471,643	242,996	10,750,000	4,740,000	4,585,000	4,405,000	4,120,000	33,494,639

USES BY FUND								
Public Works Equipment Services-5003	6,471,643	242,996	10,750,000	4,740,000	4,585,000	4,405,000	4,120,000	31,194,639
TOTAL USES BY FUND	6,471,643	242,996	10,750,000	4,740,000	4,585,000	4,405,000	4,120,000	31,194,639

FY2023-24 to FY2027-28 Capital Improvement Plan



Vehicles and Equipment



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$10,750,000

Project Location

City-wide

Description

The procurement of public safety vehicles, off-road construction equipment, sedans and pickups. The project will replace or upgrade the existing fleet and equipment for the Department of Public Works. The vehicles and equipment will assist in paving, street sweeping, traffic light maintenance and emergency responses for the city.

Project Information

Project ID	03A04, 03D04, 03C04, 03B04
Staff Time	
Planning & Design	
Construction	
Equipment	\$10,750,000
Contingency/Other	
Estimated Start Date	07/01/2023
Estimated Completion Date	06/30/2025



Status

Current pre-planning with departments and starting planning and specifications in Summer 2023 and procuring vehicles and equipment in Fall 2023. Vehicle and Equipment will take 6-18months

Justification

To aide the city to respond in emergencies and daily operational needs.



Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
5003 - PW Equip. Services (03A04)		\$3,310,000					\$3,310,000
5003 - PW Equip. Services (03D04)		\$470,000					\$470,000
5003 - PW Equip. Services (03C04)		\$5,570,000					\$5,570,000
5003 - PW Equip. Services (03B04)		\$1,400,000					\$1,400,000
Total		\$10,750,000					\$10,750,000 Equip



Community Services Department Recreation

Mission

Community Services-Recreation is dedicated to enriching the quality of life in Richmond through its programs, facilities, and cultural events.

Overview

The primary function of Community Service-Recreation is to provide recreational experiences that enhance active health and wellness lifestyles for all age groups. We provide rental opportunities at our facilities for various types of events. We also provide opportunities to strengthen community image and protect environmental resources through engaging our community in beautification programs.



Nicholl Park Playlot



Safe Community Facilities

Plan Highlights:

Americans with Disabilities Act (ADA) – Booker T. Anderson Center

Project Cost: \$485,000

Funding Source: CDBG

ADA Improvements throughout the facility – mandated by state law.

Americans with Disabilities Act (ADA) – Parchester Community Center

Project Cost: \$450,000

Funding Source: CDBG

ADA Improvements throughout the facility mandated by state law.

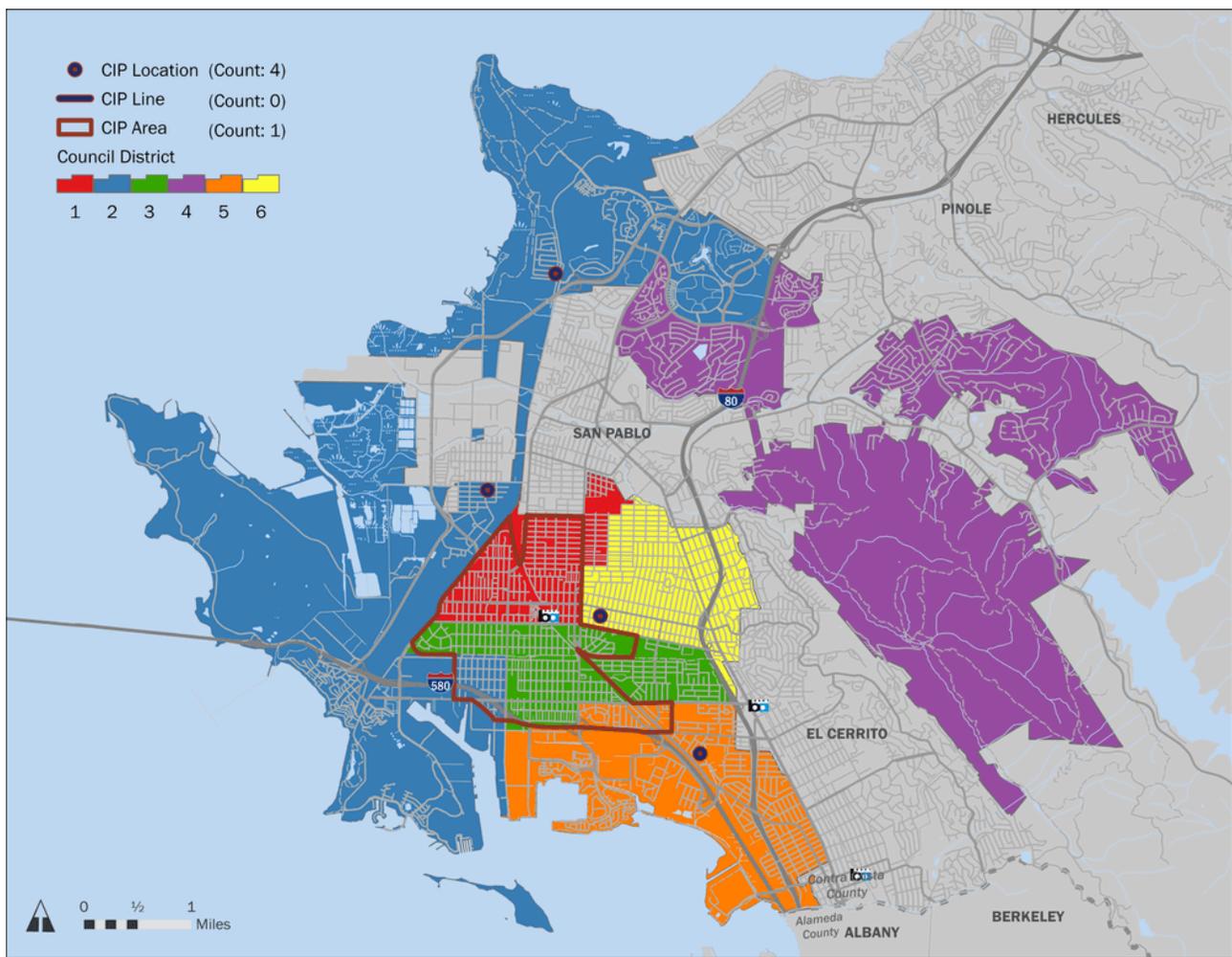
Auditorium Convention Center Upgrades

Project Cost: \$500,000

Funding Source: General Capital

This project includes making upgrades to the main floor lighting, electrical and switch board, and remove fire curtain from the stage area.

Project Map



Financial Summary

Community Services Department Recreation CIP Overview

	FY2022-23 Adopted	FY2022-23 Actual 3/31/2023	FY2023-24 Proposed	FY2024-25 Proposed	FY2025-26 Proposed	FY2026-27 Proposed	FY2027-28 Proposed	5 Year Total
SOURCES BY FUND								
Outside Grant-1006			4,954,838					4,954,838
Housing-1201	981,314	148,371	926,481					926,481
General Capital-2001	1,166,488	226,843	625,205					625,205
TOTAL SOURCES BY FUND	2,147,802	375,214	6,506,524	-	-	-	-	6,506,524
USES BY PROJECT								
Anderson Community Center	485,000	2,569	485,000					485,000
Community Center	496,314	145,802	441,481					441,481
Auditorium Convention Center Upgrades	913,638	226,843	497,955					497,955
Recreation Complex HVAC System	120,000							-
Richmond Communities Clean Collaborative			4,954,838					4,954,838
Shields-Reid Community Center HVAC Upgrade	132,850		127,250					127,250
TOTAL USES BY PROJECT	2,147,802	375,214	6,506,524	-	-	-	-	6,506,524
USES BY FUND								
Outside Grant-1006	-		4,954,838	-	-	-	-	4,954,838
Housing-1201	981,314	148,371	926,481	-	-	-	-	926,481
General Capital - Recreation-2001	1,166,488	226,843	625,205	-	-	-	-	625,205
TOTAL USES BY ORG CODE	2,147,802	375,214	6,506,524	-	-	-	-	6,506,524

FY2023-24 to FY2027-28 Capital Improvement Plan



Americans with Disabilities Act (ADA) Booker T. Anderson



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$487,569

Project Location

960 S 47th St, Richmond, CA 94804

Description

ADA Improvements.

Project Information

Project ID	03D06
Staff Time	
Planning & Design	
Construction	\$ 485,000
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2021
Estimated Completion Date	TBD



Status

Planning

Justification

Mandated by State law.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1201 - CDBG	\$2,569	\$485,000					\$487,569
Total	\$2,569	\$485,000					\$487,569



Americans with Disabilities Act (ADA) Parchester Center



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$1,120,198

Project Location

900 Williams Dr, Richmond, CA 94806

Description

ADA Improvements.

Project Information

Project ID	03F06
Staff Time	
Planning & Design	
Construction	\$441,481
Equipment	
Contingency/Other	
Estimated Start Date	7/1/2018
Estimated Completion Date	TBD



Status

Planning

Justification

Mandated by State law.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1201 - CDBG	\$678,717	\$441,481					\$1,120,198
Total	\$678,717	\$441,481					\$1,120,198



Auditorium Convention Center Upgrades



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$946,296

Project Location

403 Civic Center Plaza, Richmond, CA 94804

Description

This project includes making upgrades to: the main floor lighting, electrical and switch board, and remove fire curtain from the stage area.

Project Information

Project ID	CSA20
Staff Time	
Planning & Design	
Construction	\$497,955
Equipment	
Contingency/Other	
Estimated Start Date	7/1/2018
Estimated Completion Date	12/31/2023



Status

Construction

Justification

This project is needed to comply with safety standards and allow for increased rental revenue.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1201 - CDBG	\$448,341	\$497,955					\$946,296
Total	\$448,341	\$497,955					\$946,296



Richmond Communities Clean Collaborative



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$5,000,000

Project Location

Multiple locations in a cluster of underserved neighborhoods in the heart of the City of Richmond: the Iron Triangle, Atchison Village, Richmore Village/Metro Square, Belding Woods, Cortez/Stege, Coronado, and Santa Fe.

Description

Richmond Communities Clean Collaborative consists of 2 Infrastructure projects, The Boorman Park Revitalization Project and the 7th Street Connection Project. Boorman Park was redesigned by the community and will reconstruct an existing park and change the site layout for safety and ease of maintenance. The 7th Street project consists of a sidewalk and bicycle facility gap closure and the transformation of an unpaved alley. The remaining of the Clean Collaboratives include multiple projects concentrated in a cluster of underserved neighborhoods in the heart of the City of Richmond: the Iron Triangle, Atchison Village, Richmore Village/Metro Square, Belding Woods, Cortez/Stege, Coronado, and Santa Fe. The programs will engage and uplift youth, individuals impacted by the social justice system, unhoused neighbors, and other residents through: employment and volunteer service, dumpster days, clean-up and enhancement activities, outreach and waste reduction education.

Project Information

Project ID	23030
Staff Time	
Planning & Design	
Construction	\$ 4,954,838
Equipment	
Contingency/Other	
Estimated Start Date	03/01/2023
Estimated Completion Date	06/30/2025



Status

Boorman Park Revitalization Project - Project site cleanup in progress.

7th Street Connection Project - Planning

Justification

The project enhances and improves neighborhood parks, streets, roadways, and transportation hubs. This endeavor will enrich communities and improve walking and recreational areas by combining the addition of beautifying measures and art in public spaces with the clearance of garbage and debris.



Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1006 - Outside Grant		\$4,954,838					\$4,954,838
Total		\$4,954,838					\$4,954,838



Shields-Reid Community Center HVAC System Upgrade



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$127,250

Project Location

1410 Kelsey St, Richmond, CA 94801

Description

Upgrade existing HVAC System. The new unit will be more energy efficient and will provide the necessary heating, ventilation, and air conditioning for the facility.

Project Information

Project ID	CSA27
Staff Time	
Planning & Design	
Construction	\$ 127,250
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2022
Estimated Completion Date	TBD



Status

Planning

Justification

Deferred maintenance issues that need to be addressed.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2001 - General Capital		\$127,250					\$127,250
Total		\$127,250					\$127,250



Library

Mission:

The Richmond Public Library provides outstanding and diverse materials and services to help our community meet their personal, cultural, educational, and professional needs. The library is committed to supporting a lifelong enjoyment of reading and learning.

Overview:

The Richmond Public Library provides books, movies, newspapers, and magazines, both in print and digital, access to computers and the internet, and literacy, GED, and high school completion educational services. The Library operates the Main Library and Literacy for Every Adult Project (LEAP) in Civic Center Plaza, Bayview Branch Library in South Richmond, and West Side Branch Library in Point Richmond, as well as bringing services and programs to the community throughout the City of Richmond.



Plan Highlights

Revitalizing the Richmond Main Library

Project Cost: \$29,569,469

Funding Sources: State Grant, ARPA, Library Impact Fee and General Capital

Addressing critical maintenance and life-safety issues throughout the building (Building Forward Grant) and renovation of interior spaces to create additional public spaces and modernize operations and services.

Library Bookmobile Replacement

Project Cost: \$320,000

Funding Sources: State Grant and Library Impact Fee

Design and procure a replacement for the 1995 Bookmobile which has reached the end of service life. The new Bookmobile will accommodate additional service at parks and community sites.

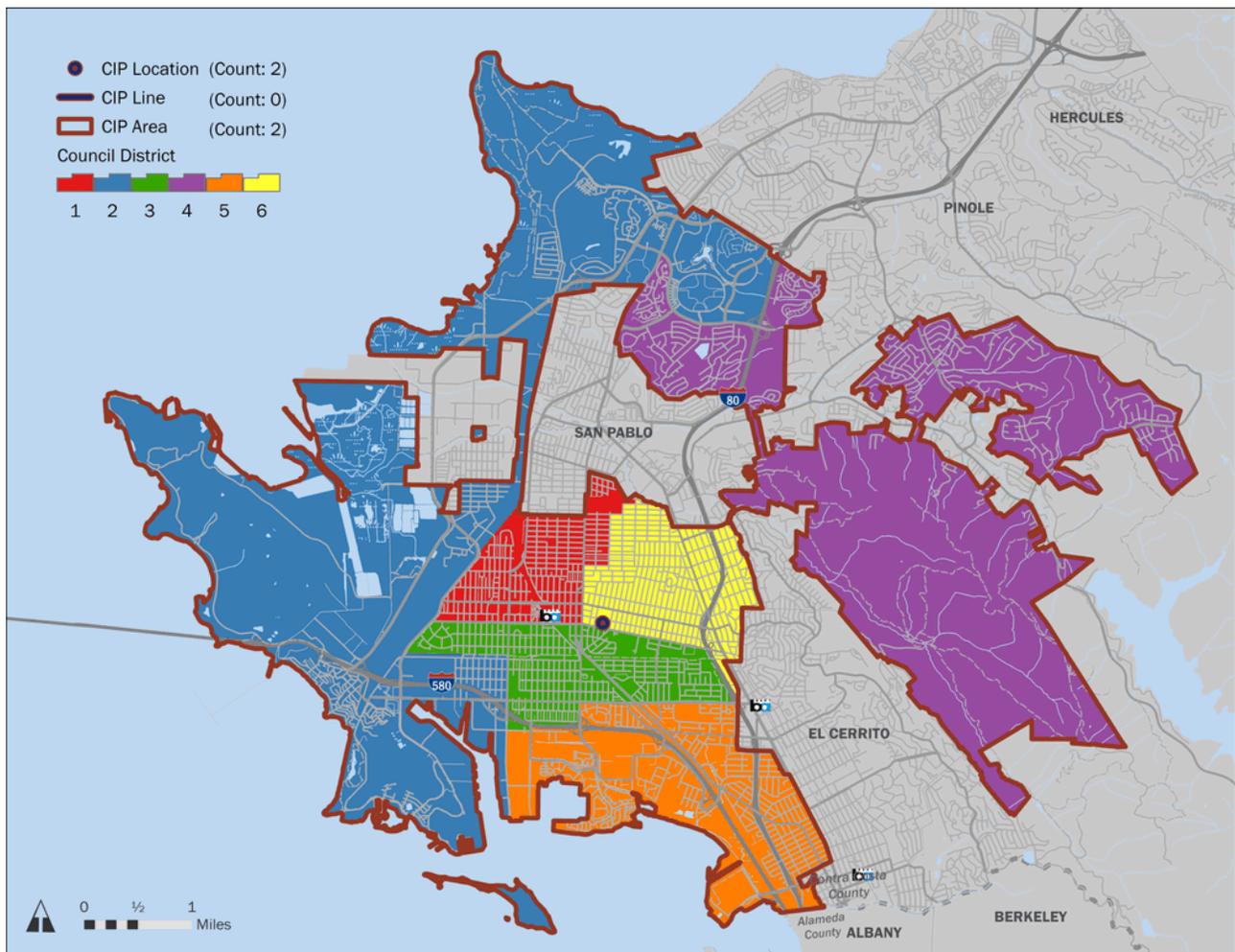
New Library Delivery Vehicle

Project Cost: \$70,000

Funding Source: General Capital

The Richmond Public Library has operated without a proper vehicle for delivery of materials between branches. The new delivery vehicle will ensure that materials can be delivered efficiently and safely to branches and planned book lockers at community sites.

Project Map



Financial Summary

Community Services Department Library CIP Overview

	FY2022-23 Adopted	FY2022-23 Actual 3/31/2023	FY2023-24 Proposed	FY2024-25 Proposed	FY2025-26 Proposed	FY2026-27 Proposed	FY2027-28 Proposed	5 Year Total
SOURCES BY FUND								
Library Grant-1005	9,947,979		9,947,979					9,947,979
ARPA-1306	4,560,490		4,560,490					4,560,490
Library Impact Fee-2117	840,000		1,204,188					1,204,188
General Capital-2001	15,000,000		15,000,000					15,000,000
TOTAL SOURCES BY FUND	30,348,469	-	30,712,657	-	-	-	-	30,712,657
USES BY PROJECT								
Bookmobile - New	320,000		320,000					320,000
Courtyard Enclosure - Main Library			364,188					364,188
Delivery Van - New	70,000		70,000					70,000
Main Library Remodel	29,958,469		29,958,469					29,958,469
TOTAL USES BY PROJECT	30,348,469	-	30,712,657	-	-	-	-	30,712,657
USES BY FUND								
Library Grant-1005	9,947,979		9,947,979					9,947,979
ARPA-1306	4,560,490		4,560,490					4,560,490
Library Impact Fee-2117	840,000		1,204,188					1,204,188
General Capital-2001	15,000,000		15,000,000					15,000,000
TOTAL USES BY FUND	30,348,469	-	30,712,657	-	-	-	-	30,712,657

FY2023-24 to FY2027-28 Capital Improvement Plan



Bookmobile - New



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$320,000

Project Location

City-wide

Description

Custom vehicle for outreach to schools and community sites.

Project Information

Project ID	24G09
Staff Time	
Planning & Design	
Construction	
Equipment	\$320,000
Contingency/Other	
Estimated Start Date	11/01/2022
Estimated Completion Date	05/31/2024



Status

Design - reviewing proposed chassis, determining power.

Justification

The current Library Bookmobile entered service in 1995 and has been removed from service as its diesel engine prevents registration renewal. In addition, the current bookmobile's size and design present challenges to the service. The Library has secured a \$250,000 grant from the California State Library for the design and procurement of a replacement vehicle.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1005 - Library Grant		\$250,000					\$250,000
2117 - Library Impact Fee		\$70,000					\$70,000
Total		\$320,000					\$320,000



Courtyard Enclosure - Main Library



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$364,188

Project Location

325 Civic Center Plaza, Richmond, CA 94804

Description

Construct wrought-iron style fencing atop or inside of existing low brick wall; double gate with crash bar for exit. Project is expected to be completed with renovation of Main Library.

Project Information

Project ID	N/A
Staff Time	
Planning & Design	
Construction	
Equipment	\$364,188
Contingency/Other	
Estimated Start Date	
Estimated Completion Date	XX/XX/XXXX



Status

Planning - staff is working on a proposal.

Justification

The Library Courtyard is a contributing historic element of the design of the Main Library. Uncontrolled access to the Courtyard has led to ongoing issues with misuse of the space and high maintenance needs, including the regular removal of biowaste. Further, the design of the Courtyard has blind corners that pose risks for staff safety when arriving at and leaving the Main Library.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2117 - Library Impact Fee		\$364,188					\$364,188
Total		\$364,188					\$364,188



Delivery Van - New



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$70,000

Project Location

N/A

Description

Purchase new van.

Project Information

Project ID	N/A
Staff Time	
Planning & Design	
Construction	
Equipment	\$70,000
Contingency/Other	
Estimated Start Date	07/01/2023
Estimated Completion Date	02/28/2024



Status

Equipment - purchase and enter service

Justification

The Richmond Public Library delivers held material, both local and interlibrary loan, between the three branches of the Library system. The continued use of a Prius poses extreme ergonomic risks to staff loading and unloading delivery bins. A van will alleviate this ergonomic risk and will further support deliveries to planned book lockers or kiosks at additional community sites.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
2117 - Library Impact Fee		\$70,000					\$70,000
Total		\$70,000					\$70,000



Main Library Remodel



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$29,958,469

Project Location

325 Civic Center Plaza, Richmond, CA 94804

Description

The project includes seismic upgrades and renovation of the building, ADA accessibility improvements to existing facilities, repair or replacement of building systems, and various interior and exterior upgrades to create a modern facility while preserving the historical elements of the building.

Project Information

Project ID	AR231
Staff Time	
Planning & Design	
Construction	\$ 29,958,469
Equipment	
Contingency/Other	
Estimated Start Date	07/01/2023
Estimated Completion Date	02/28/2026



Status

Planning - staff is working on assembling a project team.

Justification

The Richmond Main Library, built in 1948, is in need of modernization and upgrades to improve the building systems and meet the changing needs of the community.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1005 - Library Fund		\$9,697,979					\$9,697,979
1306 - ARPA		\$4,560,490					\$4,560,490
2001 - General Capital		\$15,000,000					\$15,000,000
2117 - Library Impact		\$700,000					\$700,000
Total		\$29,958,469					\$29,958,469



Economic Development

Mission

To develop, construct, maintain, and operate the City-owned port facilities to obtain the maximum financial benefit to the City of Richmond; comply with government mandates including health, safety, environmental, and security; improve operational efficiency; and fulfill contractual obligations.

Overview

The Port of Richmond manages five marine terminal facilities that encompass approximately 200 acres. Each facility reaches various stages of its service life and requires maintenance and/or upgrade.

The main objective of this Capital Improvement Plan (CIP) is to establish and implement a long-term investment plan for infrastructure improvements, and development and maintenance of port facilities.

The Port used the following evaluation criteria for its projects to be included in the CIP:

- Financial Benefit to the City
- Government Mandates
- Health/Safety/Security
- Improve Operational Efficiency
- Environmental Stewardship
- Contractual Obligation



Plan Highlights:

Point Potrero Marine Terminal (PPMT) General Upgrades

Project Cost: \$630,000

Funding Source: Port

This includes repairs and upgrades to pavement, electrical, water, sewer, storm drain, and related infrastructure. PPMT requires regular upgrades to infrastructure within the terminal. This updates these systems with modern infrastructure to continue operations.

Processing Building Window Repair

Project Cost: \$350,000

Funding Source: Port

The processing building is leased to a port tenant and has windows that were installed during World War II. This project will replace the window putty that has deteriorated, allowing glazing to be damaged during heavy winds.

Riggers Loft Painting

Project Cost: \$285,000

Funding Sources: Port

This project will re-paint the Riggers Loft Building that was originally rehabilitated in 2011. The metal building is subject to corrosion in the marine environment and requires regular maintenance to maintain the historic building that serves as the Port's office and tenant leasable space.

Terminal 4 Wharf Removal

Project Cost: \$6,650M

Funding Source: Port and Grant

This project will remove the wharf, warehouse, and piles to restore the Point Molate Shoreline. This project will allow for eelgrass to expand along the shoreline, improving water quality and enhancing the marine habitat.

Terminal 7 & 8 Electrification

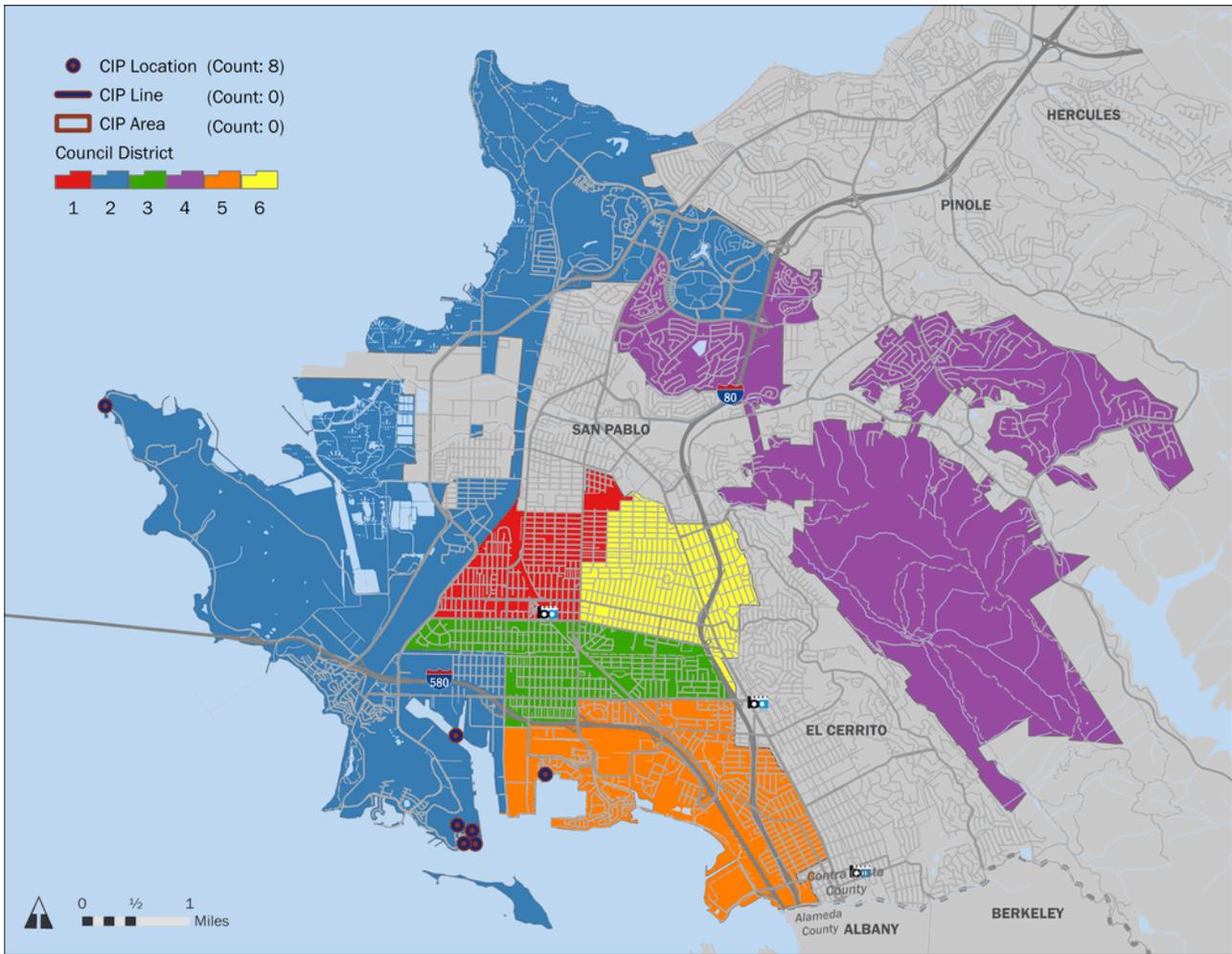
Project Cost: \$1.7M

Funding Source: Port

Install shore power system consistent with the requirements of the California Air Resources Board. This project will install electrical substations, conduits, conductors, and plug-in equipment at the PPMT berth.



Project Map



Financial Summary

Economic Development Department Port CIP Overview

	FY2022-23 Adopted	FY2022-23 Actual 3/31/2023	FY2023-24 Proposed	FY2024-25 Proposed	FY2025-26 Proposed	FY2026-27 Proposed	FY2027-28 Proposed	5 Year Total
SOURCES BY FUND								
Outside Grant-1006			3,602,815					3,602,815
Port Operations CIP Division-4001	1,100,000	417,771	5,575,000	-	-	-	-	5,575,000
Marina-4005	929,161	4,319	924,842					924,842
TOTAL SOURCES BY FUND	2,029,161	422,090	10,102,657	-	-	-	-	10,102,657
USES BY PROJECT								
Area FM CAP	929,161	4,319	924,842					924,842
Point Potrero Marine Terminal Environmental Compliance	100,000							-
Point Potrero Marine Terminal (PPMT) Gen Process Building Window Repair		54,000	630,000					630,000
Riggers Loft Painting			350,000					350,000
Terminal 4 Wharf Removal		309,771	6,102,815					6,102,815
Terminals 7 and 8 Dredging			65,000					65,000
Terminals 7 & 8 Electrification	750,000		1,700,000					1,700,000
Yacht Entrance Harbour Dredging			45,000					45,000
Point Potrero Marine Terminal General Upgrades	250,000	54,000						-
TOTAL USES BY PROJECT	2,029,161	422,090	10,102,657	-	-	-	-	10,102,657
USES BY FUND								
Outside Grant-1006	-	-	3,602,815	-	-	-	-	3,602,815
Port Operations CIP Division-4001	1,100,000	417,771	5,575,000	-	-	-	-	5,575,000
Marina Fund-4005	929,161	4,319	924,842	-	-	-	-	924,842
TOTAL USES BY FUND	2,029,161	422,090	10,102,657	-	-	-	-	10,102,657

FY2023-24 to FY2027-28 Capital Improvement Plan



AREA FM CAP



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$941,836

Project Location

1340 Marina Way South, Richmond, CA

Description

Asphalt cap over contaminated site. Meet state regulator Department of Toxic Substances Control (DTSC) requirements to clear and cap the former WWII shipbuilding contaminated site owned by the City of Richmond.

Project Information

Project ID	23011
Staff Time	
Planning & Design	
Construction	\$924,842
Equipment	
Contingency/Other	
Estimated Start Date	09/1/2023
Estimated Completion Date	12/31/2023



Status

Public Works Director, Assistant Public Works Director, Staff and Engineering and Environmental consultants toured site in early 2023 to review Grading Plan. Project waiting on State of California Department of Toxic Substances Control (DTSC) Staff to provide final comments design. Enhanced site security perimeter fencing contract will continue through next fiscal year.

Justification

State of CA DTSC required. Project effort to meet state regulatory guidelines on managing and capping the site. Assists the City in protecting public health and City exposure to State fines.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4005 - Marina	\$16,994	\$924,842					\$941,836
Total	\$16,994	\$924,842					\$941,836



PPMT General Upgrades



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$1,385,000

Project Location

Point Potrero Marine Terminal, Richmond, CA

Description

This includes repairs and upgrades to pavement, electrical, water, sewer, storm drain, HVAC, submeters and related infrastructure. Point Potrero Marine Terminal requires regular upgrades to infrastructure within the terminal. This updates these systems with modern infrastructure to continue operations. Projects will be programmed as #36009 Electrical and Water Metering, #36011 Electrical Maintenance, #36012 Pavement Maintenance and #36014 Process Building Ventilation.

Project Information

Project ID	36011, 36012, 36009, 36014
Staff Time	
Planning & Design	
Construction	\$630,000
Equipment	
Contingency/Other	
Estimated Start Date	10/01/2023
Estimated Completion Date	04/04/2024



Status

Design and Bid/Award - Pavement and electrical are standard maintenance activities, Electrical & Watering Metering are 90% design complete, and Building Ventilation ready to bid.

Justification

Required maintenance, required actions of the tenant and necessary to maximize revenue.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4001 - Port (36009)		\$365,000					\$365,000
4001 - Port (36011)		\$60,000	\$30,000	\$35,000	\$35,000	\$40,000	\$200,000
4001 - Port (36012)		\$150,000	\$150,000	\$150,000	\$155,000	\$160,000	\$765,000
4001 - Port (36014)		\$55,000					\$55,000
Total		\$630,000	\$180,000	\$185,000	\$190,000	\$200,000	\$1,385,000



Process Building Window Repair



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$350,000

Project Location

Point Potrero Marine Terminal, Richmond, CA

Description

The processing building is leased to a Port tenant and has windows that were installed during World War II. This project will replace the window putty that has deteriorated, allowing glazing to be damaged during heavy winds.

Project Information

Project ID	36021
Staff Time	
Planning & Design	
Construction	\$350,000
Equipment	
Contingency/Other	
Estimated Start Date	08/01/2023
Estimated Completion Date	11/30/2023



Status

Bid/Award - Ready to bid the design package.

Justification

Required action of the tenant.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4001 - Port		\$350,000					\$350,000
Total		\$350,000					\$350,000



Riggers Loft Painting



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$285,000

Project Location

Point Potrero Marine Terminal, Richmond, CA

Description

This project will re-paint the Riggers Loft Building that was originally rehabilitated in 2011. The metal building is subject to corrosion in the marine environment and requires regular maintenance to maintain the historic building that serves as the Port's office and tenant leasable space.

Project Information

Project ID	36021
Staff Time	
Planning & Design	
Construction	\$285,000
Equipment	
Contingency/Other	
Estimated Start Date	09/01/2023
Estimated Completion Date	10/31/2023



Status

Design - Plans are 90% PS&E

Justification

Required maintenance activity.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4001 - Port		\$285,000					\$285,000
Total		\$285,000					\$285,000



Terminal 4 Wharf Removal



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$6,650,000

Project Location

2101 Western Drove, Richmond, CA

Description

This project will remove the wharf, warehouse, and piles to restore the Point Molate Shoreline. This project will allow for eelgrass to expand along the shoreline improving water quality and enhancing the marine habitat.

Project Information

Project ID	23021
Staff Time	
Planning & Design	
Construction	\$ 5,859,686
Equipment	
Contingency/Other	
Estimated Start Date	06/01/2023
Estimated Completion Date	11/30/2023



Status

Construction

Justification

The project is needed because the deteriorating warehouse, piles, decking, and debris of the Terminal Four Wharf currently pose a marine debris problem and a navigation hazard, and also continue to degrade and impair water and habitat quality.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
1006 - Outside Grant	\$386,113	\$3,602,815					\$3,988,928
4001 - Port		\$2,500,000					\$2,500,000
Total	\$386,113	\$6,102,815					\$6,488,928



Terminals 7 & 8 Dredging



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$65,000

Project Location

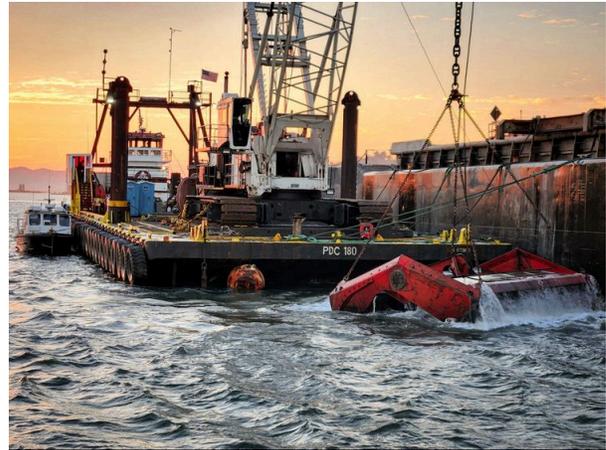
Point Potrero Marine Terminal, Richmond, CA

Description

Planning activates for berth dredging.

Project Information

Project ID	36020
Staff Time	
Planning & Design	
Construction	\$ 65,000
Equipment	
Contingency/Other	
Estimated Start Date	01/01/2024
Estimated Completion Date	06/30/2024



Status

Planning

Justification

Standard maintenance activity.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4001 - Port		\$65,000					\$65,000
Total		\$65,000					\$65,000



Terminals 7 & 8 Electrification



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$1,700,000

Project Location

Point Potrero Marine Terminal, Richmond, CA

Description

Install shore power system consistent with the requirements of the California Air Resources Board. This project will install electrical substation, conduits, conductors, and plug-in equipment at the PPMT berth.

Project Information

Project ID	36007
Staff Time	
Planning & Design	
Construction	\$1,700,000
Equipment	
Contingency/Other	
Estimated Start Date	09/01/2023
Estimated Completion Date	01/31/2024



Status

Bid/Award - Plans are complete and ready for bidding

Justification

Required by the State of California.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4001 - Port		\$696,750					\$696,750
1006 - Outside Grant		\$1,003,250					\$1,003,250
Total		\$1,700,000					\$1,700,000



Yacht Entrance Harbour Dredging



Project Description Report
FY2023-2024 through FY2027-2028

Estimated Project Cost \$45,000

Project Location

Richmond Yacht Harbour

Description

Planning activates for berth dredging.

Project Information

Project ID	36021
Staff Time	
Planning & Design	
Construction	
Equipment	
Contingency/Other	\$45,000
Estimated Start Date	01/01/2024
Estimated Completion Date	06/30/2024



Status

Planning

Justification

Required action of the tenant for standard maintenance activity.

Source of Funding

Fund	Prior Years Actual	FY2024	FY2025	FY2026	FY2027	FY2028	Total
4001 - Port		\$45,000					\$45,000
Total		\$45,000					\$45,000



APPENDIX



Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to, but not including, the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; and (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves, and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full, or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment, along with one year's committed interest computed from October 1 to October 1, is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value, or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date, and all other pertinent information concerning the bond issue.



Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from the community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems which designate a letter or a combination of letters and numerals where AAA is the highest rating, and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes, and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water, and sewer lines; easements; buildings and building improvements; and vehicles, machinery, and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal, and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in and out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours, and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.



Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery—direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted and generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts, and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Fixed Assets: Long-lived assets such as buildings, equipment, and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs, or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions, or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering



value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement of the government's financial performance, trends, and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid, or to be paid, for the use of money, including amounts payable at periodic intervals, or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties, and also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.



Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues, and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds, or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently-deposited checks included in an account's balance, but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves, and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full, because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected.



Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

