

Public Works Department



Mission:

To design, construct, maintain, clean and ensure the safety of the City's infrastructure, including streets and sidewalks, parks, City vehicles and equipment, street and traffic lights, and buildings and structures.

Strategic Goals:

Maintain and enhance the physical environment

- Enhance and maintain the physical appearance of City buildings and community centers.
- Use Bay friendly landscaping techniques in City parks.
- Improve the attractiveness of City parks, the Bay Trail and other open spaces through scheduled maintenance.
- Improve the City's appearance by removing illegally dumped trash, debris, and graffiti promptly.
- Abate weed on City-owned and private property to promote clean neighborhoods.

Promote a safe and secure community

- Improve safety of City streets by promptly repairing street light outages and repairing or replacing traffic signals.
- Increase the safety of City roadway drivers by repairing potholes and providing regular street sweeping.
- Update and replace heavy duty diesel equipment to meet BAAQMD requirements.

Promote economic vitality

- Encourage visits to the City of Richmond by improving the aesthetic appeal of the City's streetscapes, medians, and entry ways.
- Enhance the usability of City parks, the Bay Trail, and other open spaces to increase the number of outdoor events within the City.
- Research and implement strategies in City buildings to reduce energy consumption and increase energy efficiency.
- Reduce diesel consumption and emissions from City fleet and equipment.
- Incorporate equipment and alternate fuel and technologies.

Promote effective government

- Provide comprehensive recycling services to all City buildings.

Public Works Department

Promote a sustainable City

- Increase the use of solar energy in City buildings.
- Recycle all chip cuttings and reapply as mulch to public landscapes, as possible.
- Incorporate hybrid and alternate fuel vehicles where feasible in replacement of City fleet.
- Increase tree planting throughout Richmond.
- Incorporate the use of high performing green cleaners and other environmentally preferable products as determined feasible.
- Develop integrated pest management program.
- Provide street sweeping to reduce run-off into public waterways.

Public Works Department

Facility Maintenance Division

Goal

To prepare and implement a preventive maintenance and rehabilitation plan for City buildings and facilities to provide City staff and visitors healthy, safe and aesthetically-pleasing environments in which to work and conduct City business.

Description

The Facility Maintenance Division maintains City buildings and facilities by providing custodial, electrical, structural, mechanical, heating, ventilation, and air conditioning (HVAC) repair as well as street lights and traffic signal repair. This Division also builds and constructs City facility projects. The Division maintains and modifies City facilities and administrative tasks.

2008-09 Key Standards:

- Provide a current Facility Condition Needs Index (FCNI) analysis for all City structures.
- Maintain City buildings at a "B" service level through systematic preventive maintenance and rehabilitation.

<u>Service Level</u>	<u>FCNI</u>	<u>Condition Description</u>
"A"	0.01 – 0.05	Excellent condition, typically new construction
"B"	0.06 – 0.15	Good condition, renovation occurs on a regular schedule
"C"	0.16 – 0.30	Fair condition, in need of normal renovation
"D"	0.31 – 0.40	Below average condition, major renovation required
"E"	0.41 – 0.59	Poor condition, complete renovation required
"F"	0.60+	Complete facility replacement required

- Survey all City facilities for solar system suitability.
- Maintain traffic signals at current levels.
- Respond to street light repair requests within 48 hours.
- Promote and ensure energy efficiency through both capital program and on-going maintenance.
- Develop and implement a comprehensive HVAC repair and replacement plan.
- Eliminate graffiti within 48 hours of its report.
- Develop and implement a plan to evaluate and improve City maintenance procedures.
- Manage the City's energy contracts and work with the Finance Department to find ways to secure energy efficient rebates for implementing energy efficiency measures.

Measurements

Output	2008 Goal	2008 Mid-Year Actual	2008 Year End Projection	2009 Proposed
# of graffiti abatements performed within 48 hours	1,500	1,200	2,500	3,000
Increase the appearance of recreation centers/facilities 2007 community survey quality of service ranking in the next biennial survey (100 = excellent)	50		50	65

Effectiveness

% of City Facility Solar suitability report produced	100%	10%	50%	100%
% of graffiti abated within 48 hours	95%	98%	100%	100%

Public Works Department

Facility Maintenance Division

% of traffic signals repaired within 24 hours of trouble calls	N/A	97%	100%	100%
% of response rate to street light outages within 48 hours	95%	100%	100%	100%
% of Comcate reports received and cleared	85%	95%	100%	100%
% of City buildings with a Facility Condition Needs Index		30%	45%	60%
% of City buildings at a "B" service level		15%	30%	45%

Public Works Department

Equipment Services Division

Goal

To provide comprehensive and efficient fleet management and maintenance services, and to provide services at a current municipal government "best practice" level.

Description

The Equipment Services Division provides safe, reliable, economical and environmentally sound transportation and related support services to City departments. The Division conserves the City's vehicle and equipment investment through preventative and as-needed maintenance, replaces vehicles and equipment based on the replacement schedule, and prepares--in collaboration with client departments--specifications for acquisition of all vehicles and equipment.

2008-09 Key Standards

- Maximize the energy efficiency and environmental friendliness of City's vehicle fleet.
- Use environmentally-conscious vehicle-related products, when possible.
- Provide service and repairs on time and on budget.
- Maintain compliance with applicable mandates, laws and regulations.
- Maintain an efficient and effective parts storage facility.
- Complete annual replacements per the adopted replacement schedule.

Measurements

Output	2008 Goal	2008 Mid-Year Actual	2008 Year End Projection	2009 Proposed
Increase number of ultra-low emission vehicles (ULEV) in fleet, including hybrids and all-electric vehicles (incremental number for the fiscal year)	25	10	35	50
Replace 80 vehicles in FY 2008/09 (number replaced)	54	31	80	80
Effectiveness				
Continue to develop and implement a Predictive Maintenance Program		25%	50%	75%
% of Preventative Maintenance and Repairs completed on time (% of on time completions to work performed)	80%	73%	83%	95%
Reduce obsolete and low usage parts by 10% (% eliminated)	10%	10%	10%	10%
Efficiency				
Standard unit costs for types of equipment service to be developed			TBM	TBM

Public Works Department

Parks & Landscaping Division

Goal

To maintain, improve, and expand the City park and public land systems, including tree health, public landscape aesthetics, and open space preservation.

Description

The Parks and Landscaping Division maintains 407 acres of developed park sites and landscapes by providing turf care, horticulture, and other professionally accepted grounds management practices. The Division oversees planning, design, and construction of parks and public landscapes and replaces old and outdated irrigation systems and play equipment. The Division provides support to the Recreation & Parks Commission and the Richmond Friends of Recreation. The Division preserves Richmond's tree canopy, addresses tree health for over 40,000 trees, and plants new trees. The Division maintains the City's numerous public landscapes including the Richmond Parkway, the Richmond Greenway, other right of ways, and the grounds of fire stations and other public buildings. The Division manages the Hilltop Landscape Maintenance District. The Division protects and supports over 510 acres of open space lands that include Very High Fire Hazard Severity Zones, trails, creeks, marshlands and shorelines.

2008-09 Key Standards

- Adhere to the monthly service schedule for parks and other public spaces.
- Advance a well maintained and sustainable urban forest as an important green canopy.
- Continue necessary upgrades of children's play lots.
- Collaborate with the Police, Fire and other City departments to maximize safety in the City's parks, trails, and open spaces.
- Collaborate with community groups to promote the "Adopt-a-Park Program" and other parks and open space efforts, such as participation in maintenance programs and facility design.
- Effectively support the Richmond Greenway, Bay Trail and connecting pathways.
- Create a comprehensive master plan for all City parks.

Measurements

Output	2008 Goal	2008 Mid-Year Actual	2008 Year End Projection	2009 Proposed
# of trees trimmed and maintained	1,928	1,127	2,000	2,000
# of new trees planted in public right of ways and parks	600	80	600	600
# of children's play lots upgraded with replacement play equipment	6	2	6	4
# of parks and trails adopted through the Adopt-a-Park Program	8	6	20	20
# of remaining children's play lots in need of replacement play equipment	28	22	20	14
Acres of 9 Community Parks fully maintained according to the monthly service schedule	146	146	146	146
Acres of 28 Neighborhood Parks fully maintained according to the monthly service schedule	103	103	103	103

Public Works Department

Parks & Landscaping Division

Acres of 39 Pocket Parks fully maintained according to the monthly service schedule	6	6	6	6.5
Acres of open spaces maintained seasonally for fire safety and as natural buffers	510	510	510	510

Effectiveness

% of the 24 sports playing fields mowed within 10 days during available seasons	N/A	N/A	95%	95%
% of established "Tree City USA" designation for the City of Richmond	100%	75%	75%	100%
% of parks for which an Adopt-a-Park Program has been established	100%	50%	100%	100%
% of time daytime turf playing fields are available for use		66%	81%	81%
% of street trees regularly maintained and serviced			20%	20%
% of parks maintained according to the established monthly service schedule			85%	100%
% of parks master plan developed		20%	40%	60%

Efficiency

Cost per developed park acre maintained (approximate)		\$10,700	\$10,970	\$11,240
Cost per tree planted (typical for 15 gallon)		\$100	\$105	\$110
Cost per young planted tree maintained			\$30	\$33
Cost per linear mile of new trail maintained (approximate)		\$12,000	\$12,150	\$12,300

Public Works Department

Streets Division – Street Sweeping Program

Goal

To maintain the cleanliness of streets and thoroughfares within Richmond City limits, and through proactive cleaning and abatement—discourage roadway blight and misuse.

Description

The Street Sweeping Division maintains the cleanliness of all residential and commercial streets within the City of Richmond, a function that includes cleaning curbs, gutters and median strips. The Division also removes any rubbish accumulation (blight) located on City roadways.

2008-09 Key Standards

- Sweep all residential streets at least once a month, and sweep an average of 230 residential curb miles per month.
- Sweep all commercial streets at least once a week, and sweep an average of 105 commercial curb miles per month.
- Maintain the City’s National Pollutant Discharge Elimination System permit compliance.
- Through training, comply with Department of Motor Vehicles, California Highway Patrol, and Occupational Safety and Health Association regulations.
- Issue parking tickets to enforce street sweeping schedule.
- Coordinate with other departments involved in blight abatement (Police, Parks and Recreation, the City Attorney, and others) to maximize effectiveness and impact.
- Promote efficiency through efficient vehicles and equipment, including the use of geographical position system monitoring that monitor street sweeping.

Measurements

Output	2008 Goal	2008 Mid-Year Actual	2008 Year End Projection	2009 Proposed
# of 232 resident curb miles swept per month (2,784 mi/annually)	2,784	1,184	2,784	2,784
105 commercial curb miles swept per month (1,260 mi/annually)	1,260	536	1,260	1,260
# of parking tickets issued	18,000	7,855	18,000	18,000
# of street sweepers replaced	1	0	4	4
# of sweepers with GPS systems	6	6	6	6

Effectiveness

% decline in parking tickets issued	50%	5%	50%	50%
Increase the street cleaning 2007 community survey quality of service ranking in the next biennial survey (100 = excellent)	40			>40

Public Works Department

Streets Division – Street Sweeping Program

Efficiency

Cost per residential curb mile swept			TBM	TBM
Cost per commercial curb mile swept			TBM	TBM

Public Works Department

Streets Division – Pavement Maintenance

Goal

To maintain and improve the quality of Richmond's streets through preventative and responsive maintenance. To abate blight and, through maintaining clean streets, minimize misuse and dumping within the City's roadways. To protect the City's roadway investment through preventative maintenance that increases pavement lifespan.

Description

The Streets Pavement Maintenance Division maintains the streets by repairing potholes, working with the City Engineering Department to devise a plan to identify specific streets that require repaving, and implementing a Crack Sealing Program to help preserve the pavement life in existing streets. The Division works with the Equipment Services Division to identify and repair or replace vehicles and equipment.

2008-09 Key Standards

- Work to achieve a 5% increase in the City's median Pavement Condition Index (currently 58).
- Repave three City blocks per week from March through October.
- Oversee employee training to comply with Department of Motor Vehicles (DMV), California Highway Patrol (CHP) and Occupational Safety and Health Association (OSHA) regulations.
- Continue the Crack Sealing of City streets.
- Research citizen complaints within 24 hours.

Measurements

Output	2008 Goal	2008 Mid-Year Actual	2008 Year End Projection	2009 Proposed
# of City blocks resurfaced		15	30	50
Tonnage of asphalt/concrete for patches			2,000	3,000
# of potholes patched		1,284	2,000	2,500
# of linear footage cracks sealed		193	1,500	2,500
Increase the street repair 2007 community survey quality of service ranking in the next biennial survey (100 = excellent)				55
Pavement Condition Index		47	50	55

Effectiveness

% of potholes filled within 2 weeks		98%	98%	100%
% of potholes inspected and documented		98%	98%	100%
% of designated staff obtaining certifications		50%	100%	100%

Public Works Department

Streets Division – Pavement Maintenance

Efficiency

Cost per square foot of paved parking		\$4.50	\$4.50	\$4.50
Cost per linear mile of roads maintained		\$22,968	\$22,968	\$22,968

Public Works Department

Street Division – Traffic Signs & Lines

Goal

To ensure the safety of the City's streets by installing and maintaining street names, traffic signs and pavement messages and markings.

Description

The Streets Traffic Signs & Lines Division fabricates, installs and maintains all City street names and traffic-related directional and informational signs. This Division assists the Pavement Maintenance Division by re-installing speed delineators, pavement messages, markings and signs after minor pavement projects. It assists the Engineering Services Department with new installations of street signs and traffic-related pavement maintenance needs.

2008-09 Key Standards

- Maintain installation and maintenance of yellow, red, white and blue curbs, crosswalks, directional and street name signs, and pavement markings.
- Replace pavement markings and signage after minor street pavement repair in conjunction with the Pavement Maintenance and Engineering Division.
- Respond to striping and sign installation and maintenance requests within 24 hours.

Measurements

Output	2008 Goal	2008 Mid-Year Actual	2008 Year End Projection	2009 Proposed
Maintenance of curbs in linear feet		45,000	50,000	60,000
# of new sign installations	540	370	470	540
# of preventative maintenance of signs	45	30	1,000	1,000
# of preventative maintenance of pavement delineation markings	425	600	700	850
# of preventative maintenance hours of lane markers	N/A	6,000	6,000	7,000

Effectiveness

% of City-wide signs replaced	50%	25%	50%	75%
% of pavement marking replacements	N/A	40%	80%	90%
Average number of follow-up complaints	30	30	30	15

Efficiency

Cost per sign replacement		\$65	\$60	\$60
Cost per pavement marking replacement		\$300	\$290	\$290

Public Works Department

Streets Division - Abatement

Goal

To remove accumulated trash, debris, unsightly weeds and other eyesores on public or private property (other than roadways) in order improve City aesthetics and to help provide a safe and healthy environment.

Description

The Division abates trash, debris and weeds throughout the City on an on-going basis. Additionally, the Streets Abatement Division provides abatement services to City-owned properties, Richmond Community Redevelopment Agency properties, and private properties (per issuance of a warrant from the Police Department's Code Enforcement Section).

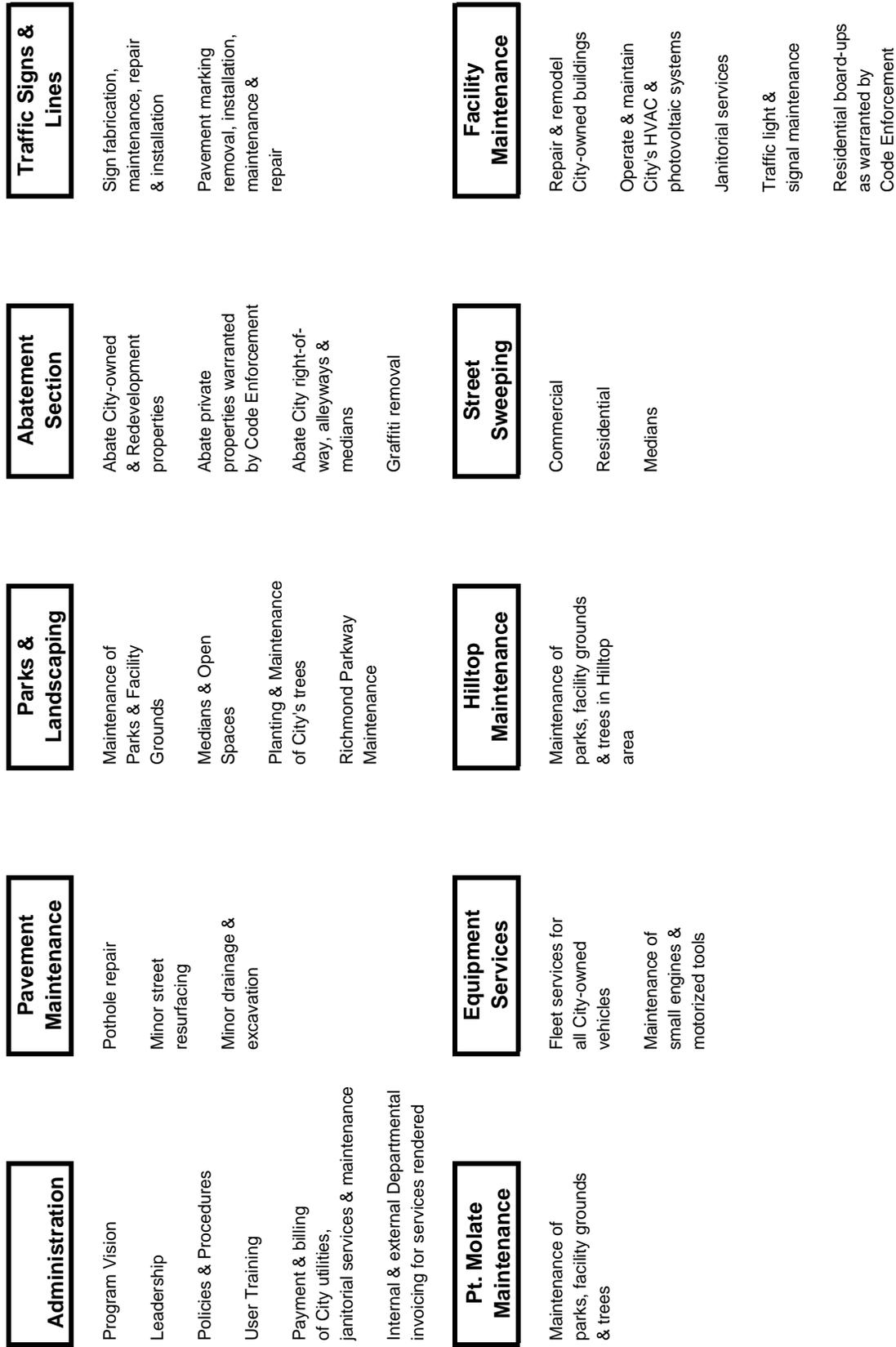
2008-09 Key Standards

- Abate blight from City-owned properties and right-of-ways on an ongoing basis.
- Abate blight from private properties within the timeframe as specified in warrants issued by Richmond Police Department Code Enforcement.
- Provide scheduled monthly neighborhood clean-ups as outlined by the City Manager's Neighborhood Coordinator and Neighborhood Councils.
- Respond to complaints of illegal dumping within 48 hours.
- Provide maintenance in the unincorporated areas of North Richmond as per Memorandum of Understanding with Contra Costa County.
- Increase the efficiency and effectiveness of City-wide abatement efforts by participating actively on the City's Code Enforcement focus team.

Measurements

Output	2008 Goal	2008 Mid-Year Actual	2008 Year End Projection	2009 Proposed
# of neighborhood clean-ups	16	5	12	16
# of Comcate complaints received	1,700	592	1,000	1,700
# of warranted private property abatements received		50	100	150
# of warranted private property abatements completed		48	100	150
# of responses to complaints within 24 hours or less		1,272	2,600	3,000
Effectiveness				
% of Comcate complaint reductions		0	8%	6%
Efficiency				
Cost to provide services to Contra Costa County		\$18,000	\$36,000	\$37,000

PUBLIC WORKS PROGRAMS ORGANIZATIONAL CHART

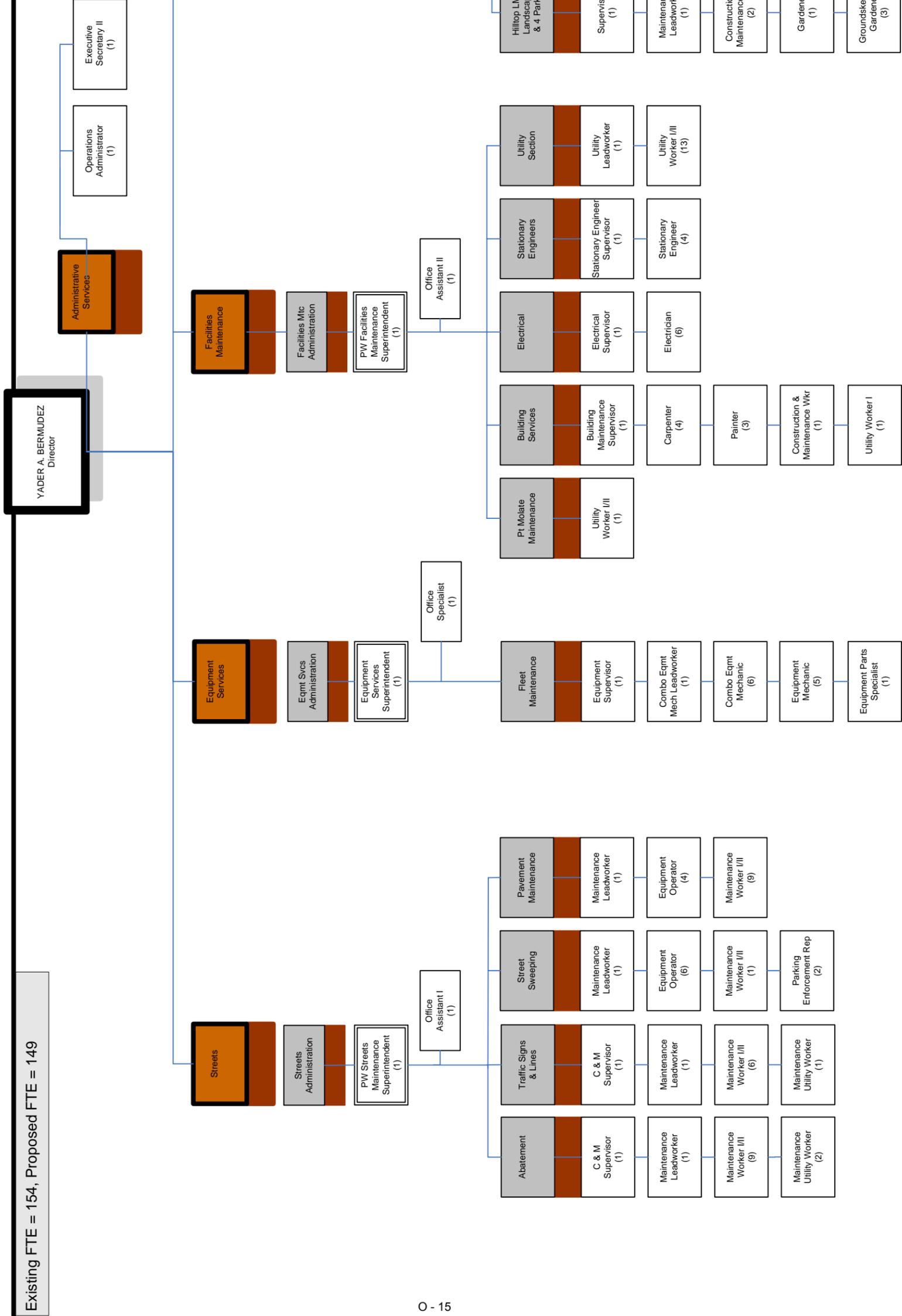
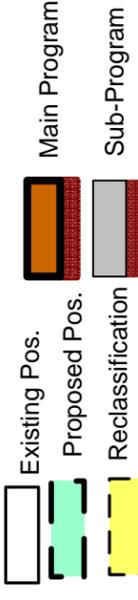




Public Works FY2008 - 09 Proposed Organizational Chart

Existing FTE = 154, Proposed FTE = 149

Legend:



City of Richmond Multi-Year Comparative Position Listing

Department	Adopted Budget 2005-2006	Adopted Budget 2006-2007	Adopted Budget 2007-2008 *	Proposed Budget 2008- 2009	Position Request or Reclassification
PUBLIC WORKS					
Administrative Aide			2.0	1.0	
Administrative Secretary	1.0				
Assistant to the Parks Superintendent	1.0	1.0	1.0	1.0	
Building Maintenance Supervisor	1.0	1.0	1.0	1.0	
Carpenter	3.0	3.0	3.0	4.0	
Combo Equipment Mechanic	6.0	6.0	6.0	6.0	
Combo Equipment Mechanic Leadworker	1.0	1.0	1.0	1.0	
Combo Welder	1.0	1.0	1.0		
Construction & Maintenance Supervisor	1.0	3.0	3.0	2.0	
Custodial Supervisor			1.0		
Deputy Director	1.0				
Electrical Supervisor	1.0	1.0	1.0	1.0	
Electrician	6.0	6.0	6.0	6.0	
Equipment Mechanic	3.0	3.0	5.0	5.0	
Equipment Operator	5.0	7.0	10.0	10.0	
Equipment Parts Specialist	1.0	1.0	1.0	2.0	
Equipment Services Superintendent		1.0	1.0	1.0	
Equipment Supervisor	1.0		1.0	1.0	
Executive Secretary II				1.0	
Gardener	4.0	5.0	6.0	5.0	
Groundskeeper/Gardener	11.0	16.0	17.0	16.0	
Maintenance Leadworker	5.0	5.0	7.0	7.0	
Maintenance Utility Worker	4.0	4.0	4.0	3.0	
Maintenance Worker I / II	22.0	21.0	28.0	25.0	
Office Assistant I / II	2.0	2.0	1.0	2.0	
Office Specialist	2.0	2.0	1.0	1.0	
Operations Administrator	1.0	1.0	1.0	1.0	
Painter	3.0	3.0	3.0	3.0	
Parking Enforcement Representative	1.0	2.0	2.0	2.0	
Parks & Landscaping Superintendent		1.0	1.0	1.0	
Parks Construction & Maintenance Worker	7.0	9.0	9.0	10.0	
Parks Equipment Specialist			1.0		
Parks Supervisor	1.0	3.0	5.0	5.0	
Public Works Administrative Manager		1.0	1.0		
Public Works Maintenance & Operations Director	1.0	1.0	1.0	1.0	
PW Facilities Maintenance Superintendent		1.0	1.0	1.0	
PW Streets Maintenance Superintendent		1.0	1.0	1.0	
Secretary	1.5	1.5			
Stationery Engineer	4.0	4.0	4.0	4.0	
Stationery Engineer Supervisor	1.0	1.0	1.0	1.0	
Storekeeper	1.0	1.0			
Supervising Office Assistant	0.5	0.5			
Tree Leadworker	1.0	1.0	1.0	1.0	
Utility Leadworker	1.0	1.0	1.0	1.0	
Utility Worker I / II	13.0	11.0	13.0	15.0	
Total Full-Time Equivalents (FTEs)	120.0	134.0	154.0	149.0	

* FY 2007-2008 Adopted Budget Total FTE = 167. In FY 2008-2009 the Paratransit Division will be transferred to the Recreation Dept., therefore all historical FTE data has been reduced by (the) 13 transferred Paratransit positions. The adjusted FTE count for FY 2007-2008 is 154 (167 PW positions - 13 Paratransit positions = 154 remaining positions).

CITY OF RICHMOND
 Department: Public Works
 Cost Center: 10049-Public Works Admin
 Fund: 1000-General Fund

Commitment Item	Commitment Name	(July 2006 - June 2007)	FY2007-08 Adopted Budget	(July 2007 - Dec 2007)	Detail FY2008-09 Dept Proposed
		FY2006-07 Actual		FY2007-08 Actual	
Revenues					
40925	Fees	6,785	22,581	17,527	35,054
41405	Charges for Services	38,998	1,000	-	-
Total Revenues		45,783	23,581	17,527	35,054
Expenditures					
50001	Salaries	373,979	270,264	172,598	498,716
50200	Benefits	225,585	131,617	85,317	184,690
Total Salaries & Benefits		599,564	401,881	257,915	683,406
51100	Materials & Supplies	35,000	18,000	4,480	18,000
	Office Supplies				7,000
	Safety Supplies				11,000
51105	Special Dept. Expenses	12,252	10,000	7,895	10,000
51201	Membership & Dues	500	500	-	500
51202	Travel & Training	6,000	10,000	6,670	10,000
	Dept Admin Staff				2,000
	Dept Supvrs				8,000
51203	Mileage Reimbursements	-	-	-	-
51300	Contractual Services	54,839	149,400	5,814	49,400
	Miscellaneous				-
51350	Maintenance Expenses	17,281	20,000	(142)	20,000
51400	Other Operating Expenses	45,000	-	-	-
51500	Utilities	-	5,000	-	5,000
51507	Direct Equipment Service	1,806	-	-	-
51601-51620	Internal Service Fund Allocations	557,276	494,315	247,158	509,144
Total Operating Expenditures		729,954	707,215	271,875	622,044
Total All Expenses		1,329,518	1,109,096	529,790	1,305,450

CITY OF RICHMOND
 Department: Public Works
 Cost Center: 11009 - Equipment Services
 Fund: 6004-Equipment Services

Commitment Item	Commitment Name	(July 2006 - June 2007)		(July 2007 - Dec 2007)	Detail
		FY2006-07 Actual	FY2007-08 Adopted Budget	FY2007-08 Actual	FY2008-09 Dept Proposed
Revenues					
41105	Interest & Invest Int	262,997	250,000	25,296	257,500
	Charges for Services	5,424,777	7,070,231	3,487,851	7,676,135
41405	Service Charges				5,314,194
41415	Miscellaneous Charges				2,361,941
43015	Proceeds: Land, Property, Equipment	12,684	-	-	-
47025	Other Revenues	2,263	-	-	-
47500	Operating Transfers	31,155	-	-	-
	Total Revenues	5,733,876	7,320,231	3,513,147	7,933,635
Expenditures					
50001	Salaries	800,071	1,133,411	464,744	1,137,315
50200	Benefits	498,928	722,471	250,098	726,202
	Total Salaries & Benefits	1,298,999	1,855,882	714,842	1,863,517
51100	Materials & Supplies	1,572,906	1,331,000	603,587	1,400,198
51105	Special Dept. Expenses	29,290	32,500	19,647	36,000
51201	Membership & Dues	440	600	30	800
51202	Travel & Training	6,295	8,000	3,021	10,000
51203	Mileage Reimbursements	-	-	-	-
51300	Contractual Services	8,789	-	-	-
51350	Maintenance Expenses	47,147	55,200	18,220	55,200
51400	Other Operating Expenses	(10,318)	9,500	3,004	12,000
51700	Property, Furniture and Equipment Exp	2,175	-	-	-
52000	Debt Service Expenditures	14,314	-	3,062	-
53000	Capital Outlay	1,039,947	3,690,736	593,724	-
53003	Depreciation Expense	137,954	960,000	-	-
54500	Transfer Out	5,000,000	-	-	-
	Total Operating Expenditures	8,143,924	6,747,481	1,574,268	2,181,818
	Total All Expenses	9,442,923	8,603,363	2,289,110	4,045,335
				CIP Reconciling Amount	3,630,800 [1]
				Total FUND Expenses	7,676,135

[1] FY 2008-09 CIP equipment replacement is budgeted at \$3,230,800; additional \$400,000 Sun Trust Lease debt service for fire trucks. Budgeted **revenues** included recovery of this amount; however, the expenditures that offset this revenue are recorded in the individual CIP projects. Therefore, budgeted Charges for Services revenue exceeds budgeted operating expenditures by \$3,630,800.

CITY OF RICHMOND
 Department: Public Works
 Cost Center: 10052-Street Maintenance
 Fund: 1000-General Fund

Commitment Item	Commitment Name	(July 2006 - June 2007)		(July 2007 - Dec 2007)		Detail
		FY2006-07 Actual	FY2007-08 Adopted Budget	FY2007-08 Actual	FY2008-09 Dept Proposed	
Revenues						
40917	Fees	61	-	22	-	
41455	Charges for Services	6,476	-	24	-	
47035	Other Revenues	6,885	-	-	-	
47500	Operating Transfer In	-	-	-	458,000	[1]
Total Revenues		13,422	-	46	458,000	
Expenditures						
50001	Salaries	489,615	889,310	329,675	1,012,240	
50200	Benefits	322,392	487,709	197,668	708,481	
Total Salaries & Benefits		812,007	1,377,019	527,343	1,720,721	
51100	Materials & Supplies	185,096	649,000	195,421	649,000	
	Crack Sealant					
	Asphalt					
	Tac Oil					
	Misc Roadway					
	Office Supplies					
	Safety Supplies					
51105	Special Dept. Expenses	32,884	10,000	7,567	10,000	
51202	Travel & Training	-	5,000	400	5,000	
51300	Contractual Services	7,828	50,000	6,100	50,000	
	Equipment Rental			-		
	Grinding					
51350	Maintenance Expenses	10,574	10,000	1,567	10,000	
51500	Utilities	-	9,600	3,238	9,600	
51507	Direct Equipment Service	513	-	-	-	
51601-51620	Internal Service Fund Allocations	388,449	1,088,742	544,371	1,121,404	
Total Operating Expenditures		625,344	1,822,342	758,664	1,855,004	
Total All Expenses		1,437,351	3,199,361	1,286,007	3,575,725	

[1] Operating Transfer-In from Gas Tax fund.

CITY OF RICHMOND
 Department: Public Works
 Cost Center: 10879-Abatement
 Fund: 1000-General Fund

Commitment Item	Commitment Name	(July 2006 - June 2007)	FY2007-08 Adopted Budget	(July 2007 - Dec 2007)	Detail
		FY2006-07 Actual		FY2007-08 Actual	FY2008-09 Dept Proposed
<u>Revenues</u>					
40925	Fees	36,818	-	72,601	131,870
41455	Charges for Services	2,762	-	-	-
47035	Other Revenue	11,886	-	-	-
47500	Operating Transfer In	-	-	-	192,500
Total Revenues		51,466	-	72,601	324,370 [1]
<u>Expenditures</u>					
50001	Salaries	607,116	874,738	409,418	891,270
50200	Benefits	389,593	556,244	229,526	640,195
Total Salaries & Benefits		996,709	1,430,982	638,944	1,531,465
51100	Materials & Supplies	4,548	205,725	262	30,000
	Office Supplies				1,000
	Safety Supplies				9,000
	Bags, Shovels, etc.				20,000
51105	Special Dept. Expenses	79,647	21,000	54,668	80,000
51202	Travel & Training	-	5,000	-	5,000
51300	Contractual Services	1,159	-	-	-
	Equipment Rental				-
51350	Maintenance Expenses	16,006	-	-	192,500
	NRWR Illegal Dumping Pickup				90,000
	NRWR Graffiti Abatement				30,000
	NRWR Neighborhood Cleanups				7,500
	NRWR Vacant Lot Cleanup & Fencing				65,000
51500	Utilities	-	10,200	3,005	10,200
51507	Direct Equipment Service	8,842	-	-	-
51601-51620	Internal Service Fund Allocations	165,971	310,602	155,301	319,920
51601	Equipment Replacement	30,871	27,742	13,871	28,574
51604	Equipment Services	118,300	168,960	84,480	174,029
51619	ISF - Facilities Maintenance	10,600	17,300	8,650	17,819
51620	ISF - Utilities	6,200	96,600	48,300	99,498
Total Operating Expenditures		276,173	552,527	213,236	637,620
Total All Expenses		1,272,882	1,983,509	852,180	2,169,085

[1] Operating Transfer-In from fund 2027 No. Richmond Waste & Recovery Mitigation Fund.

CITY OF RICHMOND
 Department: Public Works
 Cost Center: 10155-Street Sweeping
 Fund: 5051-Stormwater Operations

Commitment Item	Commitment Name	(July 2006 - June 2007)		(July 2007 - Dec 2007)		Detail FY2008-09 Dept Proposed
		FY2006-07 Actual	FY2007-08 Adopted Budget	FY2007-08 Actual		
Revenues						
40917	Fees	28	-	26	-	
41105	Interest & Invest Interest	16,416	-	2,404	-	
41425	Charges for Services	92,373	-	888,459	[2]	
47500	Operating Transfers	1,329,289	2,224,797	-	-	
	Total Revenues	1,438,106	2,224,797	890,889		
Expenditures						
50001	Salaries	500,669	711,588	256,131	669,420	
52000	Benefits	332,369	511,160	172,801	486,366	
	Total Salaries & Benefits	833,038	1,222,748	428,932	1,155,786	
51100	Materials & Supplies	4,206	21,000	9,033	25,000	
	Office Supplies				500	
	Safety Supplies				5,000	
	Miscellaneous				19,500	
51105	Special Dept. Expenses	5,691	16,500	2,396	17,000	
51201	Membership & Dues		100		200	
51202	Travel & Training	695	2,000	1,195	5,000	
51300	Contractual Services	74,455	50,000	2,558	20,000	
	GPS Services				5,000	
	Miscellaneous				15,000	
51400	Other Operating Expenses	(11)	-	(1)	500	
51500	Utilities	2,091	5,000	1,051	5,000	
51507	Direct Equipment Service	369	-	-	-	
51601-51620	Internal Service Fund Allocations	530,051	765,326	382,663	743,544	
52000	Debt Service Expenditures	1,008	-	131	300	
53003	Depreciation Expense	983,806	-	-	-	
	Total Operating Expenditures	1,602,361	859,926	399,026	816,544	
	Total All Expenses	2,435,399	2,082,674	827,958	1,972,330	[1]

[1] FY 07/08 & FY 08/09 projected operational deficits will be funded by General Fund loan.

[2] Stormwater revenues are transferred to Stormwater fund center 11333 at year-end to fund operations.

CITY OF RICHMOND
 Department: Public Works
 Cost Center: 11292-Hilltop Landscape Maintenance
 Fund: 2351-Hilltop Center Maintenance

Commitment Item	Commitment Name	(July 2006 - June 2007)	FY2007-08 Adopted Budget	(July 2007 - Dec 2007)	Detail FY2008-09 Dept Proposed
		FY2006-07 Actual		FY2007-08 Actual	
<u>Revenues</u>					
40075	Property Taxes	486,226	733,035	415,722	796,226
40917	Fees	47	-	19	-
41105	Interest & Invest Income	23,432	-	-	-
41400	Charges for Services	347	-	-	-
47035	Other Revenues	-	72,000	-	-
47500	Operating Transfers	710,857	80,499	-	82,914
Total Revenues		1,220,909	885,534	415,741	879,140
<u>Expenditures</u>					
50001	Salaries	335,904	444,471	195,189	376,200
50200	Benefits	177,654	223,857	111,794	291,388
Total Salaries & Benefits		513,558	668,328	306,983	667,588
51100	Materials & Supplies	3,144	2,000	19	2,000
	Office Supplies				1,500
	Safety Supplies				500
51105	Special Dept. Expenses	70,759	61,750	41,693	59,638
	Rain Gear				30,000
	Safety Equipment				9,638
	Small Power Tools				10,000
	Ground Maintenance				10,000
51300	Contractual Services	9,362	-	-	10,000
51350	Maintenance Expenses	66,780	50,000	21,356	53,700
	Bulk Material				10,000
	Chemicals				10,000
	Irrigation				30,000
	Play Equipment				3,700
51400	Other Operating Expenses	-	2,000	-	2,000
51500	Utilities	46,646	30,000	14,596	30,000
	EBMUD				30,000
51507	Direct Equipment Service	-	10,000	-	10,300
51601-51620	Internal Service Fund Allocations	53,158	55,019	27,510	66,970
53000	Capital Outlay	6,888	-	6,060	6,060
	Spray Rig				6,060
Total Operating Expenditures		256,737	210,769	111,234	240,668
Total All Expenses		770,295	879,097	418,217	908,256

CITY OF RICHMOND
 Department: Public Works
 Cost Center: 10059 - Parks and Landscaping
 Fund: 1000-General Fund

Commitment Item	Commitment Name	(July 2006 - June 2007)		(July 2007 - Dec 2007)	Detail
		FY2006-07 Actual	FY2007-08 Adopted Budget	FY2007-08 Actual	FY2008-09 Dept Proposed
Revenues					
40917	Fees	96	-	62	-
41201	Rental & Concession	9,542	10,000	8,793	-
41455	Charges for Services	292	-	(47)	-
42006	Grant Review	27,641	-	27,498	41,500
47035	Other Revenues	4,921	-	-	-
	Total Revenues	42,492	10,000	36,306	41,500
Expenditures					
50001	Salaries	1,720,494	2,584,439	1,206,534	2,684,967
50200	Benefits	1,067,489	1,429,193	674,359	1,801,372
	Total Salaries & Benefits	2,787,983	4,013,632	1,880,893	4,486,339
51100	Materials & Supplies	8,954	9,000	4,061	5,000
	Office Supplies				
	Safety Supplies				
51105	Special Dept. Expenses	109,979	145,350	68,582	105,350
	Safety Gear				
	Rain Gear				
	Safety Shoes				
	Small Power Tools				
	Ground Maintenance				
51201	Membership & Dues	1,640	2,200	1,265	2,200
	QAC License				
	Arborist License				
51202	Travel & Training	11,048	8,000	7,774	8,000
	PAPA				
	CPRS				
	Arborist				
	Irrigation				
51203	Mileage Reimbursements	-	2,000	231	1,000
51300	Contractual Services	266,313	579,000	118,144	125,000
	Tree Removal				
	Restroom Maintenance				
	Park Security				
	Portable Restroom Service				
	Rental Trucks				
51350	Maintenance Expenses	139,311	180,000	90,755	150,000
	Irrigation				
	Chemicals				
	Small Tools				
	Bulk Materials				
	Trees				
51400	Other Operating Expenses	7,979	19,000	11,285	19,000
	Copier				
	Pool Car				
	Nextel				
51500	Utilities	311,809	450,000	140,664	350,000
	EBMUD				
51601-51620	Internal Service Fund Allocations	1,154,657	1,443,449	711,725	1,711,173
51700	Property, Furniture and Equipment Exp	-	2,500	-	-
	Total Operating Expenditures	2,011,690	2,840,499	1,154,486	2,476,723
	Total All Expenses	4,799,673	6,854,131	3,035,379	6,963,062

CITY OF RICHMOND
 Department: Public Works
 Cost Center: 11118 - Facilities Maintenance
 Fund: 6010-Facilities Maintenance

Commitment Item	Commitment Name	(July 2006 - June 2007)		(July 2007 - Dec 2007)	Detail
		FY2006-07 Actual	FY2007-08 Adopted Budget	FY2007-08 Actual	FY2008-09 Dept Proposed
Revenues					
40925	Fees	3,250	-	7,560	-
41105	Interest & Invest Interest	2,291	-	13,176	-
41405	Charges for Services	5,030,310	7,574,737	3,787,744	7,601,023
47025	Other Revenues	20	-	1,651	-
47500	Operating Transfers	1,350,756	-	-	-
Total Revenues		6,386,627	7,574,737	3,810,131	7,601,023
Expenditures					
50001	Salaries	2,217,109	2,595,022	1,233,031	2,649,740
50200	Benefits	1,224,871	1,675,157	659,149	1,696,378
Total Salaries & Benefits		3,441,980	4,270,179	1,892,180	4,346,118
51100	Materials & Supplies	91,634	100,000	18,106	68,000
	Office Supplies	-	-	-	5,000
	Safety Supplies	-	-	-	15,000
	Janitorial Supplies	-	-	-	48,000
51105	Special Dept. Expenses	53,086	66,200	41,788	66,200
51201	Membership & Dues	310	600	310	600
51202	Travel & Training	1,412	6,000	577	6,000
51300	Contractual Services	138,320	200,000	50,631	180,000
	Security	-	-	-	25,966
	Fire Extinguisher Maintenance	-	-	-	2,268
	Miscellaneous	-	-	-	151,766
51350	Maintenance Expenses	458,806	425,000	253,007	425,000
51400	Other Operating Expenses	2	-	9	-
51500	Utilities	2,112,097	2,250,000	1,019,449	2,250,000
	Building Related	-	-	-	1,749,970
	Miscellaneous Utility Expense	-	-	-	500,030
51601-51620	Internal Service Fund Allocations	49,089	251,558	125,780	259,105
52000	Debt Service Expenditures	(36)	-	1,152	-
Total Operating Expenditures		2,904,720	3,299,358	1,510,809	3,254,905
Total All Expenses		6,346,700	7,569,537	3,402,989	7,601,023

CITY OF RICHMOND
 Department: Public Works
 Cost Center: 11295-Signs & Lines
 Fund: 1000-General Fund

Commitment Item	Commitment Name	(July 2006 - June 2007)	FY2007-08 Adopted Budget	(July 2007 - Dec 2007)	Detail FY2008-09 Dept Proposed
		FY2006-07 Actual		FY2007-08 Actual	
<u>Revenues</u>					
40917	Fees	-	-	31	-
	Total Revenues	-	-	31	-
<u>Expenditures</u>					
50001	Salaries	-	588,369	204,890	666,158
50200	Benefits	-	347,346	111,127	473,113
	Total Salaries & Benefits	-	935,715	316,017	1,139,271
51100	Materials & Supplies	-	225,000	19,022	125,000
51105	Special Dept. Expenses	-	15,000	4,293	15,000
51202	Travel & Training	-	3,000	-	3,000
51500	Utilities	-	4,800	717	4,800
51601-51620	Internal Service Fund Allocations	-	114,350	57,175	117,781
	Total Operating Expenditures	-	362,150	81,207	265,581
	Total All Expenses	-	1,297,865	397,224	1,404,852

CITY OF RICHMOND
 Department : Public Works
 Cost Center: 11296-Pt Molate Maintenance
 Fund: 2020-Pt. Molate/Upstream

Commitment Item	Commitment Name	(July 2006 - June 2007)		(July 2007 - Dec 2007)		Detail
		FY2006-07 Actual	FY2007-08 Adopted Budget	FY2007-08 Actual	FY2008-09 Dept Proposed	
Revenues						
47500	Operating Transfer	-	578,822	-	506,215	[1]
	Total Revenues	-	578,822		506,215	
Expenditures						
50001	Salaries	-	45,980	-	48,012	
50200	Benefits	-	27,345	86	35,392	
	Total Salaries & Benefits	-	73,325	86	83,404	
51100	Materials & Supplies	-	-	-	1,000	
	Office Supplies				500	
	Safety Supplies				500	
51105	Special Dept. Expenses	-	-		1,000	
51300	Contractual Services	-	471,000	185,500	412,754	
	Security				225,000	
	Maintenance				187,754	
51350	Maintenance Expenses	-	100,000	-	-	
51601-51620	Internal Service Fund Allocations	-	7,822	3,569	8,057	
	Total Operating Expenditures	-	578,822	189,069	422,811	
	Total All Expenses	-	652,147	189,155	506,215	

[1] Operating Transfer-In from the General Capital CIP fund 4051.

City of Richmond
Statement of Revenue, Expenditures and Changes in Fund Balance

Fund: 2351 Hilltop Landscape & Maintenance

	FY 2007-08 Estimate	FY 2008-09 Proposed	FY 2009-10 Forecast	FY 2010-11 Forecast	FY 2011-12 Forecast	FY 2012-13 Forecast
Working Capital Balance, July 1	\$ 451,002	\$ 323,542	\$ 294,426	\$ 234,222	\$ 134,696	\$ (6,443)
Revenue:						
Property Tax	\$ 760,000	\$ 796,226	\$ 804,188	\$ 812,230	\$ 820,352	\$ 828,556
Interest & Investment Income	\$ 11,000	-	-	-	-	-
Other Revenue	-	-	-	-	-	-
Operating Transfers-In	\$ 80,499	\$ 82,914	\$ 82,914	\$ 82,914	\$ 82,914	\$ 82,914 [1]
Total Revenue	\$ 851,499	\$ 879,140	\$ 887,102	\$ 895,144	\$ 903,266	\$ 911,470
Expenditures:						
Salaries & Benefits	\$ 773,380	\$ 667,588	\$ 700,967	\$ 736,016	\$ 772,817	\$ 811,457
Other Operating	\$ 144,500	\$ 177,938	\$ 186,835	\$ 196,177	\$ 205,985	\$ 216,285
Internal Services	\$ 55,019	\$ 56,670	\$ 59,504	\$ 62,479	\$ 65,603	\$ 68,883
Debt Service	-	-	-	-	-	-
Capital Outlay	\$ 6,060	\$ 6,060	-	-	-	- [2]
Total Expenses	\$ 978,959	\$ 908,256	\$ 947,306	\$ 994,671	\$ 1,044,405	\$ 1,096,625
Working Capital Balance, June 30	323,542	294,426	234,222	134,696	(6,443)	(191,596)

NOTES:

This 5-year projection estimates the impact of budgeted expenditures and revenues on cash. It does not project the effect of actual revenue and expenditures on fund balance. *Working capital balance as of July 1, 2007 per CAFR.*

- Property Tax Revenues forecast at 1% annual increase FY 09-10 to FY 12-13
- Salaries & benefits forecast at 5% annual increase FY 09-10 to FY 12-13.
- Operating expenses forecast at 5% annual increase FY 09-10 to FY 12-13.

[1] City MOE is \$80,499 for FY 07-08. MOE requirement is established by the Engineering Report; will provide future years MOE amount when available.

[2] Capital outlay purchases are immaterial, and not necessarily incurred each year; therefore, not projected for subsequent years.

City of Richmond
Statement of Revenue, Expenditures and Changes in Fund Balance

Fund: Stormwater 5051

	FY2007-08 Estimate	FY 2008-09 Projected	FY 2009-10 Forecast	FY 2010-11 Forecast	FY 2011-12 Forecast	FY 2012-13 Forecast
Working Capital, July 1	\$ (79,057)	\$ 471,475	\$ -	\$ -	\$ -	\$ -
Revenue:						
11333-Stormwater Collection						
Charges for Services, NPDES	\$ 1,580,000	\$ 1,580,000	\$ 1,580,000	\$ 1,580,000	\$ 1,580,000	\$ 1,580,000
Interest & Investment Income	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Operating Transfer-In	\$ 540,284	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 2,150,284</u>	<u>\$ 1,610,000</u>	<u>\$ 1,610,000</u>	<u>\$ 1,610,000</u>	<u>\$ 1,610,000</u>	<u>\$ 1,610,000</u>
10155-Street Sweeping						
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Investment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fees & Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total Revenue	\$ 2,150,284	\$ 1,610,000	\$ 1,610,000	\$ 1,610,000	\$ 1,610,000	\$ 1,610,000
Expenses:						
11333-Stormwater Collection						
Salaries & Benefits	\$ 150,000	\$ 134,777	\$ 141,516	148,591.64	156,021.22	163,822.29
Contractual Services	\$ 1,162,666	\$ 1,540,195	\$ 1,617,205	\$ 1,698,065	\$ 1,782,968	\$ 1,872,117
Other Operating	\$ 200,875	\$ 131,875	\$ 138,469	\$ 145,392	\$ 152,662	\$ 160,295
Internal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 1,513,541</u>	<u>\$ 1,806,847</u>	<u>\$ 1,897,189</u>	<u>\$ 1,992,049</u>	<u>\$ 2,091,651</u>	<u>\$ 2,196,234</u>
10155-Street Sweeping						
Salaries & Benefits	\$ 1,018,000	\$ 1,157,642	\$ 1,215,524	\$ 1,276,300	\$ 1,340,115	\$ 1,407,121
Contractual Services	\$ 14,000	\$ 20,000	\$ 21,000	\$ 22,050	\$ 23,153	\$ 24,310
Other Operating	\$ 40,913	\$ 51,144	\$ 53,701	\$ 56,386	\$ 59,206	\$ 62,166
Internal Services	\$ 771,640	\$ 743,544	\$ 780,721	\$ 819,757	\$ 860,745	\$ 903,782
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 1,844,553</u>	<u>\$ 1,972,330</u>	<u>\$ 2,070,947</u>	<u>\$ 2,174,494</u>	<u>\$ 2,283,219</u>	<u>\$ 2,397,379</u>
Total Expenses	\$ 3,358,094	\$ 3,779,177	\$ 3,968,136	\$ 4,166,543	\$ 4,374,870	\$ 4,593,613
Operating Surplus (Shortfall)	(1,207,810)	(2,169,177)	(2,358,136)	(2,556,543)	(2,764,870)	(2,983,613)
General Fund Loan	1,758,342	1,697,702	2,358,136	2,556,543	2,764,870	2,983,613
Working Capital, June 30	\$ 471,475	\$ -	\$ -	\$ -	\$ -	\$ -

NOTES:

This 5-year projection estimates the impact of budgeted expenditures and revenues on cash. It does not project the effect of actual revenue and expenditures on fund balance. *Working capital balance as of July 1, 2007 per CAFR.*

- Salaries & benefits forecast at 5% annual increase FY 08-09 to FY 11-12.
- Operating expenses forecast at 5% annual increase FY 08-09 to FY 11-12.

* General Fund loans to be repaid; first payment due FY 2009/10. Loan repayment amounts not yet known, and are not reflected here.

City of Richmond
Statement of Revenue, Expenditures and Changes in Fund Balance

Fund: Equipment Services 6004

	FY 2007-08 Estimate	FY 2008-09 Proposed	FY 2009-10 Forecast	FY 2010-11 Forecast	FY 2011-12 Forecast	FY 2012-13 Forecast
Working Capital Balance, July 1	\$ 1,965,421	\$ 3,635,356	\$ 7,523,656	\$ 9,822,564	\$ 10,306,418	\$ 12,581,467
Revenue:						
Interest & Investment Income	\$ 65,000	\$ 257,500	\$ 270,375	\$ 283,894	\$ 298,088	\$ 312,993
Charges for Services	\$ 7,100,000	\$ 7,676,135	\$ 7,676,135	\$ 8,059,942	\$ 8,059,942	\$ 8,462,939
Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 7,165,000	\$ 7,933,635	\$ 7,946,510	\$ 8,343,836	\$ 8,358,030	\$ 8,775,932
Expenditures:						
Salaries & Benefits	\$ 1,653,752	\$ 1,863,517	\$ 1,956,693	\$ 2,054,527	\$ 2,157,254	\$ 2,265,117
Other Operating	\$ 1,455,498	\$ 1,514,198	\$ 1,589,908	\$ 1,669,403	\$ 1,752,873	\$ 1,840,517
Capital Outlay	\$ 1,640,000	\$ -	\$ 1,400,000	\$ 3,400,000	\$ 1,400,000	\$ 3,400,000 [1]
Internal Services	\$ 745,815	\$ 667,620	\$ 701,001	\$ 736,051	\$ 772,854	\$ 811,496
Operating Transfers-Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 5,495,065	\$ 4,045,335	\$ 5,647,602	\$ 7,859,982	\$ 6,082,981	\$ 8,317,130
Working Capital Balance, June 30	\$ 3,635,356	\$ 7,523,656	\$ 9,822,564	\$ 10,306,418	\$ 12,581,467	\$ 13,040,269

NOTES:

This 5-year projection estimates the impact of budgeted expenditures and revenues on cash. It does not project the effect of actual revenue and expenditures on fund balance. Working capital balance as of July 1, 2007 per CAFR.

- Revenues forecast at 5% annual increase FY 09-10 to FY 12-13.
- Salaries & benefits forecast at 5% annual increase FY 09-10 to FY 12-13.
- Operating expenses forecast at 5% annual increase FY 09-10 to FY 12-13.

[1] Equipment CIP purchases will vary year-to-year; cannot assume capital outlay will increase 5% each year, over prior year. In FY 09/10 & 10/11 projected non-major capital outlay. In those years, Charges for Services revenue was projected as the same as the prior year. This will allow a conservative accumulation of fund balance for subsequent years equipment replacement.
 * Capital outlay includes \$400,00 for annual Sun Trust Lease debt service to fund fire truck purchase in FY 08-09.

City of Richmond
Statement of Revenue, Expenditures and Changes in Fund Balance

	FY 2007-08 Estimate	FY2008-09 Proposed	FY 2009-10 Forecast	FY 2010-11 Forecast	FY 2011-12 Forecast	FY 2012-13 Forecast
Fund: Facilities Maintenance 6010						
Working Capital Balance, July 1	\$ 245,320	\$ 132,394	\$ 132,394	\$ 132,394	\$ 132,394	\$ 132,394
Revenue:						
Rental & Concession	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fees	\$ 63,335	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 7,555,000	\$ 7,601,023	\$ 7,981,074	\$ 8,380,128	\$ 8,799,134	\$ 9,239,091
Total Revenue	\$ 7,618,335	\$ 7,601,023	\$ 7,981,074	\$ 8,380,128	\$ 8,799,134	\$ 9,239,091
Expenditures:						
Salaries & Benefits	\$ 4,250,181	\$ 4,346,118	\$ 4,563,424	\$ 4,791,595	\$ 5,031,175	\$ 5,282,734
Contractual Services	\$ 102,000	\$ 180,000	\$ 189,000	\$ 198,450	\$ 208,373	\$ 218,791
Other Operating	\$ 3,127,500	\$ 2,815,800	\$ 2,956,590	\$ 3,104,420	\$ 3,259,640	\$ 3,422,622
Internal Services	\$ 251,580	\$ 259,105	\$ 272,060	\$ 285,663	\$ 299,946	\$ 314,944
Total Expenditures	\$ 7,731,261	\$ 7,601,023	\$ 7,981,074	\$ 8,380,128	\$ 8,799,134	\$ 9,239,091
Operating Expenses	\$ 7,731,261	\$ 7,601,023	\$ 7,981,074	\$ 8,380,128	\$ 8,799,134	\$ 9,239,091
Working Capital Balance, June 30	\$ 132,394	\$ 132,394	\$ 132,394	\$ 132,394	\$ 132,394	\$ 132,394

NOTES:
This 5-year projection estimates the impact of budgeted expenditures and revenues on cash. It does not project the effect of actual revenue and expenditures on fund balance. *Working capital balance as of July 1, 2007 per CAFR.*

- Salaries & benefits forecast at 5% annual increase FY 09-10 to FY 12-13
- Operating expenses forecast at 5% annual increase FY 09-10 to FY 12-13