

**City of Richmond  
Annual Appropriations Limit**

**ATTACHMENT 1**

	<b>FY 2000-2001</b>	<b>FY 2001-2002</b>	<b>FY 2002-2003</b>	<b>FY 2003-2004</b>	<b>FY 2004-2005</b>	<b>Adjusted* FY2005-06</b>	<b>Adjusted* FY2006-07</b>	<b>FY2007-08</b>
<b>A.</b> Appropriations Limit (prior year)	\$174,611,398	\$184,302,245	\$202,112,702	\$203,057,878	\$210,719,318	\$220,068,378	\$234,377,374	\$246,095,305
<b>B.</b> Calculation Factors:								
1. Population Increase % (prior year)	1.0061	1.0171	1.0176	1.0143	1.0112	1.0118	1.0100	1.0113
2. Inflation Increase % (this year)	1.0491	1.0782	0.9873	1.0231	1.0328	1.0526	1.0396	1.0442
3. Total Adjustment %	1.0555	1.0966	1.0047	1.0377	1.0444	1.0650	1.0500	1.0560
<b>C.</b> Annual Adjustment Increase	\$9,690,847	\$17,810,457	\$945,176	\$7,661,441	\$9,349,060	\$14,308,996	\$11,717,931	\$13,781,204
<b>D.</b> Other Adjustments:								
Loss Responsibility (-)	-	-	-	-	-	-	-	-
Transfer to private (-)	-	-	-	-	-	-	-	-
Transfer to fees (-)	-	-	-	-	-	-	-	-
Assumed responsibility (+)	-	-	-	-	-	-	-	-
Prior year adjustments	-	-	-	-	-	-	-	(5,794,039)
<b>E.</b> Total Adjustments	\$9,690,847	\$17,810,457	\$945,176	\$7,661,441	\$9,349,060	\$14,308,996	\$11,717,931	\$7,987,165
<b>F.</b> <b>Appropriations Limit (this year)</b>	<b>\$184,302,245</b>	<b>\$202,112,702</b>	<b>\$203,057,878</b>	<b>\$210,719,318</b>	<b>\$220,068,378</b>	<b>\$234,377,374</b>	<b>\$246,095,305</b>	<b>\$254,082,470</b>

\* When the City calculated the Gann Limit for the year ended June 30, 2006, the City used the example population factor (1.5%) from the Department of Finance, rather than the actual factor (1.18%). The same error was made when calculating the Gann Limit for the year ending June 30, 2007 using the sample population factor (1.21%) rather than the actual (1.00%).

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**City of Richmond  
FY2007-08  
Revenue and Expense Summary  
by Expense Uses**

General Fund	Proposed FY2007-08										FY2006-07	Adopted Budget FY2006-07
	Capital Projects Fund	Development Services	Enterprise Fund	Special Revenue Fund	Internal Service Fund	Richmond Community RDA	Housing Authority Fund	Debt Service	All Fund Groups			
<b>40000-Revenue</b>	\$ 133,143,188	\$ 13,550,600	\$ 8,726,171	\$ 34,644,781	\$ 9,212,872	\$ 40,480,576	\$ 8,530,179	\$ 29,953,781	\$ 11,478,299	\$ 289,720,446	\$ 318,053,252	
40010-Property Taxes	\$ 33,063,746	\$ -	\$ -	\$ -	\$ 733,035	\$ -	\$ 5,076,916	\$ -	\$ -	\$ 38,873,697	\$ 41,523,086	
40200-State Taxes	\$ 8,964,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,964,800	\$ 1,800,000	
40300-Sales and Use Tax	\$ 20,361,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,361,055	\$ 16,115,775	
40400-Local Taxes	\$ 40,289,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,289,562	\$ 42,980,000	
40500-Franchise Taxes	\$ 3,687,500	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,487,500	\$ 3,354,992	
40600-Licenses	\$ 3,950,331	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,950,331	\$ 2,600,000	
40700-Permits	\$ 250,000	\$ -	\$ 3,091,894	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,341,894	\$ 3,477,837	
40800-Reviews	\$ -	\$ -	\$ 792,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 792,257	\$ 2,232,319	
40900-Fees	\$ 2,774,020	\$ 8,970,600	\$ 204,483	\$ 1,714,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,664,003	\$ 27,878,753	
41000-Fines and Forfeitures	\$ 289,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 289,000	\$ 792,420	
41100-Interest and Invest In	\$ 1,900,000	\$ -	\$ -	\$ 100,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 2,250,000	\$ 20,000	
41200-Rental and Concession	\$ 389,600	\$ -	\$ -	\$ 5,650,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,512,668	\$ 5,727,834	
41300-Lease Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,473,000	\$ -	\$ -	\$ 548,408	
41400-Charges for Services	\$ 4,338,909	\$ 4,430,000	\$ 4,591,188	\$ 15,175,582	\$ 205,000	\$ 35,463,519	\$ -	\$ -	\$ -	\$ 64,204,198	\$ 41,786,867	
41500-Public Service Charge	\$ -	\$ -	\$ 46,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,349	\$ 160,000	
41600-Public Safety Charge	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	
41700-Cable TV Charges	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,200	
41800-Public Safety Internal Service Fund Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,340,222	\$ -	\$ -	\$ -	\$ 4,340,222	\$ 5,950,045	
41900-City Attorney Revenue	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ 110,000	
42000-Grant Revenue	\$ 267,385	\$ -	\$ -	\$ 484,434	\$ 2,145,362	\$ -	\$ 599,062	\$ 3,658,813	\$ -	\$ 7,155,056	\$ 5,323,440	
43000-Proceeds:Land,Bldg,E	\$ 4,025,000	\$ -	\$ -	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,025,000	\$ 10,001,587	
44000-Contributions	\$ 10,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 199,027	
45000-Reimbursements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,395,968	\$ -	\$ 20,395,968	\$ 34,058,051	
46000-Debt Related Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	
47000-Other Revenues	\$ 8,457,279	\$ 150,000	\$ -	\$ 3,716,797	\$ 5,979,475	\$ 426,835	\$ 2,854,201	\$ 426,000	\$ 11,478,299	\$ 33,488,886	\$ 70,909,610	
Total Projected Revenue	\$ 133,143,188	\$ 13,550,600	\$ 8,726,171	\$ 34,644,781	\$ 9,212,872	\$ 40,480,576	\$ 8,530,179	\$ 29,953,781	\$ 11,478,299	\$ 289,720,446	\$ 318,053,252	
Transfer from fund balance	\$ -	\$ -	\$ 1,120,737	\$ -	\$ 978,919	\$ 1,770,945	\$ 196,386	\$ -	\$ -	\$ 4,066,987	\$ -	
<b>Total Funds Available</b>	<b>\$ 133,143,188</b>	<b>\$ 13,550,600</b>	<b>\$ 9,846,908</b>	<b>\$ 34,644,781</b>	<b>\$ 10,191,791</b>	<b>\$ 42,251,521</b>	<b>\$ 8,726,565</b>	<b>\$ 29,953,781</b>	<b>\$ 11,478,299</b>	<b>\$ 293,787,433</b>	<b>\$ 318,053,252</b>	
50000-Expenses	\$ 131,643,187	\$ 4,581,590	\$ 9,846,908	\$ 29,528,202	\$ 10,191,792	\$ 42,251,521	\$ 8,726,565	\$ 29,660,191	\$ 10,963,211	\$ 277,393,167	\$ 313,102,714	
50001-Salaries	\$ 54,554,679	\$ 1,151,035	\$ 3,559,474	\$ 2,842,989	\$ 2,129,609	\$ 7,666,190	\$ 3,825,878	\$ 77,850,806	\$ -	\$ 67,480,088	\$ -	
50114-Vacancy Savings	\$ (4,829,469)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (4,829,469)	\$ -	
50200-Benefits	\$ 33,683,016	\$ 602,080	\$ 1,870,010	\$ 1,731,959	\$ 1,050,789	\$ 4,195,869	\$ 1,902,545	\$ 1,262,539	\$ -	\$ 46,298,807	\$ 41,653,760	
51000-Operating Expenses	\$ 48,234,961	\$ 2,828,474	\$ 4,417,424	\$ 24,953,254	\$ 7,011,394	\$ 30,389,462	\$ 2,998,142	\$ 26,276,700	\$ 10,963,211	\$ 158,073,022	\$ 203,968,865	
51000-Operating Expenses Overall Budget Only	\$ -	\$ -	\$ -	\$ -	\$ 1,612,366	\$ -	\$ -	\$ -	\$ -	\$ 1,612,366	\$ 95,029	
51050-Risk Management Claims	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,162,443	\$ -	\$ -	\$ -	\$ 9,162,443	\$ -	
51100-Supplies	\$ 1,732,986	\$ 15,000	\$ 47,200	\$ 57,300	\$ 42,293	\$ 1,614,500	\$ 47,500	\$ -	\$ -	\$ 3,556,779	\$ 2,363,043	
51105-Special Dept. Expenses	\$ 1,467,379	\$ 3,000	\$ 187,595	\$ 404,836	\$ 118,489	\$ 4,914,500	\$ 42,500	\$ 15,600,000	\$ -	\$ 22,738,299	\$ 38,374,560	
51201-Membership Dues	\$ 196,347	\$ 1,000	\$ 22,485	\$ 55,125	\$ 850	\$ 5,200	\$ 58,000	\$ 14,200	\$ -	\$ 353,207	\$ 302,799	
51202-Travel and Training	\$ 571,633	\$ 2,000	\$ 120,115	\$ 69,825	\$ 40,240	\$ 157,150	\$ 66,500	\$ 44,500	\$ -	\$ 1,071,963	\$ 702,718	
51203-Mileage Reimbursement	\$ 17,575	\$ 100	\$ 700	\$ 4,975	\$ 500	\$ 3,500	\$ 1,500	\$ -	\$ -	\$ 28,850	\$ 19,261	
51300-Contractual Services	\$ 6,033,975	\$ 1,680,000	\$ 2,172,715	\$ 7,901,345	\$ 1,004,301	\$ 1,110,236	\$ 787,460	\$ 1,525,000	\$ -	\$ 22,215,032	\$ 19,082,984	
51350-Maintenance Expense	\$ 402,168	\$ 12,107	\$ 7,700	\$ 268,950	\$ 155,000	\$ 2,158,015	\$ 6,500	\$ 581,000	\$ -	\$ 3,591,440	\$ 3,955,268	
51400-Other Operating Expense	\$ 1,177,287	\$ -	\$ 55,850	\$ 74,250	\$ 3,423,178	\$ 34,500	\$ 139,500	\$ 3,200	\$ -	\$ 6,377,765	\$ 5,651,373	
51425-Building Rental - Marina City Hall	\$ 578,768	\$ 20,951	\$ 123,087	\$ 62,852	\$ -	\$ 118,328	\$ 188,558	\$ -	\$ -	\$ 1,092,544	\$ 1,540,853	
51429-Building Rental - DiCon	\$ 1,554,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,554,835	\$ -	
51475-Sister City Expenses	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000	\$ 21,000	
51500-Utilities Expenses	\$ 647,360	\$ -	\$ 4,880	\$ 850,625	\$ 30,000	\$ 2,700,000	\$ 10,575	\$ 800,000	\$ -	\$ 5,043,440	\$ 5,203,586	
51506-Utilities Expense - Marina City Hall	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000	\$ -	
51507-Direct Equipment Services	\$ 20,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	
51601-Equipment Replacement	\$ 2,001,554	\$ 16,297	\$ 29,836	\$ 128,934	\$ 3,716	\$ 146,384	\$ 6,112	\$ -	\$ -	\$ 2,332,833	\$ 2,277,200	
51604-Equipment Services	\$ 3,759,709	\$ 22,584	\$ 40,968	\$ 575,732	\$ 4,106	\$ 175,856	\$ 27,443	\$ -	\$ -	\$ 4,606,398	\$ 3,034,900	
51606-Indirect Costs	\$ -	\$ -	\$ 825,508	\$ 1,949,558	\$ 55,019	\$ -	\$ 751,096	\$ -	\$ -	\$ 4,193,734	\$ 3,998,676	
51609-Information Technology	\$ 1,738,816	\$ 40,833	\$ 85,069	\$ 74,862	\$ 91,875	\$ 170,139	\$ 142,916	\$ -	\$ -	\$ 2,344,510	\$ 2,406,825	
51611-General Liability Insurance	\$ 3,699,751	\$ 308,361	\$ 69,467	\$ 2,197,894	\$ -	\$ 266,057	\$ 266,531	\$ -	\$ -	\$ 6,778,063	\$ 5,359,119	
51612-Telecommunications	\$ 733,197	\$ 17,354	\$ 30,369	\$ 40,492	\$ 36,154	\$ 57,845	\$ 63,631	\$ -	\$ -	\$ 979,042	\$ 908,657	
51613-ISF - CAD - Dispatch Expense	\$ 2,612,288	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,612,288	\$ 3,044,742	
51614-ISF - RMS - Records Expense	\$ 182,423	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 182,423	\$ 196,956	
51615-ISF - 800 MHZ Equipment Expense	\$ 925,540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 925,540	\$ 518,824	
51616-IT-PC Support & Replace	\$ 594,418	\$ 19,596	\$ 40,826	\$ 26,128	\$ 37,559	\$ 76,751	\$ 68,587	\$ -	\$ -	\$ 863,865	\$ 783,014	
51617-IT-ERP License Fee	\$ 724,894	\$ 26,335	\$ 59,374	\$ 100,152	\$ 45,593	\$ 133,723	\$ 105,033	\$ -	\$ -	\$ 1,195,102	\$ 1,143,235	
51618-IT-GIS Usage Fee	\$ 197,176	\$ 14,185	\$ 10,805	\$ 13,312	\$ 13,635	\$ 23,659	\$ 66,820	\$ -	\$ -	\$ 339,592	\$ 325,766	
51619-ISF-Facilities Maintenance	\$ 4,784,007	\$ 11,430	\$ 68,000	\$ 242,140	\$ -	\$ 117,060	\$ 102,100	\$ -	\$ -	\$ 5,324,737	\$ 3,279,500	
51620-ISF-Utilities	\$ 1,680,300	\$ 4,790	\$ 28,220	\$ 152,760	\$ -	\$ 361,650	\$ 42,280	\$ -	\$ -	\$ 2,250,000	\$ 1,750,300	
51700-Property, Furniture and Equipment Exp	\$ 672,602	\$ -	\$ 19,500	\$ 30,000	\$ 40,000	\$ 74,250	\$ 27,000	\$ -	\$ -	\$ 863,352	\$ 731,269	
51800-Grant Expenditures	\$ 304,500	\$ -	\$ -	\$ -	\$ 66,520	\$ -	\$ -	\$ -	\$ -	\$ 371,020	\$ 204,947	
52000-Debt Service Expenditures	\$ -	\$ -	\$ -	\$ 3,240,903	\$ -	\$ 1,296,582	\$ 10,000	\$ 2,017,000	\$ 10,960,011	\$ 17,524,496	\$ 27,922,653	
53000-Capital Outlay - Equipment	\$ 377,582	\$ -	\$ 336,000	\$ 130,303	\$ 180,000	\$ 4,113,435	\$ -	\$ 2,700,000	\$ -	\$ 7,837,320	\$ 7,471,520	
53003-Depreciation Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 960,000	\$ -	\$ -	\$ -	\$ 960,000	\$ -	
53100-Capital Outlay - Other Asset	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,375,000	\$ -	\$ 1,390,000	\$ 43,075,000	
54500-Operating Transfers Out	\$ 4,280,499	\$ -	\$ 31,155	\$ -	\$ -	\$ 422,699	\$ -	\$ 150,000	\$ -	\$ 4,884,353	\$ 13,760,772	
54510-Debt Service Operating Transfers Out	\$ 4,548,391	\$ -	\$ -	\$ 6,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,848,391	\$ 3,596,516	
<b>Total Expenses</b>	<b>\$ 131,643,187</b>	<b>\$ 4,581,590</b>	<b>\$ 9,846,908</b>	<b>\$ 29,528,202</b>	<b>\$ 10,191,791</b>	<b>\$ 42,251,521</b>	<b>\$ 8,726,565</b>	<b>\$ 29,660,191</b>	<b>\$ 10,963,211</b>	<b>\$ 277,393,166</b>	<b>\$ 313,102,713</b>	
Operating Reserves	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	
<b>Operating Surplus (Deficit)</b>	<b>\$ 0</b>	<b>\$ 8,969,010</b>	<b>\$ 0</b>	<b>\$ 5,116,579</b>	<b>\$ (0)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 293,590</b>	<b>\$ 515,088</b>	<b>\$ 14,894,267</b>	<b>\$ 4,950,538</b>	

**CITY OF RICHMOND**  
**FUND BALANCE SUMMARY BY FUND GROUP**  
**ALL FUNDS**

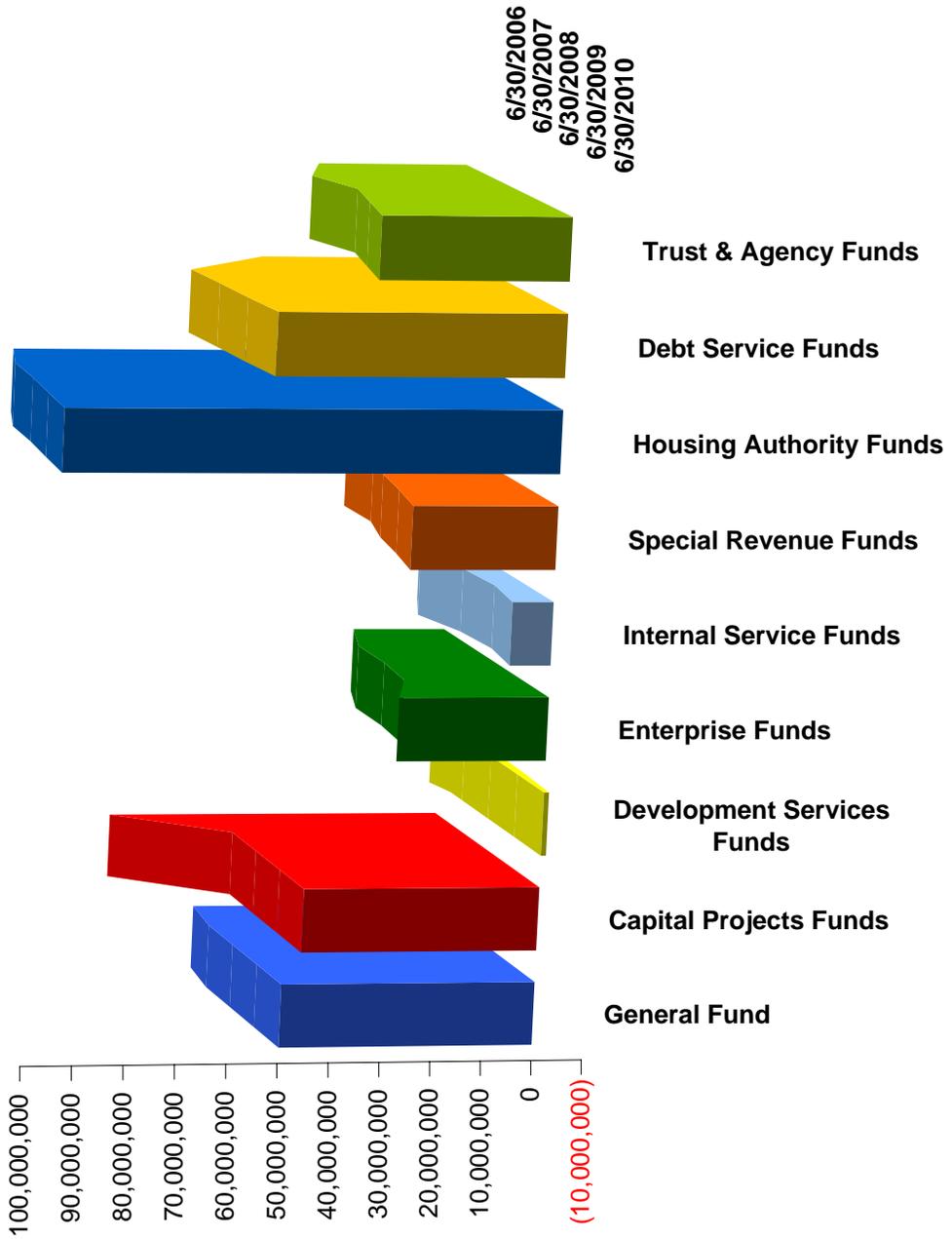
	ACTUAL FUND BALANCE 6/30/2006	REVENUE	EXPENDITURES	TRANSFER IN	TRANSFER OUT	ESTIMATED FUND BALANCE 6/30/2007
<b>GENERAL FUNDS</b>	48,231,138	110,788,075	101,404,529	361,047	8,136,738	49,838,993
<b>CAPITAL PROJECTS FUNDS</b>						
General Capital Improvement	22,081,532	1,401,495	20,817,847	8,726,610	2,965,563	8,426,227
Measure C	6,274,462	1,281,931	107,040	-	-	7,449,353
Redevelopment Agency	35,532,266	5,017,998	16,604,850	10,522,148	5,411,076	29,056,486
Other Capital Projects funds	1,959,789	96,321	1,458,863	1,471,107	1,047,225	1,021,129
Total Capital Projects Funds	<u>65,848,049</u>	<u>7,797,745</u>	<u>38,988,600</u>	<u>20,719,865</u>	<u>9,423,864</u>	<u>45,953,194</u>
<b>DEVELOPMENT SERVICES FUNDS</b>						
Cost Recovery	1,513,351	5,364,456	7,043,159	-	-	(165,352)
Engineering	-	165,165	1,318,452	-	-	(1,153,287)
Other Development Services	-	18,308	30,706	-	-	(12,398)
Total Development Services Funds	<u>1,513,351</u>	<u>5,547,929</u>	<u>8,392,317</u>	<u>-</u>	<u>-</u>	<u>(1,331,037)</u>
<b>ENTERPRISE FUNDS</b>						
Paratransit Operations	5,147	516,969	680,441	-	-	(158,325)
KCRT Cable Television	807,343	714,141	750,859	-	-	770,625
Port	(5,632,583)	5,369,218	3,513,551	1,169,452	122,226	(2,729,690)
Storm/Municipal Sewer Oper	21,399,159	14,747,789	14,977,192	4,578,060	3,248,771	22,499,045
Other Enterprise Funds	1,770,571	442,893	213,930	30,704	80,517	1,949,721
Total Enterprise Funds	<u>18,349,637</u>	<u>21,791,010</u>	<u>20,135,973</u>	<u>5,778,216</u>	<u>3,451,514</u>	<u>22,331,376</u>
<b>INTERNAL SERVICE FUNDS</b>						
Equipment Services & Repl	15,013,144	5,801,600	3,134,568	31,155	5,000,000	12,711,331
Facility Maintenance Charges	-	5,035,818	4,711,946	-	-	323,872
Information Technology/Telecom	(273,964)	5,478,491	4,343,361	-	-	861,166
Insurance Reserve	(11,315,119)	15,361,704	10,601,708	-	-	(6,555,123)
Police Telecommunications	2,348,913	4,918,826	3,871,652	-	-	3,396,087
Total Internal Service Funds	<u>5,772,974</u>	<u>36,596,439</u>	<u>26,663,235</u>	<u>31,155</u>	<u>5,000,000</u>	<u>10,737,333</u>
<b>SPECIAL REVENUE FUNDS</b>						
Community Dev Block Grants	1,867,239	2,478,009	1,983,476	-	-	2,361,772
Employment & Training	1,515,857	3,537,240	3,788,976	-	-	1,264,121
General Purpose	2,549,339	3,330,288	1,335,288	-	-	4,544,339
Maintenance	-	47	604,580	-	-	(604,533)
Parks, Recreation & Environment	5,523,563	2,236,199	852,068	-	-	6,907,694
Police and Crime Prevention	1,074,306	460,951	676,372	4,136	361,047	501,974
Redevelopment	2,433,686	1,621,292	6,283,040	690,072	722,007	(2,259,997)
State Gas Tax	6,476,488	2,057,668	168,399	-	-	8,365,757
Total Special Revenue Funds	<u>21,440,478</u>	<u>15,721,694</u>	<u>15,692,199</u>	<u>694,208</u>	<u>1,083,054</u>	<u>21,081,127</u>
<b>HOUSING AUTHORITY FUNDS</b>						
Hope VI Grant	24,327,353	2,637,351	1,858,500	-	-	25,106,204
Housing Authority Reimb	64,659,639	29,059,875	25,842,521	-	-	67,876,993
Total Housing Authority Funds	<u>88,986,992</u>	<u>31,697,226</u>	<u>27,701,021</u>	<u>-</u>	<u>-</u>	<u>92,983,197</u>

**CITY OF RICHMOND  
FUND BALANCE SUMMARY BY FUND GROUP  
ALL FUNDS**

	ACTUAL FUND BALANCE 6/30/2006	REVENUE	EXPENDITURES	TRANSFER IN	TRANSFER OUT	ESTIMATED FUND BALANCE 6/30/2007
<b>DEBT SERVICE FUNDS</b>						
General Debt Service	6,618,710	334,513	6,994,008	7,491,175	-	7,450,390
Joint Powers Financing Auth.	19,935,562	13,984,882	10,143,788	4,033,379	4,003,571	23,806,464
Redevelopment Agency	9,541,556	25,692,006 [1]	6,739,834	6,645,333	10,980,828	24,158,233
Other Debt Service Funds	4,084,680	1,062,024	-	-	1,469,437	3,677,267
Total Debt Service Funds	<u>40,180,508</u>	<u>41,073,425</u>	<u>23,877,630</u>	<u>18,169,887</u>	<u>16,453,836</u>	<u>59,092,354</u>
<b>TRUST &amp; AGENCY FUNDS</b>						
JPFA	1,575,978	78,965	963,705	1,054,921	-	1,746,159
Pension Trust funds	23,321,275	15,925,314	13,344,675	4,363,834	-	30,265,748
Special Assessment	4,802,459	3,116,325	2,289,211	98,824	1,801,063	3,927,334
Other Agency Funds	(29)	1,986	-	-	-	1,957
Total Trust & Agency Funds	<u>29,699,683</u>	<u>19,122,590</u>	<u>16,597,591</u>	<u>5,517,579</u>	<u>1,801,063</u>	<u>35,941,198</u>
<b>TOTAL ALL FUNDS</b>	<u><b>320,022,810</b></u>	<u><b>290,136,133</b></u>	<u><b>279,453,095</b></u>	<u><b>51,271,957</b></u>	<u><b>45,350,069</b></u>	<u><b>336,627,735</b></u>

**Definition of Fund Balance:** The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of over-realized or unanticipated revenues and unspent appropriations or reserves at the end of each fiscal year.

# Fund Balance Projections by Fund Group



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**CITY OF RICHMOND**  
**FUND BALANCE PROJECTIONS BY FUND GROUP**  
**ALL FUNDS**

	ACTUAL FUND BALANCE 6/30/2006	ESTIMATED FUND BALANCE 6/30/2007	ESTIMATED FUND BALANCE 6/30/2008	ESTIMATED FUND BALANCE 6/30/2009	ESTIMATED FUND BALANCE 6/30/2010
<b>GENERAL FUNDS</b>	48,231,138	49,838,993	49,838,993	49,838,993	49,838,993
<b>CAPITAL PROJECTS FUNDS</b>					
General Capital Improvement	22,081,532	8,426,227	8,426,227	8,426,227	8,426,227
Measure C	6,274,462	7,449,353	7,449,353	7,449,353	7,449,353
Redevelopment Agency	35,532,266	29,056,486	29,056,486	29,056,486	29,056,486
Other Capital Projects funds	1,959,789	1,021,129	1,117,782	1,218,266	1,322,732
Total Capital Projects Funds	<u>65,848,049</u>	<u>45,953,194</u>	<u>46,049,847</u>	<u>46,150,331</u>	<u>46,254,797</u>
<b>DEVELOPMENT SERVICES FUNDS</b>					
Cost Recovery	1,513,351	(165,352)	(687,840)	(438,124)	237,091
Engineering	-	(1,153,287)	(1,153,287)	(1,153,287)	(1,153,287)
Other Development Services	-	(12,398)	(25,599)	(39,650)	(54,602)
Total Development Services Funds	<u>1,513,351</u>	<u>(1,331,037)</u>	<u>(1,866,726)</u>	<u>(1,631,061)</u>	<u>(970,798)</u>
<b>ENTERPRISE FUNDS</b>					
Paratransit Operations	5,147	(158,325)	(797,663)	(1,476,714)	(2,196,670)
KCRT Cable Television	807,343	770,625	690,347	614,262	582,580
Port	(5,632,583)	(2,729,690)	(2,515,941)	(1,399,074)	3,115,047
Storm/Municipal Sewer Oper	21,399,159	22,499,045	22,715,734	23,289,848	25,359,986
Other Enterprise Funds	1,770,571	1,949,721	2,133,092	2,320,706	2,512,577
Total Enterprise Funds	<u>18,349,637</u>	<u>22,331,376</u>	<u>22,225,569</u>	<u>23,349,028</u>	<u>29,373,520</u>
<b>INTERNAL SERVICE FUNDS</b>					
Equipment Services & Repl	15,013,144	12,711,331	10,236,100	7,576,447	7,576,447
Facility Maintenance Charges	-	323,872	323,872	323,872	323,872
Information Technology/Telecom	(273,964)	861,166	818,823	796,113	794,017
Insurance Reserve	(11,315,119)	(6,555,123)	(6,555,123)	(6,555,123)	(6,555,123)
Police Telecommunications	2,348,913	3,396,087	2,533,559	4,208,626	5,922,471
Total Internal Service Funds	<u>5,772,974</u>	<u>10,737,333</u>	<u>7,357,231</u>	<u>6,349,935</u>	<u>8,061,684</u>
<b>SPECIAL REVENUE FUNDS</b>					
Community Dev Block Grants	1,867,239	2,361,772	2,856,251	3,349,682	3,840,983
Employment & Training	1,515,857	1,264,121	309,121	328,622	538,715
General Purpose	2,549,339	4,544,339	6,605,787	8,735,672	10,936,031
Maintenance	-	(604,533)	(1,239,293)	(1,905,791)	(2,605,614)
Parks, Recreation & Environment	5,523,563	6,907,694	8,338,670	9,817,938	11,346,983
Police and Crime Prevention	1,074,306	501,974	(103,626)	(744,343)	(1,422,126)
Redevelopment	2,433,686	(2,259,997)	1,395,831	2,237,540	3,068,026
State Gas Tax	6,476,488	8,365,757	6,033,818	4,286,771	2,725,662
Total Special Revenue Funds	<u>21,440,478</u>	<u>21,081,127</u>	<u>24,196,559</u>	<u>26,106,091</u>	<u>28,428,660</u>
<b>HOUSING AUTHORITY FUNDS</b>					
Hope VI Grant	24,327,353	25,106,204	25,116,250	25,126,497	25,136,949
Housing Authority Reimb	64,659,639	67,876,993	68,768,361	70,186,444	71,510,822
Total Housing Authority Funds	<u>88,986,992</u>	<u>92,983,197</u>	<u>93,884,611</u>	<u>95,312,941</u>	<u>96,647,771</u>

**CITY OF RICHMOND  
FUND BALANCE PROJECTIONS BY FUND GROUP  
ALL FUNDS**

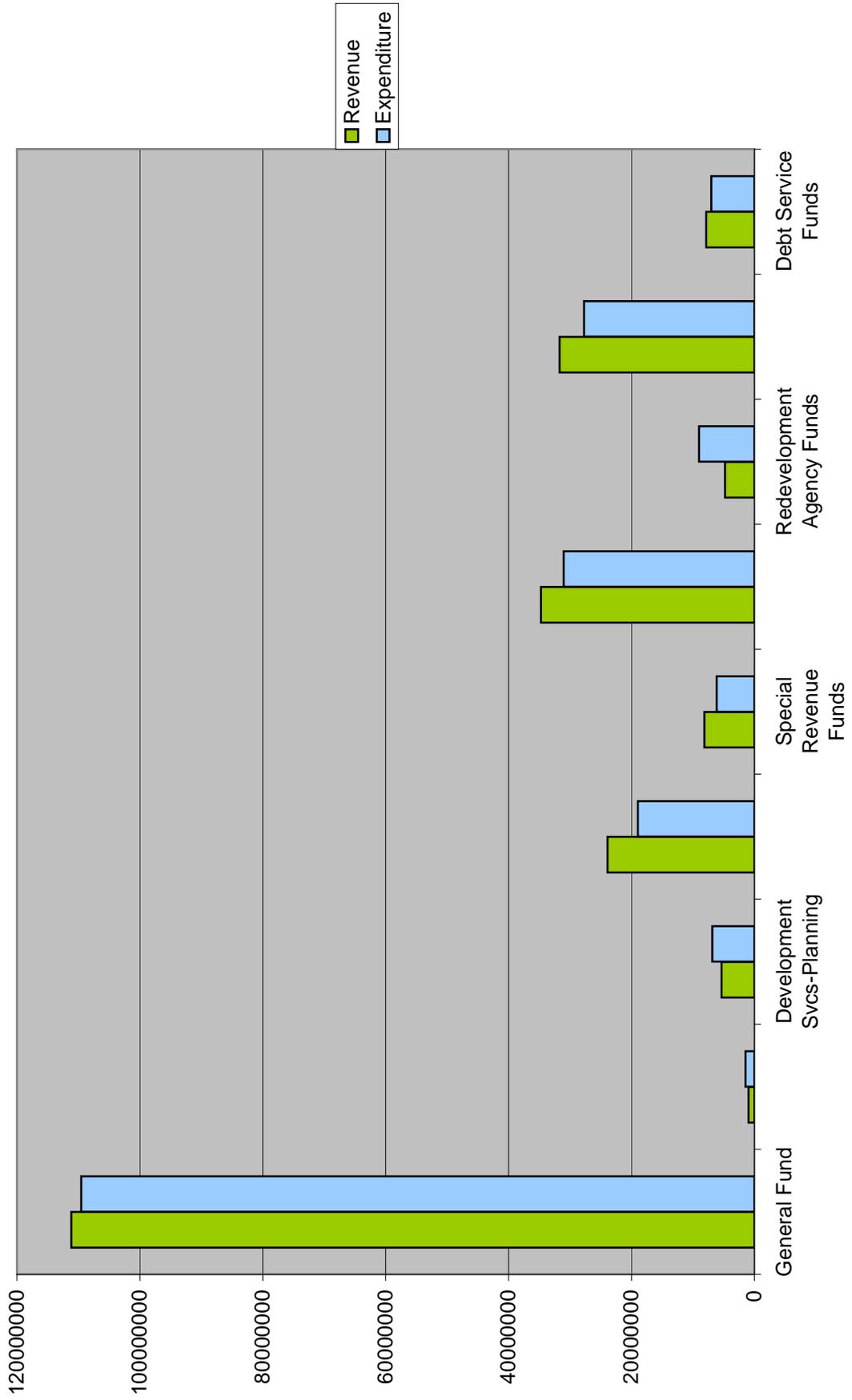
	<b>ACTUAL FUND BALANCE 6/30/2006</b>	<b>ESTIMATED FUND BALANCE 6/30/2007</b>	<b>ESTIMATED FUND BALANCE 6/30/2008</b>	<b>ESTIMATED FUND BALANCE 6/30/2009</b>	<b>ESTIMATED FUND BALANCE 6/30/2010</b>
<b>DEBT SERVICE FUNDS</b>					
General Debt Service	6,618,710	7,450,390	6,933,103	6,649,921	6,005,746
Joint Powers Financing Auth.	19,935,562	23,806,464	23,806,464	23,806,464	23,806,464
Redevelopment Agency	9,541,556	24,158,233	24,187,733	24,217,233	24,246,733
Other Debt Service Funds	<u>4,084,680</u>	<u>3,677,267</u>	<u>3,238,863</u>	<u>2,767,494</u>	<u>2,261,069</u>
Total Debt Service Funds	<u>40,180,508</u>	<u>59,092,354</u>	<u>58,166,163</u>	<u>57,441,112</u>	<u>56,320,012</u>
<b>TRUST &amp; AGENCY FUNDS</b>					
JPFA	1,575,978	1,746,159	1,913,511	2,077,438	2,237,297
Pension Trust funds	23,321,275	30,265,748	25,922,950	28,261,413	30,632,368
Special Assessment	4,802,459	3,927,334	3,893,325	3,838,499	3,761,051
Other Agency Funds	<u>(29)</u>	<u>1,957</u>	<u>169,308</u>	<u>333,234</u>	<u>493,092</u>
Total Trust & Agency Funds	<u>29,699,683</u>	<u>35,941,198</u>	<u>31,899,094</u>	<u>34,510,584</u>	<u>37,123,808</u>
<b>TOTAL ALL FUNDS</b>	<u><b>320,022,810</b></u>	<u><b>336,627,735</b></u>	<u><b>331,751,341</b></u>	<u><b>337,427,954</b></u>	<u><b>351,078,447</b></u>

**ECONOMIC ANALYSIS AND REVENUE ASSUMPTIONS**

The City uses many resources to forecast recurring revenues and expenditures. These tools allow for multiple variables to be considered in the development of forecasts, such as the San Francisco-Oakland-San Jose Consumer Price Index average of 3.1% (2007); an assumption of a 5% annual increase in property tax revenues; an estimated 4% increase in non-property tax revenues; and an estimated increase in annual expenditures of 5%. - based on average annual salary increases of 4% for each projected year.

The City has maintained a conservative approach in its forecasts notwithstanding that most measures of the State's economy including unemployment, inflation, and retail sales are projected to improve in 2008 along with the national economy.

# FY 2006/07 Revenue & Expenditure Actuals - Operating Funds



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**CITY OF RICHMOND  
BUDGET SUMMARY  
OPERATING FUNDS - REVENUE COMPARISON**

	ACTUALS FY 2005/06	ADJUSTED BUDGET FY 2006/07	ACTUALS FY 2006/07	ADOPTED BUDGET FY 2007/08
<b>GENERAL FUNDS</b>				
1000 - General Fund	119,292,429	125,198,817	111,153,541	133,143,187
<b>CAPITAL PROJECTS FUNDS</b>				
4051 General Purpose CIP	2,772,943	3,898,859	956,120	4,580,000
Other CIP Funds	-	-	- [3]	8,970,600
Total Capital Projects Funds	<u>2,772,943</u>	<u>3,898,859</u>	<u>956,120</u>	<u>13,550,600</u>
<b>DEVELOPMENT SERVICES FUNDS</b>				
*2651 - Development Svcs-Planning [1]	18,132,314	11,606,902	5,364,456	8,726,171
<b>ENTERPRISE FUNDS</b>				
2051 - Paratransit	1,817,292	1,297,433	516,969	729,434
5001 - KCRT	957,424	853,200	714,141	885,000
5051 - Storm Sewer	3,246,678	1,685,389	2,983,522	5,034,797
5101 - Wastewater Operations	33,253,535	20,882,439	12,952,022	15,380,482
5151 - Port of Richmond	6,203,569	12,318,234	6,727,563	12,615,068
Other Enterprise Funds	-	-	-	-
Total Enterprise Funds	<u>45,478,498</u>	<u>37,036,695</u>	<u>23,894,217</u>	<u>34,644,781</u>
<b>SPECIAL REVENUE FUNDS</b>				
2019 - Library Fines	127,568	237,420	32,182	-
2020 - Pt Molate Sec & Mtce	3,017,736	3,817,414	3,278,790	4,000,000
2022 - Public Arts	100,111	250,000	-	-
2023 - LEAP Grants	-	208,503	93,306	80,000
2025 - Library Grants	-	38,000	106,337	59,000
2101 - Golf Tournament	45,229	-	800	-
2102 - Kids First	347,296	727,739	995,700	-
2103 - USTA Tennis Center	8,555	-	137	-
2251 - Employment & Training	7,116,380	3,081,962	3,537,240	4,000,185
2307 - State Asset Forfeiture	23,186	-	37,145	-
2325 - Police Asset Forfeiture	370,578	-	39,207	188,153
2351 - Hilltop Maintenance	-	1,328,899	47	885,534
Other Special Revenue Funds	-	-	-	-
Total Special Revenue Funds	<u>11,156,639</u>	<u>9,689,937</u>	<u>8,120,891</u>	<u>9,212,872</u>
<b>INTERNAL SERVICE FUNDS</b>				
6003 - Information Technology	3,998,922	4,307,729	4,673,491	5,085,683
6004 - Equipment Services	5,198,281	5,486,800	5,612,343	7,189,231
6006 - Telecomm	750,172	783,850	805,000	863,868
6007 - Records Management	338,980	322,066	-	-
6008 - Computer Assisted Dispatch	3,665,668	4,765,428	-	-
6009 - Police Telecommunications	3,659,101	862,551	3,245,109	4,767,057
6010 - Facilities Maintenance	-	6,380,456	5,035,818	7,574,737
*6020 - Insurance Reserve [2]	73,398,987	15,357,103	15,361,704	15,000,000
Other Internal Service Funds	-	-	-	-
Total Internal Service Funds	<u>91,010,111</u>	<u>38,265,983</u>	<u>34,733,465</u>	<u>40,480,576</u>

**CITY OF RICHMOND  
BUDGET SUMMARY  
OPERATING FUNDS - REVENUE COMPARISON**

	ACTUALS FY 2005/06	ADJUSTED BUDGET FY 2006/07	ACTUALS FY 2006/07	ADOPTED BUDGET FY 2007/08
<b>RICHMOND COMMUNITY REDEVELOPMENT AGENCY</b>				
2201 - Comm Dev Block Grant	2,635,078	-	1,827,990	522,591
2202 - Home Invest Part Program	990,804	-	650,003	76,471
2204 - Housing	4,636,209	19,373,160	920,929	2,854,201
2452 - Redevelopment Agency	2,748,096	47,430,840 [4]	1,389,895	5,076,916
Other Redevelopment Agency Funds	-	-	-	-
Total Redevelopment Agency Funds	<u>11,010,187</u>	<u>66,804,000</u>	<u>4,788,817</u>	<u>8,530,179</u>
<b>HOUSING AUTHORITY FUNDS</b>				
2007 - Hope VI Grant	9,360,376	5,200,000	2,637,351	-
9001 - Housing Authority	<u>38,070,968</u>	<u>29,042,281</u>	<u>29,059,875</u>	<u>29,953,781</u>
Total Housing Authority Funds	<u>47,431,344</u>	<u>34,242,281</u>	<u>31,697,226</u>	<u>29,953,781</u>
<b>DEBT SERVICE FUNDS</b>				
3001 - Hilltop Assoc Debt	150,041	125,000	131,557	131,068
3002 - 23rd Street Grade Sepr	440,527	424,156	311,502	468,186
3003 - Cal Trans Homes	40,867	40,398	39,789	40,398
3004 - Banc One Capital Lease	519,452	-	28,599	-
3005 - Pension Obligation Debt	3,587,946	3,443,742	3,443,610	3,298,607
3006 - Rev Rfdy Bds Ser 95A	984,821	1,088,913	818,924	1,088,914
3007 - GF Series 2001A Debt	1,686,167	1,824,875	2,332,130	1,829,075
3008 - Viron Energy Debt Service	515,869	508,010	409,484	1,016,017
3009 - 2005 Taxable POB	121,628,816	2,451,867	310,093	3,008,007
Other Debt Service Funds	-	128,476	-	598,027
Total Debt Service Funds	<u>129,554,506</u>	<u>10,035,437</u>	<u>7,825,688</u>	<u>11,478,299</u>
<b>TOTAL ALL FUNDS</b>	<u><b>475,838,971</b></u>	<u><b>336,778,911</b></u>	<u><b>228,534,421</b></u>	<u><b>289,720,446</b></u>

Footnotes:

- [1] Development funds 2601 & 2602 were merged to fund 2651 in FY 05/06. For reporting consistency all funds activity will be aggregated and reported as fund 2651.
- [2] Insurance Reserve funds 6001 & 6051 were merged to fund 6020 in FY 06/07. For reporting consistency all funds activity will be aggregated and reported as fund 6020.
- [3] Developer Fee revenues related to Capital Improvement Projects reported here were adopted as part of the operating budget. Operating revenues will be reduced during mid-year adjustments. At this time, expenditures (and revenues) related to these funds are reported with the CIP Budget.
- [4] Fund 2452 FY 06/07 budget includes redevelopment capital improvement projects.

**Definition of Fund Balance:** The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of over-realized or unanticipated revenues and unspent appropriations or reserves at the end of each fiscal year.

**CITY OF RICHMOND  
BUDGET SUMMARY  
OPERATING FUNDS - EXPENDITURE COMPARISON**

	ACTUALS FY 2005/06	ADJUSTED BUDGET FY 2006/07	ACTUALS FY 2006/07	ADOPTED BUDGET FY 2007/08
<b>GENERAL FUNDS</b>				
1000 - General Fund	116,727,369	123,959,657	109,541,267	131,643,187
<b>CAPITAL PROJECTS FUNDS</b>				
4051 General Purpose CIP	1,764,526	2,033,084	1,432,958	4,581,590
<b>DEVELOPMENT SERVICES FUNDS</b>				
*2651 - Development Svcs-Planning	[1] 16,737,066	11,459,060	6,861,533	9,846,908
<b>ENTERPRISE FUNDS</b>				
2051 - Paratransit	1,185,151	1,282,850	680,441	1,329,393
5001 - KCRT	739,047	831,954	750,859	881,207
5051 - Storm Sewer	4,509,728	1,631,303	3,304,169	3,569,925
5101 - Wastewater Operations	60,870,634	20,864,724	11,471,760	11,651,055
5151 - Port of Richmond	40,719,586	11,892,388	2,759,518	11,762,935
Other Enterprise Funds	-	-	-	333,687
Total Enterprise Funds	<u>108,024,146</u>	<u>36,503,219</u>	<u>18,966,747</u>	<u>29,528,202</u>
<b>SPECIAL REVENUE FUNDS</b>				
2019 - Library Fines	177,706	22,420	-	100,000
2020 - Pt Molate Sec & Mtce	737,907	3,817,414	1,304,014	4,317,875
2022 - Public Arts	595	-	-	-
2023 - LEAP Grants	-	207,728	142,324	80,456
2025 - Library Grants	-	38,000	-	105,000
2101 - Golf Tournament	-	-	-	67,914
2102 - Kids First	1,183,438	727,739	233,032	-
2103 - USTA Tennis Center	15,212	-	2,837	4,980
2251 - Employment & Training	4,759,950	3,081,962	3,788,976	3,635,712
2307 - State Asset Forfeiture	-	-	-	166,940
2325 - Police Asset Forfeiture	108,371	-	67,135	188,153
2351 - Hilltop Maintenance	-	1,328,766	604,580	840,636
Other Special Revenue Funds	-	-	-	684,125
Total Special Revenue Funds	<u>6,983,179</u>	<u>9,224,029</u>	<u>6,142,898</u>	<u>10,191,791</u>
<b>INTERNAL SERVICE FUNDS</b>				
6003 - Information Technology	4,930,267	4,091,095	4,024,333	4,753,948
6004 - Equipment Services	3,141,008	5,003,791	8,134,568	8,469,020
6006 - Telecomm	589,565	903,373	319,028	854,343
6007 - Records Management	338,980	301,970	-	-
6008 - Computer Assisted Dispatch	3,679,806	4,233,349	-	-
6009 - Police Telecommunications	1,310,187	862,551	3,261,516	4,885,782
6010 - Facilities Maintenance	-	6,380,453	4,711,946	7,267,639
*6020 - Insurance Reserve	[2] 72,286,469	15,345,105	10,601,708	15,151,724
Other Internal Service Funds	-	-	-	869,065
Total Internal Service Funds	<u>86,276,282</u>	<u>37,121,687</u>	<u>31,053,099</u>	<u>42,251,521</u>

**CITY OF RICHMOND  
BUDGET SUMMARY  
OPERATING FUNDS - EXPENDITURE COMPARISON**

	ACTUALS FY 2005/06	ADJUSTED BUDGET FY 2006/07	ACTUALS FY 2006/07	ADOPTED BUDGET FY 2007/08
<b>RICHMOND COMMUNITY REDEVELOPMENT AGENCY</b>				
2201 - Comm Dev Block Grant	2,738,370	613,908	1,563,312	477,014
2202 - Home Invest Part Program	854,626	29,030	420,164	86,897
2204 - Housing	3,557,721	2,090,204	2,603,206	2,828,526
2452 - Redevelopment Agency	3,012,199	45,875,535 [3]	4,401,841	4,857,423
Other Redevelopment Agency Funds	-	-	-	476,705
Total Redevelopment Agency Funds	<u>10,162,916</u>	<u>48,608,677</u>	<u>8,988,523</u>	<u>8,726,565</u>
<b>HOUSING AUTHORITY FUNDS</b>				
2007 - Hope VI Grant	833,159	5,146,378	1,858,500	-
9001 - Housing Authority	30,399,859	29,004,285	25,842,521	29,660,191
Total Housing Authority Funds	<u>31,233,018</u>	<u>34,150,663</u>	<u>27,701,021</u>	<u>29,660,191</u>
<b>DEBT SERVICE FUNDS</b>				
3001 - Hilltop Assoc Debt	168,611	130,096	130,942	131,068
3002 - 23rd Street Grade Sepr	438,409	424,156	413,456	468,186
3003 - Cal Trans Homes	40,397	40,398	39,207	40,398
3004 - Banc One Capital Lease	507,834	-	-	-
3005 - Pension Obligation Debt	3,587,734	3,446,942	850,217	3,298,607
3006 - Rev Rfdy Bds Ser 95A	1,125,502	1,088,914	1,094,867	1,088,914
3007 - GF Series 2001A Debt	1,681,436	1,824,875	2,325,261	1,829,075
3008 - Viron Energy Debt Service	508,008	508,010	508,008	508,008
3009 - 2005 Taxable POB	115,340,130	2,450,771	1,632,050	3,000,928
Other Debt Service Funds	-	128,476	-	598,027
Total Debt Service Funds	<u>123,398,061</u>	<u>10,042,638</u>	<u>6,994,008</u>	<u>10,963,211</u>
<b>TOTAL ALL FUNDS</b>	<u><b>501,306,563</b></u>	<u><b>313,102,714</b></u>	<u><b>217,682,054</b></u>	<u><b>277,393,166</b></u>

Footnotes:

[1] Development funds 2601 & 2602 were merged to fund 2651 in FY 05/06. For reporting consistency all funds activity will be aggregated and reported as fund 2651.

[2] Insurance Reserve funds 6001 & 6051 were merged to fund 6020 in FY 06/07. For reporting consistency all funds activity will be aggregated and reported as fund 6020.

[3] Fund 2452 FY 06/07 budget includes redevelopment capital improvement projects.

**Definition of Fund Balance:** The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of over-realized or unanticipated revenues and unspent appropriations or reserves at the end of each fiscal year.

**GENERAL FUND MULTI-YEAR FORECASTING MODEL**

Subject to Revision and Changing Events, \$1,000,000s

FY 2004/05 Actual FY 2005/06 Actual FY 2006/07 Estimated FY 2007/08 Forecast FY 2008/09 Forecast FY 2009/10 Forecast FY 2010/11 Forecast FY 2011/12 Forecast

**REVENUES, general fund**

Revenues, recurring													
Property Taxes, Net	\$ 25.7	\$ 28.3	\$ 31.8	\$ 33.1	\$ 34.7	\$ 36.5	\$ 38.3	\$ 40.2					
Utility User Taxes	\$ 29.7	\$ 30.2	\$ 29.1	\$ 30.7	\$ 32.2	\$ 33.9	\$ 35.6	\$ 37.3					
Sales Taxes, Net	\$ 20.3	\$ 25.4	\$ 19.0	\$ 20.4	\$ 21.2	\$ 22.1	\$ 23.0	\$ 24.0					
Property Transfer Tax	\$ 10.6	\$ 10.7	\$ 8.7	\$ 8.7	\$ 9.1	\$ 9.6	\$ 10.1	\$ 10.6					
Motor Vehicle Fees, Net	\$ 5.6	\$ 7.6	\$ 8.6	\$ 9.0	\$ 9.3	\$ 9.7	\$ 10.1	\$ 10.5					
Licenses & Permits	\$ 2.8	\$ 2.8	\$ 2.7	\$ 4.2	\$ 4.4	\$ 4.5	\$ 4.7	\$ 4.9					
All Other Recurring Revenues	\$ 3.4	\$ 1.6	\$ 14.0	\$ 16.4	\$ 17.0	\$ 17.6	\$ 18.2	\$ 19.0					
<b>NEW RECURRING REVENUE SOURCE NEEDED</b>													
<b>Revenues, recurring subtotal</b>	<b>\$ 98.1</b>	<b>\$ 106.6</b>	<b>\$ 114.0</b>	<b>\$ 122.5</b>	<b>\$ 130.5</b>	<b>\$ 140.3</b>	<b>\$ 149.3</b>	<b>\$ 158.7</b>					

**Revenues, one-time**

Pt. Molate/Upstream Payments	\$ 1.0	\$ 2.0	\$ 3.0	\$ 4.0	\$ 5.0	\$ 5.0	\$ 2.0	\$ 2.0
Prior Year Surplus Carry Over				\$ 4.7	\$ 3.9	\$ 3.2	\$ 2.4	\$ 1.7
One-time revenues	\$	0.9						
<b>Revenues, one-time subtotal</b>	<b>\$ 1.0</b>	<b>\$ 2.9</b>	<b>\$ 3.0</b>	<b>\$ 8.7</b>	<b>\$ 8.9</b>	<b>\$ 8.2</b>	<b>\$ 4.4</b>	<b>\$ 3.7</b>

**REVENUES subtotal**

	\$ 99.1	\$ 109.5	\$ 117.0	\$ 131.2	\$ 139.4	\$ 148.5	\$ 153.7	\$ 162.4
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**TRANSFERS IN, general fund**

<b>Other Transfers in</b>	\$ 0.8	\$ 3.5	\$-	\$-	\$-	\$-	\$-	\$-
Initiate charges to Port for City Services			\$ 4.0	\$ 1.6	\$ 0.8	\$ 1.0	\$ 1.0	\$ 1.0
Benefits Stabilization Funds	\$ 4.6	\$ 8.6	\$ 4.6	\$ 5.0	\$ 6.4	\$ 4.6	\$ 5.0	\$ 5.2
Pension Tax Override								
<b>TRANSFERS IN subtotal</b>	<b>\$ 5.4</b>	<b>\$ 12.1</b>	<b>\$ 8.6</b>	<b>\$ 6.6</b>	<b>\$ 7.1</b>	<b>\$ 9.1</b>	<b>\$ 9.8</b>	<b>\$ 10.0</b>

**REVENUES & TRANSFERS IN, Total**

	\$ 104.5	\$ 121.6	\$ 125.6	\$ 137.9	\$ 146.5	\$ 157.6	\$ 163.5	\$ 172.4
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**GENERAL FUND MULTI-YEAR FORECASTING MODEL**

Subject to Revision and Changing Events, \$1,000,000s

FY 2004/05 Actual FY 2005/06 Actual FY 2006/07 Estimated FY 2007/08 Forecast FY 2008/09 Forecast FY 2009/10 Forecast FY 2010/11 Forecast FY 2011/12 Forecast

**EXPENDITURES, general fund**

Salaries	\$ 39.2	\$ 42.0	\$ 48.4	\$ 54.0	\$ 56.7	\$ 59.6	\$ 62.6	\$ 65.7
Employee Benefits	\$ 27.5	\$ 30.6	\$ 30.4	\$ 33.9	\$ 35.9	\$ 38.0	\$ 40.3	\$ 42.8
Operating Expenditures	\$ 12.3	\$ 21.1	\$ 33.7	\$ 39.5	\$ 40.7	\$ 41.9	\$ 43.2	\$ 44.5
On-going Operating Expenses	\$ 79.0	\$ 93.7	\$ 112.5	\$ 127.4	\$ 133.3	\$ 139.5	\$ 146.1	\$ 153.0

Elimination of rent at 1401 Marina Way So. \$ (0.9) \$ (0.9) \$ (0.9)

**EXPENDITURES subtotal**

	\$ 79.0	\$ 93.7	\$ 112.5	\$ 127.4	\$ 133.3	\$ 138.6	\$ 145.2	\$ 152.1
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Police Rental Costs (DiCon site)  
Additional 37 Police Officers

	\$	\$ 0.9	\$ 1.6	\$ 1.6	\$ 1.6	\$ 1.7	\$ 1.7	\$ 1.8
		\$	\$ -	\$	\$ 1.8	\$ 3.8	\$ 6.0	\$ 7.8

**EXPENDITURES total**

	\$ 79.0	\$ 93.7	\$ 113.4	\$ 129.0	\$ 136.7	\$ 144.1	\$ 152.9	\$ 161.7
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**TRANSFERS OUT, general fund**

Operating Transfers Out  
Pt. Molate transfer for Maint/1-time  
Debt Service Transfers Out  
Operating Reserve

	\$ 12.3	\$ 16.6	\$ 4.5	\$ 0.3	\$ 0.4	\$ 0.4	\$ 0.4	\$ 0.5
	\$ 1.0	\$ 2.0	\$ 3.0	\$ 4.0	\$ 5.0	\$ 5.0	\$ 2.0	\$ 2.0
	\$ 5.4	\$ 4.6	\$ 4.7	\$ 3.1	\$ 3.0	\$ 6.5	\$ 6.6	\$ 6.6
	\$ 18.7	\$ 23.2	\$ 12.2	\$ 8.9	\$ 9.9	\$ 13.4	\$ 10.5	\$ 10.6

**TRANSFERS, subtotal**

**EXPENDITURES & TRANSFERS**

**OUT, Total**

	\$ 97.7	\$ 116.9	\$ 125.6	\$ 137.9	\$ 146.6	\$ 157.5	\$ 163.4	\$ 172.3
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## City of Richmond Multi-Year Comparative Position Listing

Department	Actual 2003-2004	Actual 2004-2005	Adopted Budget 2005-2006	Adopted Budget 2006-2007	Adopted Budget 2007-2008
<b>OFFICE OF THE MAYOR</b>					
Mayor	1.0	1.0	1.0	1.0	1.0
Assistant Administrative Analyst	1.0	1.0	1.0	1.0	
Senior Assistant to the Mayor					1.0
Assistant to the Mayor	1.0	1.0	1.0	1.0	1.0
Office Specialist - Kids First! After School Program			1.0	1.0	
Administrative trainee - Kids First! After School Prog.			1.0	1.0	
<b>Total Full-Time Equivalents (FTEs)</b>	<b>3.0</b>	<b>3.0</b>	<b>5.0</b>	<b>5.0</b>	<b>3.0</b>
<b>CITY COUNCIL</b>					
Staff Assistant to the City Council	1.0	1.0	1.0	1.0	1.0
<b>Total Full-Time Equivalents (FTEs)</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>
<b>CITY CLERK</b>					
City Clerk	1.0	1.0	1.0	1.0	1.0
City Clerk Technician					1.0
Deputy City Clerk	2.0	2.0	2.0	2.0	2.0
Deputy City Clerk Assistant	1.0	1.0	1.0		
Office Assistant II				1.0	
<b>Total Full-Time Equivalents (FTEs)</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>
<b>CITY MANAGER</b>					
Administrative Chief			1.0	1.0	1.0
Administrative Secretary	1.0	1.0			
Administrative Student Intern	1.0		1.0	1.0	1.0
Agenda Coordinator RMEA		1.0			
Assistant City Manager	1.0				
City Manager	1.0	1.0	1.0	1.0	1.0
Community Affairs Coordinator					1.0
Community Services Technician					1.0
Executive Assistant to the City Manager					1.0
Management Analyst	1.0	1.0	1.0	1.0	1.0
Neighborhood Safety Director					1.0
Office Assistant II	1.0			1.0	1.0
Project Manager I			1.0	1.0	
Secretary to the City Manager	1.0	1.0	1.0	1.0	
Utility Worker I				1.0	
Violence Prevention Coordinator				1.0	
<b>Total Full-Time Equivalents (FTEs)</b>	<b>7.0</b>	<b>5.0</b>	<b>6.0</b>	<b>9.0</b>	<b>9.0</b>
<b>CITY ATTORNEY</b>					
Administrative Secretary	2.0	1.0	0.7		
Assistant City Attorney	5.0	3.0	3.0	3.0	3.0
City Attorney	1.0	1.0	1.0	1.0	1.0
City Prosecutor				1.0	1.0
Interim City Attorney		1.0	0.3		
Law Office Supervisor			0.3	1.0	1.0
Legal Assistant	2.0	2.0	1.7	1.0	
Legal Secretary			0.3	1.0	1.0
Senior Assistant City Attorney			0.7	1.0	1.0
<b>Total Full-Time Equivalents (FTEs)</b>	<b>10.0</b>	<b>8.0</b>	<b>8.0</b>	<b>9.0</b>	<b>8.0</b>
<b>POLICE COMMISSION</b>					
Administrative Secretary	1.0	1.0	1.0	1.0	1.0
Investigative & Appeals Officer	1.0	1.0	1.0		
Project Manager III					0.5
<b>Total Full-Time Equivalents (FTEs)</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>1.0</b>	<b>1.5</b>

## City of Richmond Multi-Year Comparative Position Listing

Department	Actual 2003-2004	Actual 2004-2005	Adopted Budget 2005-2006	Adopted Budget 2006-2007	Adopted Budget 2007-2008
<b>FINANCE DEPARTMENT</b>					
Accountant I/II	10.0	9.0	9.0	8.0	5.0
Accounting Assistant II	3.0	4.0	3.0	3.0	2.0
Accounting Manager		1.0	2.0	2.0	2.0
Administrative Secretary	1.0	1.0	1.0	1.0	
Administrative Aide	2.0				1.0
Audit Assistant II			1.0		
Auditor I/II			2.0		
Budget Administrator			1.0	1.0	1.0
Budget Analyst I/II			3.0	3.0	5.0
Business License Specialist	1.0	1.0	1.0	1.0	1.0
Buyer I/II			2.0	2.0	2.0
Capital Project Budget Analyst		1.0	1.0	1.0	
Chief Accountant	1.0			1.0	1.0
Collections Specialist					
Contracts & Grants Administrator					
Debt Analyst I					1.0
Deputy Director of Finance & Budget	1.0	1.0	1.0	1.0	1.0
Executive Secretary					1.0
Finance Director	1.0		1.0	1.0	1.0
Financial Services Administrator	1.0	1.0			
Grants Manager				1.0	
Internal Auditor			1.0		
Investment Analyst				1.0	1.0
Lead Payroll Coordinator					1.0
Office Assistant II	1.0	1.0	1.0	1.0	
Payroll Coordinator	2.0	2.0	1.0	1.0	1.0
Payroll Supervisor			1.0	1.0	
Procurement Analyst	1.0				
Project Manager I					1.0
Purchasing Manager	1.0				
Revenue Collection Manager	1.0	1.0	1.0	1.0	1.0
Senior Accountant	4.0	2.0	2.0	3.0	3.0
Senior Accounting Assistant	2.0	2.0	2.0	2.0	3.0
Senior Budget Analyst			1.0		1.0
Senior Buyer			1.0	1.0	1.0
<b>Total Full-Time Equivalents (FTEs)</b>	<b>33.0</b>	<b>27.0</b>	<b>39.1</b>	<b>37.0</b>	<b>37.0</b>
<b>HUMAN RESOURCES</b>					
Administrative Analyst					1.0
Administrative Secretary	2.0	2.0	2.0	2.0	1.0
Benefits Analyst	1.0				
Claims Assistant	2.0				
Executive Secretary					1.0
Employee Benefits Analyst				1.0	1.0
Human Resources Mgt. Director	1.0	1.0	1.0	1.0	1.0
Human Resources Personnel Officer			1.0	1.0	1.0
Human Resources Technician I	1.0	1.0	1.0		
Human Resources Technician II	2.0	1.0	1.0	1.0	1.0
Human Resources Technician III	1.0	1.0	1.0	2.0	2.0
Labor Relations Manager			0.3	1.0	1.0
Liability Adjuster	1.0				
Personnel Analyst I		1.0	1.0	1.0	
Personnel Analyst II	1.0	1.0	1.0	2.0	1.0
Personnel Manager		1.0			
Principal Personnel Analyst	2.0		1.0	1.0	2.0
Risk Manager	1.0	1.0	1.0	1.0	1.0
Senior Employee Benefits Analyst					1.0
Senior Personnel Analyst	1.0	1.0	1.0	1.0	1.0
Senior WC Claims Examiner	2.0	1.0	1.0	1.0	
Workforce Relations Officer	1.0	1.0	0.7		
<b>Total Full-Time Equivalents (FTEs)</b>	<b>19.0</b>	<b>13.0</b>	<b>14.0</b>	<b>16.0</b>	<b>16.0</b>

## City of Richmond Multi-Year Comparative Position Listing

Department	Actual 2003-2004	Actual 2004-2005	Adopted Budget 2005-2006	Adopted Budget 2006-2007	Adopted Budget 2007-2008
<b>INFORMATION TECHNOLOGY</b>					
Acting Information Technology Program Director	1.0	1.0			
Administrative Aide			1.0		
Business Systems Analyst I/II			1.0	1.0	1.0
Business Systems Manager	1.0	1.0	1.0	1.0	1.0
CATV Production Coordinator	1.0				
CATV Programming Coordinator		1.0	1.0	1.0	1.0
Data Processing & Application Manager			1.0		
Duplicating/Mail Assistant	2.0	2.0	2.0	2.0	2.0
Engineering Coordinator	2.0	1.0	1.0	1.0	1.0
GIS Administrator	1.0	1.0	1.0	1.0	1.0
Information Technology Assistant				1.0	
Information Technology Director				1.0	1.0
Microcomputer Support Specialist II	2.0	1.0			
Microcomputer Support Specialist Trainer	2.0	1.0	1.0	1.0	1.0
Network & Systems Engineer	1.0	1.0	1.0	1.0	
Network & Systems Manager	1.0				1.0
Network & Systems Specialist I/II	1.0		1.0	3.0	3.0
Office Specialist	1.0	1.0	1.0	1.0	1.0
Operations Administrator					1.0
Production Assistant	4.0	2.0	2.0	2.0	2.0
Programmer Analyst I	1.0	1.0	1.0	1.0	
Programmer Analyst II	1.0				1.0
Senior Duplicating/Mail Assistant					1.0
Senior Production Assistant	1.0	1.0	1.0	1.0	1.0
Senior Programmer Analyst	1.0	2.0	1.0	1.0	1.0
Technology Systems Manager	1.0				
Telecom/Security/Radio Specialist					
Telephone Radio Specialist	2.0	2.0	2.0	2.0	2.0
Web Coordinator	1.0				
<b>Total Full-Time Equivalents (FTEs)</b>	<b>28.0</b>	<b>19.0</b>	<b>20.0</b>	<b>22.0</b>	<b>23.0</b>

## City of Richmond Multi-Year Comparative Position Listing

Department	Actual 2003-2004	Actual 2004-2005	Adopted Budget 2005-2006	Adopted Budget 2006-2007	Adopted Budget 2007-2008
<b>POLICE DEPARTMENT</b>					
<b>SWORN</b>					
Deputy Chief				2.0	2.0
Police Captain	3.0	3.0	3.0	4.0	5.0
Police Chief	1.0	1.0	1.0	1.0	1.0
Police Lieutenant	7.0	7.0	13.0	12.0	10.0
Police Officer	148.0	128.0	133.0	124.0	125.0
Police Officer Trainee	3.0	2.0	3.0	10.0	10.0
Police Sergeant	23.0	22.0	26.0	26.0	26.0
Asst. Chief of Police	1.0				
<b>Sub-total Sworn</b>	<b>186.0</b>	<b>163.0</b>	<b>179.0</b>	<b>179.0</b>	<b>179.0</b>
<b>NON-SWORN</b>					
Accountant II	1.0	1.0	1.0	2.0	2.0
Administrative Aide (PT)			0.5	1.0	0.0
Administrative Secretary	1.0	1.0	2.0	2.0	2.0
Administrative Student Intern			1.0		1.0
Assistant Police Property Technician			2.0		
Asst. Property Technician	2.0	2.0	2.0	2.0	2.0
Building Inspector				1.0	1.0
Cadet	2.0	1.0	8.0	5.5	5.0
Code Enforcement Manager				1.0	1.0
Code Enforcement Officer I					2.0
Code Enforcement Officer II		5.0	5.0	8.0	7.0
Communications Dispatcher I	11.0	9.0	15.0	15.0	14.0
Communications Dispatcher II	16.0	17.0	13.0	13.0	14.0
Communications Manager	1.0		1.0	1.0	1.0
Communications Shift Supervisor	3.0	4.0	4.0	4.0	4.0
Crime Analysis Assistant	1.0	1.0	1.0	1.0	1.0
Crime Analyst	1.0	1.0	1.0	1.0	1.0
Emergency Services Manager		1.0			
Employment Program Manager			1.0	1.0	1.0
Jailer	4.0	4.0	5.0	6.0	6.0
Learner Coordinator			2.0	1.0	2.0
Network and Systems Specialist I		0.5	1.5	2.0	1.0
Network and Systems Specialist II					1.0
Office Aide			2.0	2.0	2.0
Office Assistant I			1.0	1.0	1.0
Office Assistant II	3.0		2.0	2.0	2.0
Office Specialist	1.0	1.0			
Officer-PAL	1.0				
PAL Educational Director			1.0	1.0	1.0
Parking Enforcement Representative	1.0	1.0	1.0	1.0	2.0
Payroll Specialist			1.0	1.0	1.0
Police Property Technician	1.0	1.0	1.0	1.0	1.0
Police Records Specialist			11.0	11.0	12.0
Police Records Supervisor	1.0	0.5			1.0
Police Report Transcriber	6.0			9.0	9.0
Project Manager I					1.0
PT Office Aides	2.0				
Public Safety Technology Manager					1.0
Records Specialist	11.0	11.0			
School Crossing Guard	14.0	11.0	11.0	11.0	11.0
Secretary	3.0	3.0	3.0	3.0	2.0
Senior Accountant	1.0	1.0	1.0	1.0	1.0
Supervising Office Assistant					1.0
Systems Administrator			0.5	1.0	1.0
Youth Services Program Assistant			1.0	1.0	1.0
<b>Sub-total Non-Sworn</b>	<b>88.0</b>	<b>77.0</b>	<b>102.5</b>	<b>113.5</b>	<b>120.0</b>
<b>Total Full-Time Equivalents (FTEs)</b>	<b>274.0</b>	<b>240.0</b>	<b>281.5</b>	<b>292.5</b>	<b>299.0</b>

## City of Richmond Multi-Year Comparative Position Listing

Department	Actual 2003-2004	Actual 2004-2005	Adopted Budget 2005-2006	Adopted Budget 2006-2007	Adopted Budget 2007-2008
<b>FIRE DEPARTMENT</b>					
Administrative Aide				1.0	2.0
Administrative Secretary	1.0	1.0	1.0	1.0	1.0
Fire Chief	1.0	1.0	1.0	1.0	1.0
Office Specialist	3.0	3.0	2.0	2.0	2.0
Battalion Chief	4.0	4.0	4.0	4.0	4.0
Deputy Chief	1.0	1.0	1.0	1.0	1.0
Fire Captain	24.0	18.0	22.0	24.0	24.0
Fire Engineer	24.0	19.0	22.0	24.0	24.0
Fire Fighter	43.0	34.5	37.0	40.0	40.0
Deputy Fire Marshall	1.0	1.0	1.0	1.0	1.0
Fire Inspector I	2.0		1.0		
Fire Inspector II	2.0	3.5	3.0	3.0	3.0
Fire Marshall	1.0	1.0	1.0	1.0	1.0
Emergency Services Manager	1.0		1.0	1.0	1.0
<b>Total Full-Time Equivalents (FTEs)</b>	<b>108.0</b>	<b>87.0</b>	<b>97.0</b>	<b>104.0</b>	<b>105.0</b>
<b>PUBLIC WORKS</b>					
Administrative Secretary	1.0	1.0	1.0		2.0
Administrative Aide				0.0	2.0
Assistant to the Parks Superintendent	1.0	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	1.0	1.0	1.0	1.0	1.0
Carpenter	3.0	2.0	3.0	3.0	3.0
Combo Equipment Mechanic	6.0	6.0	6.0	6.0	6.0
Combo Equipment Mechanic Leadworker	1.0	1.0	1.0	1.0	1.0
Combo Welder	1.0		1.0	1.0	1.0
Construction & Maintenance Supervisor	1.0	1.0	1.0	3.0	3.0
Custodial Supervisor					1.0
Deputy Director			1.0		
Electrical Supervisor	1.0	1.0	1.0	1.0	1.0
Electrician	5.0	5.0	6.0	6.0	6.0
Equipment Mechanic	3.0	3.0	3.0	3.0	5.0
Equipment Operator	5.0	5.0	5.0	7.0	10.0
Equipment Parts Specialist	1.0	1.0	1.0	1.0	1.0
Equipment Supervisor	1.0	1.0	1.0		1.0
Gardener	4.0	4.0	4.0	5.0	6.0
Gardener/Groundskeeper	11.0	11.0	11.0	16.0	17.0
Maintenance Leadworker	5.0	4.0	5.0	5.0	7.0
Maintenance Utility Worker	4.0	5.0	4.0	4.0	4.0
Maintenance Worker I	1.0		9.0	9.0	13.0
Maintenance Worker II	8.0	9.0	13.0	12.0	15.0
Office Assistant II			2.0	2.0	1.0
Office Specialist	2.0	2.0	2.0	2.0	1.0
Operations Administrator			1.0	1.0	1.0
Painter	3.0	2.0	3.0	3.0	3.0
Paratransit Assistant			2.0	2.0	1.0
Paratransit Coordinator	1.0	1.0	1.0	1.0	1.0
Paratransit Driver	10.0	10.0	10.0	10.0	9.0
Paratransit Driver Leadworker			1.0	1.0	1.0
Parking Enforcement Representative			1.0	2.0	2.0
Parks Construction & Maintenance Worker	7.0	7.0	7.0	9.0	9.0
Parks Equipment Specialist					1.0
Parks Supervisor	1.0	1.0	1.0	3.0	5.0
Public Works Administrative Manager				1.0	1.0
Public Works O&M Director			1.0	1.0	1.0
Secretary	1.0	1.0	1.5	1.5	
Stationery Engineer	4.0	3.0	4.0	4.0	4.0
Stationery Engineer Supervisor			1.0	1.0	1.0
Storekeeper	1.0	1.0	1.0	1.0	
Superintendent				4.0	4.0
Supervising Office Assistant			0.5	0.5	
Tree Leadworker	1.0	1.0	1.0	1.0	1.0
Utility Leadworker	2.0	1.0	1.0	1.0	1.0
Utility Worker I	8.0	5.0	10.0	10.0	11.0
Utility Worker II	1.0	3.0	3.0	3.0	3.0
<b>Total Full-Time Equivalents (FTEs)</b>	<b>106.0</b>	<b>100.0</b>	<b>134.0</b>	<b>150.0</b>	<b>167.0</b>

## City of Richmond Multi-Year Comparative Position Listing

Department	Actual 2003-2004	Actual 2004-2005	Adopted Budget 2005-2006	Adopted Budget 2006-2007	Adopted Budget 2007-2008
<b>ENGINEERING &amp; WASTEWATER</b>					
Administrative Secretary	1.0	1.0	1.0		
Assistant City Engineer	1.0	1.0			
Assistant City Manager	0.5	0.5			
Assistant Civil Engineer					1.0
Assistant Engineer				2.0	3.0
Assistant Public Works Inspector	2.0			2.0	4.0
Associate Civil Engineer	1.0		1.0	2.0	2.0
CIP Manager					1.0
City Engineer	1.0	1.0	1.0	1.0	1.0
Collection System Leadworker	1.0	1.0			
Engineering Aide					
Environmental Manager				1.0	1.0
Industrial Waste Inspector	4.0	4.0	4.0	4.0	5.0
Junior Engineer	1.0				
Maintenance Supervisor	1.0	1.0			
Management Analyst					1.0
Office Assistant I				1.0	
Office Assistant II		1.0	1.0	1.0	1.0
Operations Administrator				1.0	1.0
Secretary	1.0				
Senior Civil Engineer	2.0	2.0	1.0	3.0	4.0
Senior Industrial Waste Inspector	1.0	1.0	1.0	2.0	2.0
Senior Public Works Inspector	1.0				
Sewer Maintenance Worker II	5.0	5.0			
Stationary Engineer	1.0				
Traffic Engineer				1.0	
Treatment Plant Maintenance Mechanic		2.0			
Wastewater Maintenance Supervisor	1.0				
<b>Total Full-Time Equivalents (FTEs)</b>	<b>25.5</b>	<b>20.5</b>	<b>10.0</b>	<b>21.0</b>	<b>27.0</b>
<b>PLANNING</b>					
Acting Assistant City Manager	0.1	0.1			
Administrative Secretary		1.0	1.0	1.0	1.0
Administrative Student Intern	1.0				
Assistant Planner			1.0		
Associate Planner	5.0	6.0	5.0	6.0	4.0
Graphic Illustrator	1.0				
Office Assistant II					1.0
Office Specialist	2.0	1.0	1.0	1.0	1.0
Planning & Building Services Director	1.0	1.0	1.0	1.0	1.0
Planning Technician II	2.0	2.0	2.0	2.0	2.0
Principal Planner	2.0	2.0	2.0	2.0	2.0
Project Manager II					1.0
Senior Planner	3.0	3.0	3.0	3.0	5.0
<b>Total Full-Time Equivalents (FTEs)</b>	<b>17.1</b>	<b>16.1</b>	<b>16.0</b>	<b>16.0</b>	<b>18.0</b>
<b>BUILDING REGULATIONS</b>					
Acting Assistant City Manager	0.1	0.1			
Associate Civil Engineer	2.0	2.0	1.0	2.0	1.0
Building Inspector	4.0	4.0	3.0	5.0	4.0
Building Inspector Supervisor	2.0	2.0	2.0	2.0	3.0
Building Official					1.0
Chief Building Official/Project Manager III	1.0	1.0	1.0	1.0	
Office Assistant II	2.0	2.0	2.0	2.0	2.0
Operations Administrator					1.0
Permit Technician I	1.0	1.0	1.0	1.0	1.0
Permit Technician II	3.0	3.0	3.0	3.0	3.0
Plan Checking Engineer	1.0	1.0	2.0	3.0	2.0
Senior Building Inspector	1.0	1.0	4.0	6.0	6.0
Senior Programmer Analyst		1.0	1.0	0.0	1.0
Supervising Office Assistant	1.0	1.0	1.0	1.0	1.0
<b>Total Full-Time Equivalents (FTEs)</b>	<b>18.1</b>	<b>19.1</b>	<b>21.0</b>	<b>26.0</b>	<b>26.0</b>

## City of Richmond Multi-Year Comparative Position Listing

Department	Actual 2003-2004	Actual 2004-2005	Adopted Budget 2005-2006	Adopted Budget 2006-2007	Adopted Budget 2007-2008
<b>LIBRARY</b>					
Administrative Librarian	2.0	2.0	2.0	2.0	2.0
Administrative Manager					0.5
Administrative Secretary	1.0	1.0	1.0	1.0	1.0
Administrative Student Intern			1.0		
Arts & Culture Manager	1.0	1.0	1.0	1.0	1.0
Book Mobile Driver Library Assistant	1.0	1.0	1.0	1.0	1.0
Budget Analyst II					0.5
Family Literacy Specialist	1.0	2.0	1.0	1.0	1.0
Head of Reference				1.0	1.0
Learner Coordinator			1.0	1.0	1.0
Learning Center Manager II	1.0	1.0	1.0		
Librarian I/II	17.0	10.0	10.0	12.3	12.3
Library Aide					
Library & Community Services Director	1.0	1.0	1.0	1.0	1.0
Library Access Services Manager	2.0	2.0	2.0	2.0	2.0
Library Assistant II	16.0	7.0	8.0	9.5	9.5
Library Information Systems Support Technician	1.0	1.0	1.0	1.0	1.0
Library Page I/II (PT)			3.5	2.8	2.8
Literacy Program Manager	1.0			1.0	1.0
Literacy Supervisor				1.0	1.0
Office Aide (PT)			0.4	0.4	0.9
Office Specialist	1.0				
Office Assistant II					1.7
Public Services Support Library Aide			3.4	1.3	1.3
Senior Library Assistant	3.0	2.0	2.0	2.0	2.0
Volunteer Tutor/Learner Coordinator	1.0	1.0	1.0	1.0	1.0
<b>Total Full-Time Equivalents (FTEs)</b>	<b>50.0</b>	<b>32.0</b>	<b>41.3</b>	<b>43.3</b>	<b>46.5</b>
<b>RECREATION DEPARTMENT</b>					
Accountant II					
Administrative Manager				1.0	0.5
Administrative Secretary	1.0	1.0	1.0	1.0	1.0
Aquatic Assistant	1.6	1.6			
Aquatic Instructor	1.6	1.6	0.5		
Aquatic Lifeguard	8.8	4.0	3.0	10.5	10.5
Aquatics Specialist	2.0	2.0		1.0	1.0
Auditorium Aide				3.2	3.2
Budget Analyst II				1.0	0.5
Community Services Program Manager	3.0	3.0	2.0	4.0	4.0
Office Aide	3.2	3.2	0.5		
Office Assistant II	4.0	3.0	1.0	3.0	3.0
Recreation Director					1.0
Recreation & Parks Director	1.0	1.0			
Recreation Program Coordinator	13.0	13.0	12.0	17.0	17.0
Recreation Program Leader	17.6	1.6	9.0	16.5	16.5
Recreation Program Specialist	13.0	12.0	5.1	9.7	9.7
Recreation Supervisor				2.0	2.0
Secretary	2.0	2.0			
Senior Life Guard	0.8	0.8			
<b>Total Full-Time Equivalents (FTEs)</b>	<b>72.6</b>	<b>49.8</b>	<b>34.1</b>	<b>69.9</b>	<b>69.9</b>

## City of Richmond Multi-Year Comparative Position Listing

Department	Actual 2003-2004	Actual 2004-2005	Adopted Budget 2005-2006	Adopted Budget 2006-2007	Adopted Budget 2007-2008
<b>RICHMOND COMMUNITY REDEVELOPMENT AGENCY (RCRA)</b>					
Admin. Services Manager	1.0	1.0	1.0	1.0	1.0
Administrative Aide					1.0
Administrative Secretary	1.0	2.0	2.0	2.0	2.0
Analyst	1.0				
Assistant City Attorney		1.0	1.0	1.0	
Asst. Comm. Dev. Program Mgr.	1.0	1.0			1.0
Asst. City Mgr.- CED	0.2	0.2			
CED Dir./Exec. Dir.	1.0	1.0	1.0	1.0	1.0
CED Finance Manager	1.0	1.0	1.0	1.0	1.0
Chief of HCD Projects	1.0				
Chief of RDA Projects	1.0	1.0	1.0	1.0	1.0
Comm. Dev. Finance Coordinator	1.0	1.0	1.0	1.0	1.0
Community Dev. Program Mgr.	1.0	1.0	1.0	1.0	1.0
Construction Representative (I-II)	2.0	2.0	1.0	1.0	1.0
Construction Services Coordinator	2.0	2.0	1.0	1.0	2.0
Construction/Facilities Supervisor			1.0	1.0	
Contract Administrator	1.0	1.0	1.0		
Contract Administrator II				1.0	1.0
Deputy Director, Housing	1.0	1.0	1.0	1.0	1.0
Deputy Director, Redevelopment	1.0	1.0	1.0	1.0	1.0
Development Project Mgr. (I-II)	3.0	5.0	6.0	6.0	8.0
Housing Director	1.0			1.0	1.0
Housing Finance Rep.	1.0				
Housing Finance Supervisor			1.0		
OED Administrator	1.0	1.0	1.0	1.0	1.0
Office Assistant II	3.0	4.0	2.0	2.0	2.0
Office Specialist II	1.0	1.0	1.0	1.0	1.0
Operations Specialist			1.0	1.0	1.0
Project Manager (Exempt)	1.0				
Redevelopment Director				1.0	1.0
Redevelopment Specialist (I-III)	5.0	6.0	6.0	4.0	3.0
Secretary		1.0	1.0	1.0	1.0
Senior Dev. Project Mgr.	2.0	2.0	1.0	2.0	3.0
Sr. Accountant	1.0	1.0	3.0	3.0	2.0
Sr. Business Asst. Officer	1.0	1.0	1.0	1.0	1.0
Urban Planner	1.0				
<b>Total Full-Time Equivalents (FTEs)</b>	<b>38.2</b>	<b>39.2</b>	<b>39.0</b>	<b>39.0</b>	<b>41.0</b>
<b>EMPLOYMENT &amp; TRAINING</b>					
(Acting) Assistant City Manager	0.2	0.2			
Accountant II	2.0				
Accounting Assistant I/II	2.0				
Administrative Aide	1.0				
Administrative Secretary	1.0	1.0	1.0	1.0	1.0
Administrative Student Intern (part-time)	4.0	1.0			
Administrative Trainee		3.0	1.0	2.0	2.0
Assistant E&T Director	2.0	1.0	1.0		
Associate Administrative Analyst	1.0	1.0			
Construction Assistant (75%)	1.0				
Director, Employment & Training	1.0	1.0	1.0	1.0	1.0
Employment Program Manager	1.0	2.0	1.0	1.0	1.0
Employment Program Specialist I/II	19.0	14.0	13.0	11.0	11.0
Learner Coordinator	2.0				
Microcomputer Support Specialist II	1.0				
MIS Technician	2.0				
Office Aide	1.0				
Office Assistant I/II	6.0	2.0	3.0	2.0	2.0
Project Coordinator			1.0		
Project Manager I			1.0	3.0	2.0
Resident Housing Manager	6.0				
Senior Account/Grant Specialist		1.0	1.0		
Senior Budget Analyst				1.0	1.0
Sr Administrative Analyst	3.0	1.0			
Sr Employment Program Specialist	4.0	1.0	2.0	1.0	2.0
Workforce Development Support Specialist				1.0	1.0
Workforce Program Coordinator				1.0	1.0
<b>Total Full-Time Equivalents (FTEs)</b>	<b>60.2</b>	<b>29.2</b>	<b>26.0</b>	<b>25.0</b>	<b>25.0</b>

## City of Richmond Multi-Year Comparative Position Listing

Department	Actual 2003-2004	Actual 2004-2005	Adopted Budget 2005-2006	Adopted Budget 2006-2007	Adopted Budget 2007-2008
<b>RICHMOND HOUSING AUTHORITY</b>					
Accountant I			2.0	2.0	2.0
Accountant II			1.0		
Administrative Aide			2.0	1.0	2.0
Administrative Secretary			1.0	1.0	
Assisted Housing Inspector I			2.0		
Assisted Housing Manager			2.0	1.0	1.0
Building Trade Worker I			3.0	2.0	
Building Trade Worker II			4.0	1.0	1.0
Building Trade Worker III			1.0	1.0	
Buyer			1.0		
Deputy Director			1.0	1.0	1.0
Dev & Cap Imprv Prog Manager			1.0		
Executive Director			1.0		1.0
Finance Manager			1.0	1.0	1.0
Housing Operations Manager			1.0	1.0	1.0
Housing Program Analyst			1.0	1.0	1.0
Housing Program Specialist I			3.0	1.0	1.0
Housing Program Specialist II			4.0	4.0	4.0
Housing Program Specialist III			4.0	3.5	4.0
MIS Technician			1.0	1.0	1.0
Modernization Prog. Specialist			1.0	1.0	1.0
Office Assistant II			5.0	2.0	2.0
Painter			1.0	1.0	
Project Manager II			2.0	2.0	2.0
Property Manager			2.0	1.0	
Resident Housing Manager			4.0	3.0	5.0
Senior Accounting Assistant			1.0	1.0	1.0
Senior Project Manager			1.0	1.0	
Senior Property Manager			1.0	1.0	1.0
Storekeeper			1.0		
<b>Total Full-Time Equivalents (FTEs)</b>			<b>56.0</b>	<b>36.5</b>	<b>33.0</b>
<b>PORT</b>					
Assistant City Manager (10%)	0.1	0.1			
Accounting Assistant II	1.0				
Administrative Secretary	1.0	1.0	1.0	1.0	
Deputy Director					
Harbor Engineer	1.0	1.0	1.0	1.0	
Operations Administrator					1.0
Maintenance Lead Worker					1.0
Maintenance Worker II	1.0	1.0	1.0	1.0	
Port Director	1.0	1.0	1.0	1.0	1.0
Port Administrator					1.0
Port Maintenance Manager	1.0	1.0	1.0	1.0	1.0
Senior Accountant				1.0	1.0
<b>Total Full-Time Equivalents (FTEs)</b>	<b>6.1</b>	<b>5.1</b>	<b>5.0</b>	<b>6.0</b>	<b>6.0</b>
<b>GRAND TOTAL - ALL DEPARTMENTS</b>	<b>882.8</b>	<b>720.0</b>	<b>860.0</b>	<b>933.2</b>	<b>965.9</b>

**FISCAL YEAR 2007/08 BUDGET ADDITION REQUESTS WORKSHEET**

DEPARTMENT	FUND	COST CENTER	GENERAL FUND			NON-GENERAL FUND	DESCRIPTION	FUNDING SOURCE
			Salary & Benefits	Operating	TOTAL			
City Council	1000	10002	\$ 45,000	\$ 20,500	\$ 65,500		Add Admin Interns 10-15 hrs/week, additional general supplies, increase in membership & dues, additional funds for Sister Cities	General Fund
City Clerk	1000	10004		\$ 57,750	\$ 57,750		Add increase in costs of office supplies, membership dues and off-site document storage	General Fund
City Attorney	1000	10005		\$ 153,900	\$ 153,900		Add increase in per mile reimbursement, outside counsel fees, copier leasing, on-line legal research and printed library	General Fund
City Attorney	1000	10005		\$ 140,000	\$ 140,000		Add additional funds to cover increased costs and expenses for trial preparation, court trial and post-trial proceedings.	General Fund
City Manager	1000	11146	\$ 148,512		\$ 148,512		Add funds to reclassify Violence Prevention Coordinator to Project Manager II	General Fund
City Manager	1000	11146	\$ 63,991		\$ 63,991		Add 1 Office Assistant II for Office of Violence Prevention	General Fund
Finance Department	1000	10011	\$ 99,574		\$ 99,574		Add 1 Accountant II	General Fund
Human Resources	1000	10303	\$ 57,516	\$ 100,000	\$ 157,516		Add funds for reclassifying 4 positions, legal expenses, training and recruitment	General Fund
Information Tech	6003	11008			\$ -	\$ 13,896	Add funds for reclassifying 2 positions	Internal Service Fund
Police	1000	11246	\$ -		\$ -	\$ 125,400	Add 1 Public Safety Technology Manager	General Fund
Police	1000	10029	\$ 68,930		\$ 68,930		Add 1 Police Records Specialist	General Fund
Police	1000	11246	\$ 13,692		\$ 13,692		Add funds to reclassify from Network and System Specialist I to II	General Fund
Police	1000			\$ 100,000	\$ 100,000		Add funds to Contractual Services for Forensics Specialist to handle Richmond cases.	General Fund
Police	1000	11285	\$ 15,238		\$ 15,238		Add funds to reclassify from Communications Dispatcher 1 to II	General Fund
Fire	1000	11078/10041	\$ 92,426		\$ 92,426		Add 1 Administrative Aide to assist the Office of Emergency Services and Training division.	General Fund
Fire	1000	10040	\$ 4,245	\$ 4,245	\$ 4,245		Add Annual RMS maintenance cost	General Fund

**FISCAL YEAR 2007/08 BUDGET ADDITION REQUESTS WORKSHEET**

DEPARTMENT	FUND	COST CENTER	GENERAL FUND			NON-GENERAL FUND	DESCRIPTION	FUNDING SOURCE
			Salary & Benefits	Operating	TOTAL			
PW - Equipment Services	6004	11009			\$ -	\$ 129,348	Add 1 Equipment Superintendent	Internal Service Fund
PW - Equipment Services	6004	11009			\$ -	\$ 162,360	Add 2 Equipment Mechanic I/II	Internal Service Fund
PW - Parks & Landscaping	1000	10059	\$ 15,144		\$ 15,144		Add funds for reclassifying Storekeeper to Parks Equipment Parts Specialist	General Fund
PW - Parks & Landscaping	1000	10059	\$ 4,116		\$ 4,116		Add funds for reclassifying Secretary to Admin Aide	General Fund
PW - Parks & Landscaping	1000	10059	\$ 87,216		\$ 87,216		Add 1 Gardener - McDonald Ave.	General Fund
PW - Parks & Landscaping	1000	10059	\$ 115,620		\$ 115,620		Add 1 Parks Supervisor	General Fund
PW - Parks & Landscaping	1000	10059	\$ 87,216		\$ 87,216		Add 1 Groundskeeper/Gardener -Greenway	General Fund
PW - Parks & Landscaping	1000	10059	\$ 47,344		\$ 47,344		Add 2 Maintenance Aide -Greenway	General Fund
PW - Parks & Landscaping	1000	10059		\$ 40,000	\$ 40,000		Stake Bed Truck - Greenway (Not budgeted in the Equipment Services?)	General Fund
PW - Parks & Landscaping	1000	10059		\$ 27,000	\$ 27,000		P/Up Truck including 800 Trunking Radios - Greenway (Not budgeted in the Equipment Services?)	General Fund
PW - Parks & Landscaping	1000	10059		\$ 5,000	\$ 5,000		Small Tools - Greenway	General Fund
PW - Parks & Landscaping	1000	10059		\$ 321,365	\$ 321,365		Very High Fire Hazard Severity Zone Maintenance and Abatement contract	Pt. Molate
PW - Parks & Landscaping	1000	10059		\$ 150,000	\$ 150,000		Rental and Servicing of Portable Toilet Units - MLK, Nevin, BTA, JFK, Sheilds-Reid, Parchester, North Richmond Ball Field	General Fund
PW - Parks & Landscaping	1000	10059	\$ 300,000		\$ 300,000		Add Park Rangers	General Fund
PW - Paratransit	2051	10059			\$ -	\$ 182,398	Add 2 Paratransit Drivers and 2 Part time positions - Meals on Wheels program, increase in fuel cost, desk audit coordinator, 20% grant matching cost	Paratransit Operations

**FISCAL YEAR 2007/08 BUDGET ADDITION REQUESTS WORKSHEET**

DEPARTMENT	FUND	COST CENTER	GENERAL FUND			NON-GENERAL FUND	DESCRIPTION	FUNDING SOURCE
			Salary & Benefits	Operating	TOTAL			
Planning	2651	11266	\$ 10,240		\$ 10,240		Add .16 Office Assistant II	Cost Recovery
Planning	2651	11267	\$ 10,880		\$ 10,880		Add .17 Office Assistant II	Cost Recovery
Planning	1000	10092	\$ 42,877		\$ 42,877		Add .67 Office Assistant II	General Fund
Planning	1000	10092		\$ 120,250	\$ 120,250		Add Funds for Guideline Booklets for Green Planning, America Planning Association Membership, Green Planning Training, Consultant Fees to revise the Subdivision Ordinance.	General Fund
Planning	1000	11267		\$ 282,610	\$ 282,610		Add funds to cover cost of expanded community outreach program	General Fund
Planning	2651	11270		\$ 100,000	\$ 100,000		Add consultant fee for rental inspection service, coordination	Cost Recovery
Arts & Culture/Library & Community Services	1000	11076	\$ 37,594	\$ 18,750	\$ 56,344		Add 1 PPT Office Aide, 1 PPT Employee, additional funds for display panels, audio visual set up, Touchable Stories Museum reception, new printer, exhibit installation, temporary museum expenses	General Fund
Arts & Culture Division		11076		\$ 300,000	\$ 300,000		Grant Funds to create neighborhood public art. Operating funds to support the National Institute of Art and Disabilities (NIAD)	General Fund
Library & Community Services -Recreation	1000	10057		\$ 34,938	\$ 34,938		Add cost for Annual High School Snowball event	Event Revenue
Library & Community Services -Recreation	1000	10057		\$ 50,000	\$ 50,000		Add costs to provide City wide Youth Sports Programs - events and excursions	General Fund
Library & Community Services -Recreation	1000	10057		\$ 78,000	\$ 78,000		Add cost to cover implementation of Citywide Festivals - cinco de Mayo, Juneteenth and Multicultural/Homefront Festival and July Fireworks.	General Fund
Library & Cultural Services	1000	10084	\$ 108,700	\$ -	\$ 108,700		Add 1 TE Library Assistant II & 1 Office Assistant I/II (PPT-25 Hrs/week) to support branch/extension and Children's services functions.	General Fund

**FISCAL YEAR 2007/08 BUDGET ADDITION REQUESTS WORKSHEET**

DEPARTMENT	FUND	COST CENTER	GENERAL FUND			NON-GENERAL FUND	DESCRIPTION	FUNDING SOURCE
			Salary & Benefits	Operating	TOTAL			
CED/RCRA	2452	10097	\$ 130,758			\$ 130,738	Add 1 Development Project Mgr. II to assist with increased project workload	Tax increment
CED/RCRA	2452	10097	\$ 68,930			\$ 68,930	Add 1 Office Specialist for administrative support to project managers and Economic Development staff	Tax increment
Housing Authority	9001	10902	\$ 54,902		\$ 54,902		Add 2 Resident Housing Manager	HA Enterprise Fund

**Total Budget Addition Requested      \$ 1,726,416    \$ 2,104,308    \$ 3,631,036**

**GENERAL FUND MULTI-YEAR FORECASTING MODEL**

Subject to Revision and Changing Events, \$1,000,000s

FY 2004/05 FY 2005/06 FY 2006/07 FY 2007/08 FY 2008/09 FY 2009/10 FY 2010/11 FY 2011/12  
 Actual Actual Estimated Forecast Forecast Forecast Forecast Forecast

**REVENUES, general fund**

Revenues, recurring													
Property Taxes, Net	\$ 25.7	\$ 28.3	\$ 31.8	\$ 33.1	\$ 34.7	\$ 36.5	\$ 38.3	\$ 40.2					
Utility User Taxes	\$ 29.7	\$ 30.2	\$ 29.1	\$ 30.7	\$ 32.2	\$ 33.9	\$ 35.6	\$ 37.3					
Sales Taxes, Net	\$ 20.3	\$ 25.4	\$ 19.0	\$ 20.4	\$ 21.2	\$ 22.1	\$ 23.0	\$ 24.0					
Property Transfer Tax	\$ 10.6	\$ 10.7	\$ 8.7	\$ 8.7	\$ 9.1	\$ 9.6	\$ 10.1	\$ 10.6					
Motor Vehicle Fees, Net	\$ 5.6	\$ 7.6	\$ 8.6	\$ 9.0	\$ 9.3	\$ 9.7	\$ 10.1	\$ 10.5					
Licenses & Permits	\$ 2.8	\$ 2.8	\$ 2.7	\$ 4.2	\$ 4.4	\$ 4.5	\$ 4.7	\$ 4.9					
All Other Recurring Revenues	\$ 3.4	\$ 1.6	\$ 14.0	\$ 16.4	\$ 17.0	\$ 17.6	\$ 18.2	\$ 19.0					

Revenues, one-time

**Pt. Molate/Upstream Payments**

One-time revenues	\$ 1.0	\$ 2.0	\$ 3.0	\$ 4.0	\$ 5.0	\$ -	\$ -	\$ -
Revenues, one-time subtotal	\$ 1.0	\$ 2.9	\$ 3.0	\$ 4.0	\$ 5.0	\$ -	\$ -	\$ -

REVENUES subtotal

	\$ 99.2	\$ 109.4	\$ 117.0	\$ 126.5	\$ 133.0	\$ 133.9	\$ 139.9	\$ 146.4
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**TRANSFERS IN, general fund**

**Other Transfers in**

Initiate charges to Port for City Services	\$ 0.8	\$ 3.5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits Stabilization Funds	\$ 4.6	\$ 8.6	\$ 4.0	\$ 1.6	\$ 0.8	\$ 3.5	\$ 3.7	\$ 3.9
Pension Tax Override	\$ 5.4	\$ 12.1	\$ 8.6	\$ 6.6	\$ 7.1	\$ 9.1	\$ 9.8	\$ 10.0
TRANSFERS IN subtotal	\$ 104.6	\$ 121.4	\$ 125.6	\$ 133.1	\$ 140.1	\$ 143.0	\$ 149.7	\$ 156.4

REVENUES & TRANSFERS IN, Total

	\$ 104.6	\$ 121.4	\$ 125.6	\$ 133.1	\$ 140.1	\$ 143.0	\$ 149.7	\$ 156.4
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## GENERAL FUND MULTI-YEAR FORECASTING MODEL

Subject to Revision and Changing Events, \$1,000,000s

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	FY 2011/12
	Actual	Actual	Estimated	Forecast	Forecast	Forecast	Forecast	Forecast
<b>EXPENDITURES, general fund</b>								
Salaries	\$ 39.2	\$ 42.0	\$ 48.4	\$ 54.3	\$ 57.0	\$ 59.9	\$ 62.9	\$ 66.0
Employee Benefits	\$ 27.5	\$ 30.6	\$ 30.4	\$ 33.7	\$ 35.7	\$ 37.9	\$ 40.0	\$ 42.2
Salary Discount				\$ (4.7)	\$ (4.2)	\$ (4.1)	\$ (3.7)	\$ (3.6)
Operating Expenditures	\$12.30	\$21.10	\$33.70	\$37.90	\$38.90	\$40.00	\$41.10	\$42.20
On-going Operating Expenses	\$79.00	\$93.60	\$112.50	\$121.20	\$127.50	\$133.60	\$140.30	\$146.90
Elimination of rent at 1401 Marina Way So.						\$ (0.9)	\$ (0.9)	\$ (0.9)
<b>EXPENDITURES subtotal</b>	\$ 79.0	\$ 93.6	\$ 112.5	\$ 121.2	\$ 127.5	\$ 132.7	\$ 139.4	\$ 146.0
Police Rental Costs (DiCon site)			\$ 0.9	\$ 1.6	\$ 1.6	\$ 1.7	\$ 1.7	\$-
<b>EXPENDITURES total</b>	\$ 79.0	\$ 93.6	\$ 113.4	\$ 122.7	\$ 129.1	\$ 134.4	\$ 141.1	\$ 146.0
<b>TRANSFERS OUT, general fund</b>								
Operating Transfers Out	\$ 12.3	\$ 16.6	\$ 4.5	\$ 0.3	\$ 0.4	\$ 0.4	\$ 0.4	\$ 0.5
Pt. Molate transfer for Maint/1-time	\$ 1.0	\$ 2.0	\$ 3.0	\$ 4.0	\$ 5.0	\$ -	\$ -	\$ -
Debt Service Transfers Out	\$ 5.4	\$ 4.6	\$ 4.7	\$ 4.5	\$ 3.0	\$ 6.5	\$ 6.6	\$ 8.4
Operating Reserve				\$ 1.5	\$ 1.5	\$ 1.5	\$ 1.5	\$ 1.5
<b>TRANSFERS, subtotal</b>	\$ 18.7	\$ 23.2	\$ 12.2	\$ 10.3	\$ 9.9	\$ 8.4	\$ 8.5	\$ 10.4
<b>EXPENDITURES &amp; TRANSFERS OUT, Total</b>	\$ 97.6	\$ 116.8	\$ 125.6	\$ 133.1	\$ 139.0	\$ 142.8	\$ 149.6	\$ 156.4